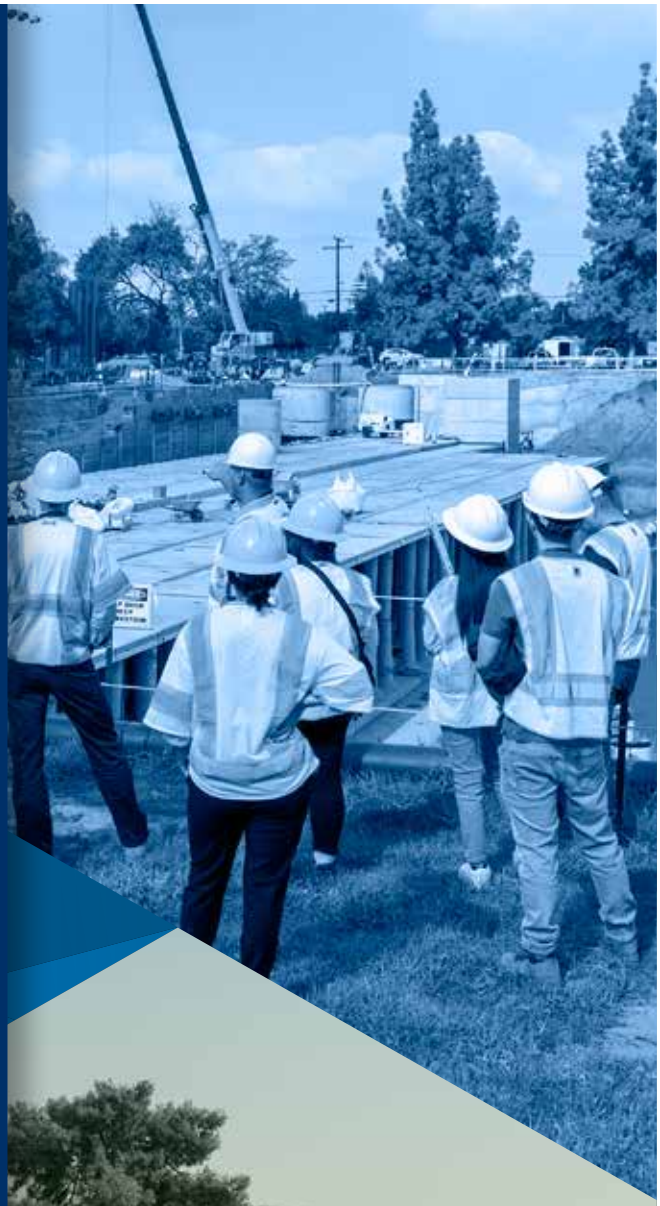
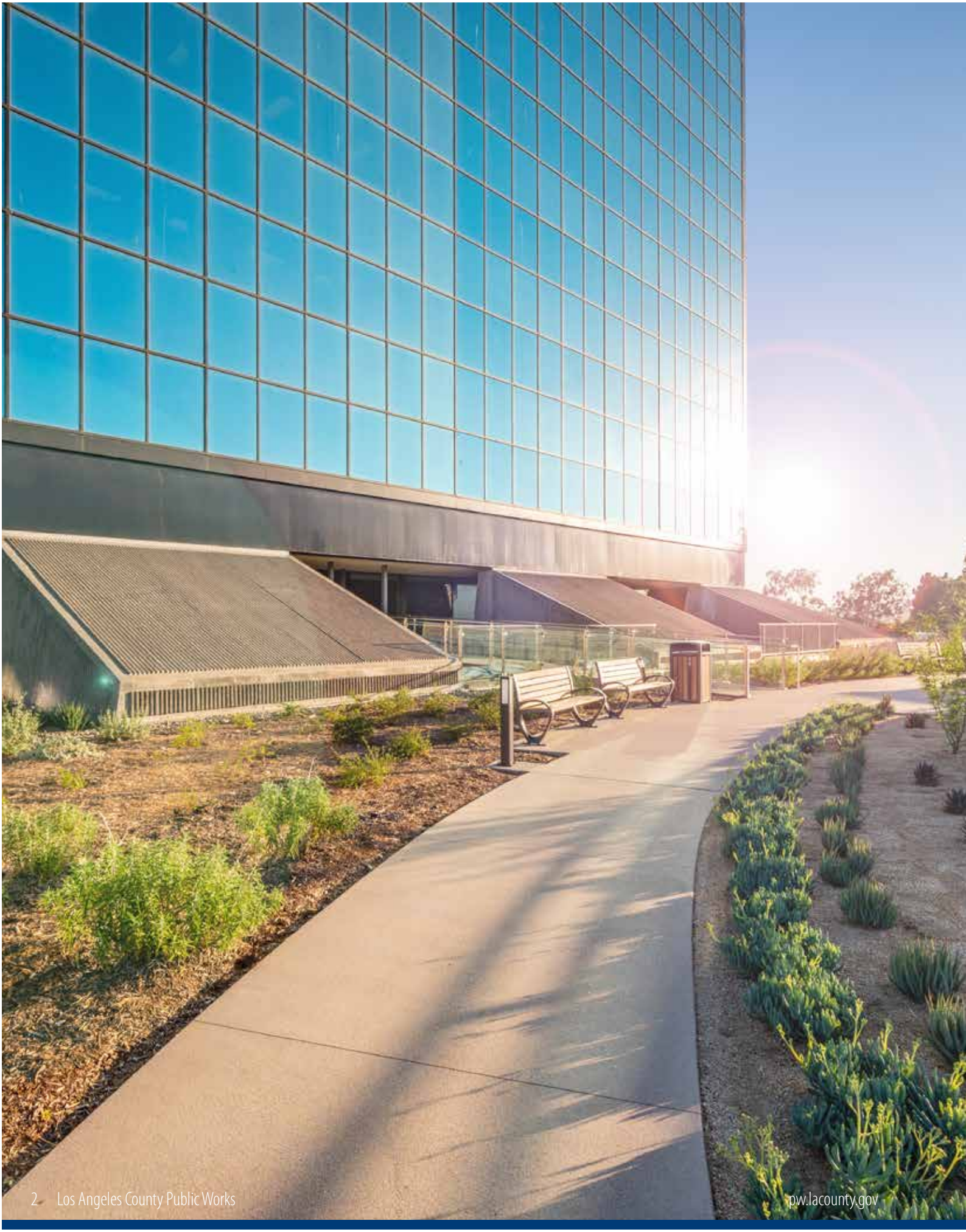
Public Works
LOS ANGELES COUNTY

QUARTERLY BUSINESS REPORT

Q1/2026-2027







Public Works
LOS ANGELES COUNTY

CONTENTS

Public Works Overview 4

Administrative Services 6
- MAJOR PROGRAMS/SERVICES 7
- KEY ISSUES/CHALLENGES 10
- STRATEGIES 11
- RESULTS-BASED ACCOUNTABILITY: SUMMARY 14
- KEY TAKEAWAYS 16

Water Resources 18
- MAJOR PROGRAMS/SERVICES 19
- KEY ISSUES/CHALLENGES 23
- STRATEGIES 24
- RESULTS-BASED ACCOUNTABILITY: SUMMARY 29
- KEY TAKEAWAYS 32

Transportation 34
- MAJOR PROGRAMS/SERVICES 35
- KEY ISSUES/CHALLENGES 37
- STRATEGIES 37
- RESULTS-BASED ACCOUNTABILITY: SUMMARY 41
- KEY TAKEAWAYS 43

Environmental Services 44
- MAJOR PROGRAMS/SERVICES 45
- KEY ISSUES/CHALLENGES 49
- STRATEGIES 49
- RESULTS-BASED ACCOUNTABILITY: SUMMARY 56
- KEY TAKEAWAYS 60

Construction Management 62
- MAJOR PROGRAMS/SERVICES 63
- KEY ISSUES/CHALLENGES 65
- STRATEGIES 65
- RESULTS-BASED ACCOUNTABILITY: SUMMARY 67
- KEY TAKEAWAYS 68

Public Contracting and Asset Management 70
- MAJOR PROGRAMS/SERVICES 71
- KEY ISSUES/CHALLENGES 73
- STRATEGIES 73
- RESULTS-BASED ACCOUNTABILITY: SUMMARY 76
- KEY TAKEAWAYS 78

Municipal Services 80
- MAJOR PROGRAMS/SERVICES 81
- KEY ISSUES/CHALLENGES 86
- STRATEGIES 87
- RESULTS-BASED ACCOUNTABILITY: SUMMARY 90
- KEY TAKEAWAYS 93

Appendix 1– Services Provided to Cities 97

Appendix 2 – Public Works' Priority Legislation 105



Public Works Overview

"To become the most trusted public agency in the region."

"We plan, design, build, and maintain modern infrastructure that uplifts all communities of Los Angeles County."



Director
Mark Pestrella, PE

Los Angeles County Public Works (Public Works) is one of the largest municipal public works agencies in the United States, providing vital modern infrastructure and essential services to more than 10 million people across a 4,000-square-mile service area. The agency plans, designs, builds, and maintains sustainable water, transportation, and waste management infrastructure and manages a construction portfolio of nearly 490 active capital and infrastructure projects with a combined project value of approximately $6.9 billion.

LA County Public Works is among 39 County departments working collaboratively across the public, private, and nonprofit sectors to measurably improve the quality of life for the people and communities of Los Angeles County.

With a Vision to become the most trusted public agency in the region, Public Works places equity at the center of its work and is committed to providing an excellent customer experience.

Public Works' operations are integrated across seven business areas: Water Resources, Transportation, Environmental Services, Municipal Services, Construction Management, Public Contracting and Asset Management, and Administrative Services. Its budget of over $4.2 billion for FY 2026-27 is primarily funded by revenues, such as taxes (gas, sales, and property), benefit assessments, water sales, sewer service charges, and permit fees.

Public Works is strategically focused on advancing economic vitality through innovative strategies and business-friendly contracting opportunities that support the County's small businesses and local worker hiring objectives. In FY 2025-26, Public Works awarded nearly $1 billion in contracts, with nearly $170 million in combined wages and benefits going directly to local and targeted workers across Los Angeles County communities.

Public Works's diverse workforce is compromised of nearly 4,000 employees in more than 500 job classifications, including professional, technical, administrative, and skilled crafts. Safety, Cultural Awareness, Human Health, Transparency, Inclusivity, and Innovation are top organizational values, and employees take great pride in their service to the public.

The Agency's headquarters is located at 900 South Fremont Avenue in Alhambra, California, and there are 78 field facilities strategically located throughout Los Angeles County.

Public Works Executive Team



Angela R. George-Moody
Chief Deputy Director
(626) 458-4003
agmoody@pw.lacounty.gov



Miki Esposito
Assistant Director
(626) 458-4019
mesposito@pw.lacounty.gov



Geetha Shan
Deputy Director
Public Contracting & Asset Management



Vincent Yu
Deputy Director
Construction Management



Luis Ramirez
Deputy Director
Municipal Services



Cid Tesoro
Deputy Director
Environmental Services



Steve Burger
Deputy Director
Transportation



Jolene Guerrero
Deputy Director
Water Resources

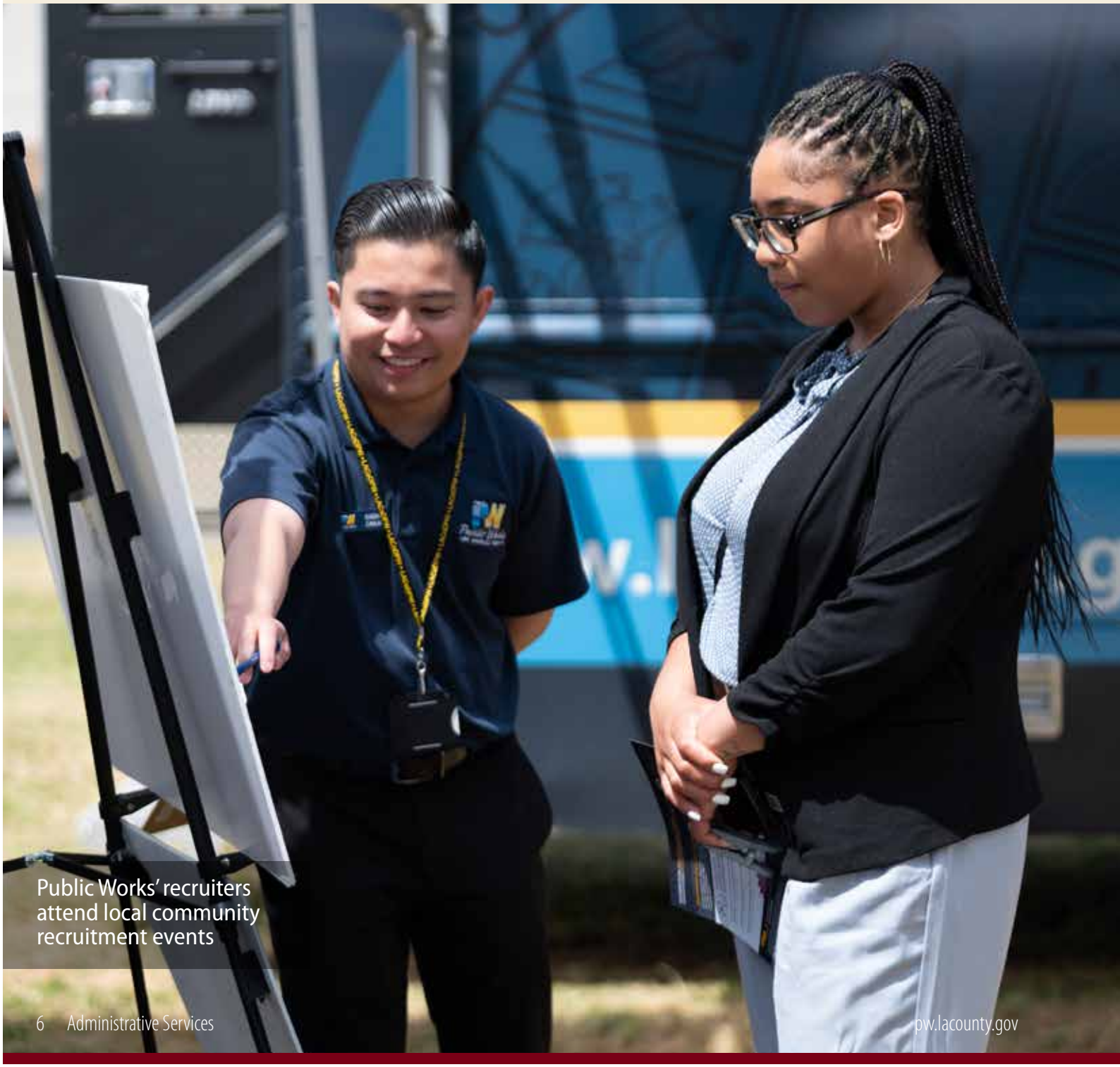


Jeff Howard
Administrative Deputy
Administrative Services

NAME	TITLE	PHONE	EMAIL
Angela R. George-Moody	Chief Deputy Director	626.458.4003	agmoody@pw.lacounty.gov
Vacant	Assistant Director	626.458.4015	
Miki Esposito	Assistant Director	626.458.4019	mesposito@pw.lacounty.gov
Geetha Shan	Deputy Director, Public Contracting & Asset Management	626.458.4008	gshan@pw.lacounty.gov
Vincent Yu	Deputy Director, Construction Management	626.458.4010	vyu@pw.lacounty.gov
Luis Ramirez	Deputy Director, Municipal Services	626.458.4004	luramire@pw.lacounty.gov
Cid Tesoro	Deputy Director, Environmental Services	626.458.4016	ctesoro@pw.lacounty.gov
Steve Burger	Deputy Director, Transportation	626.458.4018	sburger@pw.lacounty.gov
Jolene Guerrero	Deputy Director, Water Resources	626.458.4012	jguerrer@pw.lacounty.gov
Jeff Howard	Administrative Deputy, Administrative Services	626.458.4006	jhoward@pw.lacounty.gov

Administrative Services

"Public Works is the Employer of Choice in Los Angeles County."



Public Works' recruiters attend local community recruitment events

Support a workforce of 3,800 employees in more than 500 job classifications



MAJOR PROGRAMS/SERVICES

Public Works' Administrative Services Branch (Branch) provides enterprise-wide financial management, administrative services, human resources, information technology, internal audit, and risk management. Services include:

- Fiscal oversight
- Budget/fund management
- Litigation management
- Recruitment and exams administration
- Employee relations and programs
- Payroll administration
- Performance management
- Employee benefits
- Employee recognition programs
- Procurement and warehousing
- Employee training and professional development
- Compliance oversight for legally mandated programs
- Employee health and safety

Manage a $4.6 billion budget for Fiscal Year 2026-27



Public Works' Engineering Assistants Forum Picnic 2026

The Branch is committed to supporting a culture of world-class public service by investing in our employees, building workforce expertise, creating permanent jobs, investing in training and technology, and promoting a diverse, inclusive, and supportive work environment for everyone.

We aim to align our workforce with Public Works' mission to uplift the well-being of all communities of Los Angeles County (County) by recruiting, retaining, and developing a highly talented workforce to support our strategic priorities and operations.

We support the County's efforts to increase the number of families earning a living wage in the County by providing job opportunities to disadvantaged populations.

We support the County's Anti-Racism, Diversity, and Inclusion (ARDI) Initiative through an equity infused strategic plan and tools designed to address systemic racism.

Cybersecurity Threats Prevented in FY 2026-27:
(As of September 2026)

1.3K
Spam/Phishing

123k
Web-Based Attacks

Fiscal Year 2026-27
(As of September 2026)

5,043
Purchase Orders Processed Totaling

$46.7 million

Awarded Certificate of Achievement for Excellence in Financial Reporting

For Los Angeles County Flood Control District's Annual Comprehensive Financial Report

2,771 Local Small Business Enterprise (LSBE) payments for a total of

$26.32 million

93% of LSBE payments made within 15 days

PROGRAMS/INITIATIVES

EMPLOYEE ENGAGEMENT:

- Employee Recognition ceremonies
- New Employee Orientations
- New Managers Meetings
- Charitable Giving Campaign
- March of Dimes Campaign
- Wellness Events – Flu Clinic, Blood Drive
- Engineering Assistants Forum
- Leadership Forums
- Safety Awards ceremonies
- Holiday Care Fund
- Take Our Young People to Work Day
- PW Culture Survey

College Recruitment

Public Works conducts on campus recruitment at multiple accredited colleges and universities to attract qualified and diverse talent.

PLACE and Pipeline Programs

Public Works has partnered with the County Department of Economic Opportunity to hire individuals with high barriers to employment through the Preparing Los Angeles for County Employment (PLACE) program and other County pipeline programs.

Work From Home (Telework)

Public Works' Work From Home (WFH) program is designed to provide work flexibility while continuing to deliver the highest level of service to our customers. Our WFH program follows four critical tenets:

- Collaborative Culture – promote a culture of collaboration and integration of skills, knowledge, and values to meet our mission and build the public's trust in us.
- Public Service – create an outstanding and unmatched customer experience in our industry.
- Productivity – increase employees' productivity to support population outcomes and strategies.
- Workforce Wellbeing – support a better work-life balance for our employees.

Training

Public Works is committed to developing and retaining a highly skilled workforce prepared to address modern infrastructure needs. We support employees in furthering their education through degree and certification programs, as well as tuition reimbursement assistance. Our employees attend external training, conferences, and seminars that further enhance their learning opportunities and enable networking with industry leaders.

$235,700

Invested in employee training and development to date in Fiscal Year 2026-27 (As of September 2026)



Public Works promoted STEAM career pathways during the Dodgers Day Community Resources Fair at Dodgers Stadium

KEY ISSUES/CHALLENGES

- **Strategic Issues**
  - Due to employee turnover resulting from retirements and interdepartmental promotions, Public Works must prepare for current and future labor market demands by developing and retaining a diverse, sustainable, and highly skilled workforce with a specific focus on trends in the engineering industry.
  - Public Works must continue to develop our leaders to put them in the best position to respond to workplace challenges and prepare employees for new leadership roles and challenges.
  - Public Works supports the Board of Supervisors' commitment to expanding employment opportunities for County residents through workforce development programs, which focus on creating pathways to County employment for disadvantaged populations.

- **Challenges**
  - Baby boomer retirements have resulted in a significant loss of institutional knowledge.
  - We need to be appropriately resourced with positions to fulfill high workload demands in key strategic areas.
  - We must onboard talent more quickly and provide a more sustainable work-life balance for our employees.
  - Competing employers may offer more liberal telework schedules.

STRATEGIES

The Branch established two strategies designed to help ensure we are the Employer of Choice in the County:

Strategy 1 – Recruit and retain a highly talented workforce.

Public Works engages in targeted outreach and recruitment efforts to attract a diverse candidate pool and hire the most qualified candidates, with an emphasis on engineering talent to support the Business Areas' strategic priorities and operations.

- Some high-level actions involved:
  - Participation in outreach events, career and job fairs, and campus recruitment at colleges and universities.
  - Implementation of efficiency enhancements to onboard talent more quickly.
  - Tracking employees hired with specialized degrees, licenses, and certifications.

Strategy 2 – Train and promote professional workforce development.

Public Works promotes professional development opportunities to support its workforce. This strategy has a strong positive impact on job satisfaction, retention, and belonging as employees feel supported and engaged in their roles.

- Some high-level actions involved:
  - Expanding leadership training for managers.
  - Creating a reference point of workforce expertise by tracking employees who possess specialized degrees, licenses, and certifications.
  - Developing an automated tool to track compliance with County-mandated training.



Public Works Leadership Academy Program for managers

STRATEGIES STATUS (FIRST QUARTER: JULY - SEPTEMBER 2026)

Strategy 1: Recruit and retain a highly talented workforce

1. Recruitment - Participated in 10 career fairs at universities, professional organizations, and local communities, including the Women in Science and Engineering at California State Polytechnic University, Pomona Networking Event, North Carolina Agricultural & Technical State University Virtual Career Fair, and the Department of Consumer and Business Affairs' 50th Annual Community Celebration and Resource Fair. In addition, we participated in the Mexican Independence Day Festival hosted by Supervisor Hilda Solis, during which we provided information about career opportunities with Public Works.
2. Outreach - Participated in 5 Science, Technology, Engineering, Arts, and Mathematics (STEAM) outreach events, engaging approximately 994 students. The events included Dodger Day 2 at Dodger Stadium, the 2026 Tree Planting Project in partnership with the Department of Public Health and Department of Economic Opportunities, Dodger Day 3 in Long Beach, Department of Parks and Recreation's Hispanic Heritage Month celebration, and the City of Diamond Bar's Young Professional Kiwanis Club STEAM fair.
3. New hires - We onboarded 94 new employees this quarter, with approximately 56.4 percent of them reporting having a degree, license, and/or certificate. The decrease over last quarter was primarily due to hiring fewer positions requiring a degree, license, and/or certificate.
4. Onboarding time - The median number of electronic Personnel Action Request (ePAR) processing days remained unchanged at 15 calendar days.
5. PLACE and Pipeline Programs - This quarter, we hired six Civil Engineering Students and eleven Student Workers through County pipeline programs.
6. Telework - With approximately 46 percent of employees teleworking one or more days per week, our WFH program continues to offer flexibility and support work-life balance for the workforce.

Strategy 2: Train and promote professional workforce development

1. Workforce development - This quarter, we invested over $235,700 in professional development and safety training to support the workforce.
2. Compliance with County mandated training - Increased to 97.2 percent overall, 2.3 percent up from last quarter.
3. Leadership training - The overall percentage of managers who completed Essential Leadership Skills training decreased to 86.7 percent this quarter, as compared to 90.5 percent last quarter. There are 14 new managers who will attend the training next quarter.
4. New Public Works Leadership Academy - Launched in July 2026, the Leadership Academy is a structured, multi-track program that builds shared leadership competencies, strengthens decision-making, and improves communication and alignment across the enterprise. Twenty-two managers are participating in the pilot group of the Advanced Leadership track.
5. Annual Safety Awards ceremonies - Recognized 459 field employees at Longden and Imperial Yards for their safe driving and no time lost to accidents or injuries.



2026 Public Works Safety Awards Ceremony

RESULTS-BASED ACCOUNTABILITY: SUMMARY

Population Accountability

Population Outcome: Public Works is the Employer of Choice in Los Angeles County				
Population Indicators	**Current Value**	**Current Reporting Period**	**Previous Value**	**Previous Reporting Period**
Employee annual retention rate	93.2%	September 30, 2025, to September 30, 2026	92.4%	September 30, 2024, to September 30, 2025
Percentage of job offers accepted	92.4%	July to September 2026	88.9%	April to June 2026
Demographics of workforce that reflects Los Angeles County communities	See Chart on Page 16	September 2026	--	--

Performance Accountability

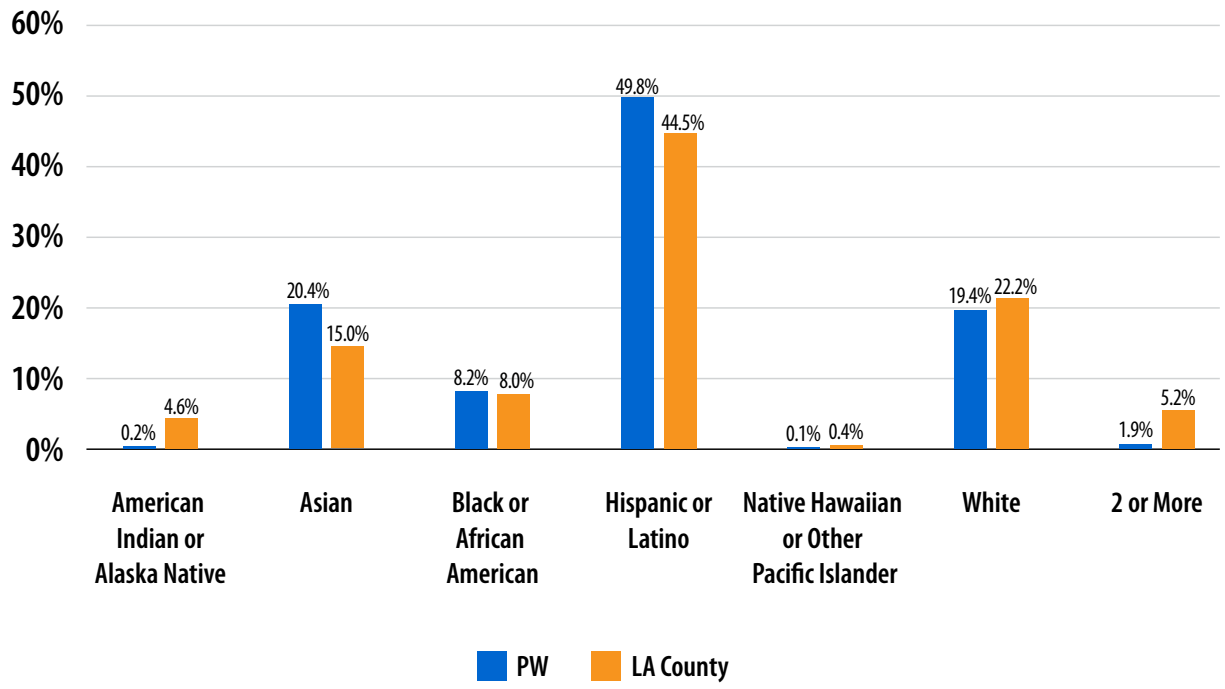
Strategy 1: Recruit and retain a highly talented workforce					
Performance Measures (July to September 2026)	**Current Value**	**Previous Value**	**Current Target Value**	**Current Trend**	**Baseline % Change**
Employee turnover rate	1.2%	0.9%	1.5%	↑	33.3 %
Median number of days from ePAR approval to establishment of start date for more timely onboarding	15 calendar days	15 calendar days	25 calendar days	→	0%
Percentage of employees hired with specialized degrees, licenses, and certifications (e.g., surveyor, structural engineering, geotechnical engineering, project management, construction inspectors)	56.4%	61.0%	100%	↓	-7.5%

Strategy 2: Train and promote professional workforce development					
Performance Measures (July to September 2026)	**Current Value**	**Previous Value**	**Current Target Value**	**Current Trend**	**Baseline % Change**
Employee compliance rate with County mandated training	97.2%	95.0%	100%	↑	2.3%
Percent of managers that completed leadership training	86.7%	90.5%	100%	↓	-4.2%

KEY TAKEAWAYS

- Public Works maintained its position as the County's employer of choice. In the current 12-month period spanning from September 30, 2025, to September 30, 2026, Public Works annual employee retention rate improved to 93.2 percent, as compared to 92.4 percent in the prior 12-month period. Public Works' retention rate remains above the 90 percent U.S. benchmark, reflecting continued workforce stability.
- Public Works' employee turnover rate of 1.2 percent this quarter remained below the 1.5 percent target reflected by the Bureau of Labor Statistics for U.S. state and local governments, demonstrating workforce stability.
- Public Works continues to be a highly sought-after employer. This quarter's job offer acceptance rate increased to 92.4 percent as compared to 88.9 percent in the previous quarter.
- The overall Public Works workforce is closely representative of the diverse demographics of Los Angeles County population. We continue our commitment and efforts to expanding the candidate pool and advancing equitable outcomes for all people.

Public Works Employees vs. Los Angeles County Population As of September 2026



County population data source: U.S. Census Bureau Los Angeles County population estimates


NATALIE
GIRLS in STEAM


S.T.E.A.M.
Public Works
S.T.E.A.M.
Outreach Program



Water Resources

"All Los Angeles County residents have access to safe, clean, affordable, and reliable water resources."



Earvin Magic Johnson Park

14 dams

Providing flood protection for **10 million** people and contributing to their water supply



MAJOR PROGRAMS/SERVICES

Through the Los Angeles County Flood Control, Unincorporated Area stormwater program, and Waterworks Districts, Public Works is responsible for Countywide water resource management, which includes flood risk management, water supply, and watershed health.

Flood Risk Management and Stormwater Capture

The Los Angeles County Flood Control District (Flood Control District) was established under the Los Angeles County Flood Control Act in 1915. The Act empowered the Flood Control District to provide flood protection, water conservation, recreation and aesthetic enhancement within its boundaries. The Flood Control District is governed, as a separate entity, by the County of Los Angeles Board of Supervisors.

On behalf of the Flood Control District, Public Works constructs, operates, and maintains a regional system of flood control and water conservation facilities that provide flood protection and increase local water supply. The annual average budget for these services is approximately $370 million, with major funding from property taxes and a property benefit assessment for flood control.

The Flood Control District's boundaries encompass 2,758 square miles. The Flood Control District operates and maintains one of the most complex systems of flood control and water conservation in the nation and across the world. The Flood Control District's current infrastructure includes 14 major dams and reservoirs, 491 miles of concrete and soft-bottom channels, 3,400 miles of underground storm drain conduits, 97,466 catch basins, 61 pump stations, 189 debris basins, 181 crib dams, 37 sediment placement sites, 27 spreading grounds, 21 low-flow diversion structures, 314 seawater barrier injection wells, 1 constructed wetland, and 1 mitigation bank area.

The reservoirs assist in recharging groundwater, which helps Los Angeles retain a supply of drinking water. Water from the reservoirs is released, as needed, and moves through a system of open channels into spreading grounds, where it replenishes groundwater basins by slowly infiltrating into the ground. The groundwater basins are accessed by wells, providing a valuable and reliable source of local drinking water. By conserving water in reservoirs, Los Angeles County relies less on imported water from other areas of California and the Colorado River Aqueduct. The flood control system ensures that the greatest amount of water is captured in reservoirs and

diverted into spreading grounds instead of being lost to the ocean.

The Flood Control District also administers the Safe, Clean Water Program, which provides local, dedicated funding to increase local water supply, improve water quality, and provide community benefits. Multi-benefit projects capture stormwater to supplement local water supply through reuse, potable offset, and/or groundwater recharge.

Local groundwater provides almost half of the region's water supply. The Flood Control District's spreading operations significantly help to recharge these local groundwater aquifers and are supplemented by numerous other regional entities doing both regional and distributed stormwater capture projects through the Safe, Clean Water Program.

The Flood Risk Management Program includes planning; operation; maintenance; emergency storm response; storm drain rehabilitation; debris protection; floodplain management; public service; and construction of storm protection facilities, such as dams, channels, debris basins, storm drains, pumps, and removal of accumulated debris from reservoirs, debris basins, and debris retaining inlets.

The seawater barrier injection wells along Los Angeles County's coastline often go unnoticed because of their underground nature. However, these facilities serve as Los Angeles basin's fresh water sentinels. They protect a significant portion of the area's drinking water supply from ocean water, which constantly attempts to migrate into existing aquifers. Treated imported and reclaimed water is injected deep into the underground aquifers to block this inland migration of saltwater.

Another vital component of the Flood Control District is the Reservoir Restoration Program and includes the removal of accumulated debris from the numerous reservoirs and debris basins, which protect nearby communities. Debris removal from the reservoirs also restores capacity, which the region needs for stormwater conservation.

Integrated Regional Water Management (IRWM)

Public Works leads the Greater Los Angeles County IRWM, the largest regional water management group in the State involving 30 regional water management agencies.

The IRWM planning process successfully brings together and prioritizes water-related efforts in the region in a systematic way to ensure sustainable water uses, reliable water supplies, higher water quality, environmental stewardship, efficient urban development, protection of agriculture, and a strong economy. Through IRWM, Public Works partners with regional and local water stakeholders and agencies to implement regional solutions through open and collaborative stakeholder processes to promote sustainable water use in the Los Angeles region.

Since its inception in 2008, Greater LA County IRWM has successfully secured more than $167 million in water resource grants for 109 projects.

Water Utilities

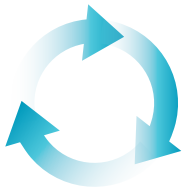
Public Works also provides retail water service to over 270,000 residents through the management of five County Waterworks Districts, the Marina

260,000

residents have access to recreation opportunities at Flood Control District facilities within one mile of their homes

Over the last 10 years, Public Works:

- **Increased the stormwater recharge capacity** at its facilities by approximately 17,680 acre-feet per year.
- **Invested more than $216 million** in rehabilitating its dams and increasing their operational efficiency.
- **Invested more than $58 million** in enhancing the capacity and operational efficiency of its spreading grounds and seawater barriers.

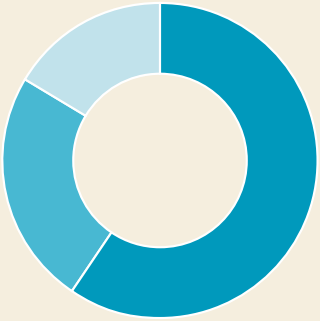


Public Works recharges enough groundwater from various sources annually to serve **2.48 million residents**

270,000

water customers served in Marina del Rey, Malibu, Val Verde, Acton, Kagel Canyon, Antelope Valley

Average Annual Contribution to Regional Water Supply



200,000 acre-feet
Stormwater

65,000 acre-feet
Imported water

45,000 acre-feet
Recycled water

del Rey water system (SD2), and the Rancho Los Amigos Water System (SD2). The systems are comprised of 1,346 miles of water mains, 122 storage tanks, and 145 pump stations and includes the following five District areas:

- Malibu (SD3)
- Val Verde (SD5)
- Acton (SD5)
- Kagel Canyon (SD5)
- Antelope Valley (SD5)

The Los Angeles County Waterworks Districts operates out of three District offices (Alhambra, Malibu, and Lancaster) and maintains an online water account management system (MyWAM) for customers to easily access and manage their account online, anytime, anywhere and offers a "Live Chat" feature to enhance the customer service experience.

County Waterworks Districts also manages a robust water efficiency program to increase water conservation and reduce daily per capita water usage. The program includes:

- Residential Rebate Program
- Cash for Grass Program/Grass Replacement
- Online guides for Xeriscape Education
- Education and outreach programs
- Water Surveys and Audits for leak detection
- Cell phone application to report Water Waste
- Quarterly Newsletters and webinars
- Website Updates

The annual budget for these Waterworks Districts and the Marina del Rey water system is approximately $250 million.

The Waterworks Districts are investing in extensive capital improvement programs with over $500 million of planned projects including water tanks, water mains, valves, pumps, and wells over the next 20 years. Additionally, the Waterworks Districts has initiated a comprehensive asset management program to assess infrastructure and prioritize repairs and upgrades.



Devil's Gate Reservoir

Watershed Health Program

Public Works is responsible for planning and implementing projects and programs to improve surface water quality in unincorporated County areas and is the lead Agency for the Los Angeles County Municipal Stormwater (MS4) Permit issued by the Regional Water Quality Control Board to the County of Los Angeles (unincorporated areas) and to the Los Angeles County Flood Control District (jurisdictional areas).

The most recent MS4 Permit was adopted in 2021 and includes the County, Flood Control District, and 85 municipalities in Los Angeles County. In addition, the 2021 MS4 Permit also includes 10 cities within Ventura County and the Ventura County Watershed Protection District as permittees. The Permit requires permittees to collectively control pollutant discharges into the municipal stormwater system and to meet Total Maximum Daily Loads requirements. The permit requires a regional collaboration and Public Works is participating in 18 Watershed groups that were formed to complete watershed management plans to collectively develop and implement projects/programs to meet MS4 permit requirements and to identify opportunities for water quality projects that will also increase stormwater reuse and augment local water supply. These watershed groups have developed detailed plans that were approved by the Los Angeles Regional Water Quality Control Board.

To date, the County has invested over $920 million Countywide towards the construction of stormwater quality improvement projects ($729 million through the Safe, Clean Water Program, and $195 million through the unincorporated County's stormwater program). In addition to the County's own projects, the Safe, Clean Water Program continues to invest and leverage hundreds of millions of dollars each year (representing nearly $1.7 billion through FY 2029-30), into local projects and programs that support watershed health and public health through meaningful water quality improvements, increased water supply, and community enhancements.

Over the last year, 21 low-flow diversions have prevented around 182 million gallons (equivalent to 5 million bathtubs) of polluted urban runoff from entering local waterways

KEY ISSUES/CHALLENGES

- **Climate Change**
  - The region is subject to extreme weather which includes more frequent and intense droughts coupled with less frequent but more torrential rains.
  - Climate change is expected to reduce the reliability of imported water delivered to Los Angeles County. This will require an increased emphasis on development of local sources of water to increase the sustainability of the region's water supply.

- **Improving Water Body Health**
  - Federal and State regulations establish water quality standards to protect the beneficial uses of water bodies, which include aquatic habitat and recreation. New regulations continue to be developed.
  - Water bodies within Los Angeles County (rivers, lakes, and the ocean) are impaired by various pollutants, which negatively impact aquatic habitat and recreation. Stormwater, urban runoff, and other discharges are a source of these pollutants.
  - Many of these rivers and lakes are part of the urban flood control infrastructure belonging to the Flood Control District, such as the Los Angeles River, Verdugo Wash, and the Arroyo Seco Channel.
  - The unincorporated areas of the County and the Flood Control District (along with other cities in the County) are required to develop and implement programs to reduce pollutants entering water bodies. These programs are costly and existing funding is limited.
  - The cost to meet water-quality standards in Los Angeles County is estimated at $20 billion dollars over the next 20 years. Most local agencies lack a reliable source of revenue to meet the long-term challenges.



Big Tujunga Dam



Tuna Canyon Road Water Main and Water Tank Replacement

STRATEGIES

- **Improve Regional Water Supply Resiliency**
  - Improve regional water supply resiliency and sustainability through cultivation of strategic partnerships, coordination of integrated water management, implementation of the County Water Plan, and enabling significant increases in stormwater capture, use of recycled water, and water use efficiency.
  - Develop roadmap for maximizing stormwater capture capacity and groundwater basin recharge.
  - Leverage and improve effectiveness of the Safe, Clean Water Program and implement watershed master plans.

- **Reduce Flood Risk**
  - Implement comprehensive assessment of water resources infrastructure and develop long-term plans for repair, replacement, and upgrade to optimize flood protection.
  - Develop a master asset management plan to assist in coordinating all operations and management activities and educating local communities.
  - Develop and execute an implementation roadmap to ensure fiscal health of Flood Control District funds.

- **Improve County Waterworks Districts' Water Supply Resiliency**
  - Increase local supply resilience and water supply reliability.
  - Ensure reliable service to our customers through proactive asset management, water supply risk management, and investments in making our infrastructure more resilient.
  - Serve our customers and staff by providing programs, projects, and services in a fair and equitable way.
  - Ensure sustainable funding for all Waterworks Districts and ensure efficient investments in capital assets, operations, and services.

- **Improve LA County's Waterbodies and Green Spaces**
  - Annual runoff volume captured as a percentage of total design capture volume.
  - Annual capture could exceed storage capacity because the facilities empty and refill multiple times throughout the year.

STRATEGIES STATUS (FIRST QUARTER: JULY – SEPTEMBER 2026)

Strategy: Improve Regional Water Supply Resiliency

1. Public Works continues to lead and coordinate efforts to establish a sustainable regional water supply through integrated water management as demonstrated by the following accomplishments:
    - The Los Angeles County Water Plan (CWP) is being implemented through four Task Forces: Water Communications, Regional Water Reliability, Small Water Systems, and Nature-Based Solutions. Task Forces meet quarterly and have established Working Groups which meet more frequently to advance progress on the CWP 2-Year Action Plan. Based on the 2-Year Action Plan, the Regional Water Reliability Task Force has developed work plans for three Working Groups: Regional Water Quality, Regional Supply & Storage, and Wildfire. The Small Water Systems Task Force continues development of a toolbox that will serve as a support program for small water systems. The Nature-Based Solutions Task Force completed a recommendation report for metrics that can be used to measure nature-based solutions in stormwater project planning. The Water Communications Task Force has been supporting regional collaboration and update of Water for LA website to strengthen its brand and reach. Water for LA messaging aligns with LA County Public Works' 2026–27 El Niño Storm Season readiness campaign, supporting unified public communication to help residents understand their storm risks and take appropriate preparedness actions.
2. Public Works continues to lead the Safe, Clean Water (SCW) Program implementation. The SCW Program provides local, dedicated funding to increase water supply, improve water quality, and provide community benefits across Los Angeles County. Accomplishments include the following:
    - In June and July 2026, the Regional Oversight Committee reviewed the Stormwater Investment Plans (SIPs) for each of the nine Watershed Areas and recommended that all nine be approved by the Board of Supervisors. The recommended SIPs for Fiscal Year 2026-27 will invest $153 million into multi-benefit green stormwater infrastructure and includes funding for 24 new Infrastructure Program (IP) Projects, 7 Technical Resources Program (TRP) Project Concepts, 15 new Scientific Studies (SS), all continuing projects, and the 12 Watershed Coordinators.
    - The 2026 Call for Projects for the FY 2027-28 SIP accepted applications from June 1 through July 31. The SCW Program received 15 IP applications, 11 TRP applications, and 12 unique SS were received with a total funding request of $96 million.
    - In September 2026, a virtual workshop was hosted to provide an overview of the SCW Portal's Municipal Program Reporting Module including its core functionality, reporting workflows, and recent updates supporting activity tracking, Annual Plan/Report submittals. The demonstration also covered built-in functionality for estimating Water Quality and Water Supply Benefits, Activity tracking and reporting best practices, key definitions, and helpful tips for completing reports accurately and efficiently.
    - Grant-funded activities for all three rounds of the Public Education and Community Engagement Grants Program Pilot have concluded, and final reports were submitted August 2026. The Water Foundation, the program's grant administrator, is currently reviewing the final reports and outcomes to capture the accomplishments and impacts of the funded projects.
    - In July 2026, the Los Angeles/Orange County Building and Construction Trades Council was selected as the provider for the SCW Construction High Road Training Partnership Program. This internationally recognized Apprenticeship Readiness Program is designed to help participants take their first steps into construction and building trades, a union apprenticeship, and a long-term career in construction. The focus of this program will be on placing graduates in SCW Program-funded construction and infrastructure projects in LA County.
    - In September 2026, the Request for Application to select a provider for the SCW Operations and Maintenance High Road Training Partnership Program was released to support training for green stormwater infrastructure operations and maintenance careers that contribute to improved water quality, local water supply, and community benefits.
    - In September 2026, a three-day Scientific Advisory Panel kickoff workshop was held to provide guidance to the SCW Program. The panel was able to develop the preliminary framework for the needs of the Scientific

Studies Program. This included recommendations for research priorities and program improvements, as well as potential scoring criteria for studies and proposed updates to the study application and reporting requirements.

3. Public Works continues to lead the internal County Working Group to develop and implement each annual expenditure plan and carry out MS4 Permit activities. Investment of Municipal Program (local return) funds and Regional Programs funds continue to be used to design and develop new multi-benefit projects.

Strategy: Reduce Flood Risk

1. Public Works continues to restore flood protection and water storage capacity in its reservoirs:
    - Continuing post-Bobcat Fire emergency project at San Gabriel Reservoir. The project at the San Gabriel Reservoir began in June 2021 and has removed over 3,900,000 cubic yards (cy) of sediment at a cost of $196.8 million. The last year of this project's sediment removal will conclude by October 31, 2026.
    - Design and permitting has begun on a follow up project at San Gabriel Reservoir to address the impacts of the 2024 Bridge Fire. This project will remove between 4 and 5 million cy at a cost of $240 and $300 million over 5 years and be primarily funded by a bond issuance. Construction is scheduled to begin in spring 2027.
    - The Eaton Fire burned the vegetation in the Eaton Wash Reservoir and the majority of its watershed. In 2025, 655,000 cy of sediment was removed from Eaton Reservoir at a cost of $30.2 million. During the 2026 calendar year, 160,000 cy of sediment has been removed at a cost of $8 million. The 2026 work will conclude in October 2026.
    - The Eaton and Palisades Fires, along with subsequent storms, deposited a significant volume of burned debris and sediment in 20 impacted debris basins. Public Works completed sediment cleanout operations removing 800,000 cy of material from impacted debris basins in 2025 to ensure continued storm preparedness. To date 60,000 cy have been removed from debris basins in 2026.
    - The Santa Anita Debris Dam Seismic Strengthening Project, which began in August 2025, will strengthen and enhance the dam to meet seismic and dam safety standards, increase flood protection for downstream communities and establish new stormwater capacity for water supply. Construction is anticipated to be completed in February 2027 for a cost of $20.5 million.
2. Public Works continues to improve flood risk management at the dams by proactively rehabilitating and modernizing the dam's inlet/outlet works and other ancillary features. These efforts will maximize our facilities' useful service life and meet current and future operational and maintenance needs.
    - In response to fire damage and significant debris flows caused by the Eaton Fire, Public Works is developing several emergency recovery projects to restore damaged dams and debris dams and prepare for future debris flow events. These projects include the Eaton Wash Dam Inlet Works Emergency Restoration; Sierra Madre Dam Emergency Sediment Capture Expansion; and Santa Anita Dam Access Road Post-Fire Repairs.
    - The Eaton Wash Dam Inlet Works Emergency Restoration addresses post-fire storm damage and increases the dam's drainage capacity under heavy post-fire debris loads. Construction began in April 2026, and was completed in August 2026.
    - Santa Anita Dam Access Road Post-Fire Repairs Project addresses fire-damaged retaining walls and post-fire storm erosion on slopes along Santa Anita Dam's access road. Planned work includes installation of three fire-resistant retaining structures, repairs to an existing fire-damaged soldier pile wall, and a stormwater runoff energy dissipator. Construction began in April 2026, with an estimated completion in early 2027.
    - The Bailey, Rubio, and Sierra Madre Villa Debris Dams Flood and Seismic Resiliency Project will be carried out to meet modern seismic standards and ensure the dams operate safely.
3. Public Works continues to update flood risk messaging for County unincorporated areas under the National Flood Insurance Program's (NFIP) Community Rating System (CRS). Public Works has maintained the County's NFIP CRS Class 6 status, which offers a 20 percent discount on unincorporated area residents' flood insurance premiums. During this quarter, Public Works accomplished the following:

- In early September 2026, Public Works contacted the City Managers and floodplain managers for the County's 88 cities and provided them with an El Niño & Winter Storm Preparedness fact sheet and links to information they may find useful in informing their residents living in flood-prone areas on their flood risk, and how to prepare for, handle, and recover from flood events.
- Continued preparing community-specific flood risk videos for the unincorporated neighborhoods in the areas of Compton, East San Gabriel Valley, Mount Baldy/Wrightwood, and Canyon Country. Posting of the videos on YouTube and the WaterforLA website is anticipated to occur in fall 2026/winter 2027.
- Continuing to work with a Community-Based-Organization (CBO) Working Group to assist Public Works with producing culturally competent flood risk materials, conveying technical flood risk information into locally relevant, culturally accurate, and understandable terms, and distribute flood risk materials to unincorporated area residents that Public Works' current mailings are not reaching.

4. Online education efforts to increase community flood risk awareness are ongoing through the Water for LA website (https://waterforla.lacounty.gov/) and social media. The Water for LA website was redesigned to provide more comprehensive information on key water issues including stormwater, water quality, flood control, groundwater, cost/value, and more. It also includes current updates on projects from across the County to better represent the work of the many agencies and cities serving the people of LA County. The updated site is a more complete representation of "all things water."
5. Public Works continues to manage Flood Control District funds and make progress towards fiscal health milestones. In August 2024, a 20-year financial assessment of Flood Control District funds was completed detailing projected revenues, and operation and maintenance and capital improvement project expenditures. The following recommendations were advanced this quarter:
    - The Flood Control District completed a two-year Capital Improvement Plan (FCD CIP) in September 2026, detailing operating costs projections, priority capital projects, and the District's funding strategy including a mix of tax revenues, grants, loans, and bonds. The plan utilized the project prioritization criteria that are aligned with Water Resources' funding priorities to lead the District in funding the highest priority projects for improving water supply resiliency and reducing flood risk in the region and comprehensive financial analysis completed in July 2026, to guide operating expenditure projections. The FCD CIP will be updated annually by the District and reviewed quarterly by District management to assess funding priority progress, identify potential upcoming funding gaps, and strategize future revenue options.
    - Public Works continues to work through the application review process with the Environmental Protection Agency for $220 million in federal loans through the Water Infrastructure Finance and Innovation Act (WIFIA) program for the Rory M. Shaw Wetlands Park and Big Tujunga and Pacoima Reservoir Restoration Projects and the state for $50 million in state loans through the Clean Water State Revolving Fund (CWSRF) program for the Rory M. Shaw Wetlands Park. The WIFIA and CWSRF loans are expected to be executed by the end of 2026.
    - Public Works plans to issue up to $300 million in revenue bonds to fund the San Gabriel Reservoir Restoration Projects. The first series of $100 million issued in April 2026, which released obligated Flood Control District funds to other priority projects.

Strategy: Improve County Waterworks Districts' Water Supply Resiliency

1. Public Works continues to increase the resilience of water supplies through continued partnerships with water agencies and identification of new water sources, reducing reliance on imported water.
2. Public Works continues to implement its Asset Management Program for all Waterworks Districts and has introduced a new Geographic Information System based software solution. The system tracks infrastructure assets, leaks, maintenance activities, and field issues while analyzing data on age, material, and condition. This will support informed decision-making by optimizing asset lifecycle management, guiding Capital Improvement Programs (CIPs), and prioritizing repairs through risk and criticality assessments.
3. Public Works continues implementation of its public education and outreach campaigns on water conservation and on reducing water waste, in addition to rebate and incentive programs.

4. Public Works continues to monitor the financial health in each Waterworks District to ensure the rate structure supports recommended maintenance and operations of Waterworks infrastructure, as well as supports implementation of CIPs. As part of these efforts, a Cost of Service Analysis and Rate Study were conducted and rate changes for the 2026-2030 period were adopted by the Board of Supervisors in December 2025.

Strategy: Improve LA County's Waterbodies and Green Spaces

1. Public Works continues to implement regional, multi-benefit stormwater capture projects aimed at capturing the first flush stormwater and urban runoff for groundwater infiltration, for diversion to sewers for treatment, and/or for onsite treatment and re-use.
    - Marina del Rey Back Basins Project, located in the unincorporated community of Marina del Rey, is currently under construction and scheduled to be completed by fall 2026.
    - Alondra Park Multi-Benefit Stormwater Capture Project, located in the unincorporated community of El Camino Village, is currently under construction and is scheduled to be completed by fall 2029.

RESULTS-BASED ACCOUNTABILITY: SUMMARY

Population Accountability

Population Outcome: All Los Angeles County residents have access to safe, clean, affordable, and reliable water resources.				
Population Indicators	**Current Value**	**Current Reporting Period**	**Previous Value**	**Previous Reporting Period**
Percentage of Los Angeles County's annual water demand met through local water supplies	45%	Jul - Sep 2026	45%	Apr – Jun 2026
Number of potable water quality violations for all water agencies	14	Jul - Sep 2026	14	Apr – Jun 2026
Number of flood damage incidents and lives lost due to flooding	0 incidents 0 lives lost	Jul - Sep 2026	0 incidents 0 lives lost	Apr – Jun 2026
Number of health advisory warnings and closures for lakes, rivers, and beaches annually in Los Angeles County	165 Warnings 0 closures	Jul - Sep 2026	357 Warnings 1 closures	Apr – Jun 2026

Performance Accountability

Strategy 1: Improve Regional Water Supply Resiliency					
Performance Measures (July – September 2026)	**Current Actual Value**	**Previous Value**	**Current Target Value**	**Current Trend**	**Baseline % Change**
Stormwater capture capacity at Flood Control District-operated facilities for groundwater recharge (acre feet)	107,914 AF	108,823 AF	120,000 AF	↓	0.8%
Increase in annual stormwater capture and recharge due to regional investments (acre feet per year)	24,718	24,718	300,000[1]	→	0.0%
Total number of approved Safe, Clean Water Program projects and their tributary areas (cumulative number of projects and total acres)	132 projects[2] 275,632 acres	136 projects 276,262 acres	156 projects 416,418 acres[3]	↓	2.9%

1. Current Target Value based on Board Motion goal of an additional 300,000 acre-feet per year of stormwater by 2045.
2. Excludes Projects that were withdrawn or removed.
3. Current Target Value based on proposed FY 2026-27 Stormwater Investment Plans from the Safe, Clean Water Program.

Strategy 2: Reduce Flood Risk					
Performance Measures (July – September 2026)	**Current Actual Value**	**Previous Value**	**Current Target Value**	**Current Trend**	**Baseline % Change**
Amount of sediment removed from dams and debris basins (cubic yards) [1]	679,302	1,075,629	1,000,000	↓	36.8%
Total grant funds and/or partnership funds received by Flood Control District (cumulative per fiscal year)	$12,000,000	$0[1]	$10,000,000	↑	N/A
Percentage of the annual preventative maintenance program completed[2]	45%	0%	100%	↑	N/A

1. This is a cumulative total per fiscal year, and the Previous Value resets to zero each July 1.
2. This is a cumulative percentage that resets to zero each July 1. Last FY 2025-26, the percentage completed was 60%.

Strategy 3: Improve County Waterworks Districts' Water Supply Resiliency					
Performance Measures (July – September 2026)	**Current Actual Value**	**Previous Value**	**Current Target Value**	**Current Trend**	**Baseline % Change**
Amount of supply in Los Angeles County Waterworks District 40, Antelope Valley (acre-feet per year)	24,240 AF/yr	25,550 AF/yr	29,050 AF/yr [1]	↓	5.1%
Linear feet of old deteriorating watermain replaced	28,780 ft	23,250 ft	60,000	↑	24%
Number of Districts' tanks repaired	13	10	30	↑	30%

1. Target based on 5-year horizon in order to achieve 80% local groundwater reliability by 2045.

Strategy 4: Improve LA Counties Waterbodies and Green Spaces					
Population Indicators (July - September 2026)	**Current Actual Value**	**Previous Value**	**Current Target Value**	**Current Trend**	**Baseline % Change**
Annual runoff volume captured as a percentage of total design capture volume (annual capture could exceed storage capacity because the facilities empty and refill multiple times throughout the year)	15%	N/A[1]	100%[2]	→	0.0%

1. This is a new measure, therefore there is no previous value.
2. Current Target Value of 100% represents the cumulative annual total of Q1-Q4 values for any given fiscal year (FY).

KEY TAKEAWAYS

Strategy 1

- During 2026-27 Q1, 909 AF of storage capacity was lost. During this quarter the results of the San Gabriel post-storm season survey showed a loss of 909 AF of capacity, due to increased debris deposition from the Bridge Fire. During this construction season, which is to conclude in October, approximately 550 AF of material will be removed from all our reservoirs. Therefore, between the 2025-26 storm season and the 2026 construction season, overall reservoir capacity was lost.
- The annual stormwater capture and recharge volume increases when new projects are completed. No new projects came online during this first quarter for 2026-27.
- For the SCW Program, the FY 2025-26 SIP approved by the Board included a total of 136 Infrastructure Program Projects. Since that approval, four projects have been discontinued, therefore the current total is 132. The proposed FY 2026-27 SIP is expected increase the total funded Infrastructure Program Projects to 156.

Strategy 2

- In 2026-27 Q1, 679.302 cy of sediment were removed. As this is a new Fiscal Year, totals are reset. Last year in Q1, 604,038 cy of sediment was removed. In both years Eaton, Devil's Gate, and San Gabriel Reservoirs were having sediment removed, so this year was as effective as last year in regaining capacity lost. Lost reservoir capacity was due to higher inflows during the 2025-26 storm season.
- The Flood Control District is at a critical point in pursuing funding partners, and all project managers are diligently continuing to explore cost-share and funding opportunities. Public Works received $4.1 million in Natural Resources Conservation Service funding for postfire recovery projects from the Eaton Fire.
- The Eaton and Palisades Fires, along with subsequent storms, deposited a significant volume of burned debris and sediment in 20 impacted debris basins. Public Works will continue sediment removal operations from impacted debris basins as needed due to burned watershed conditions resulting in increased sediment deposition. Debris removal activities were a significant unanticipated cost for the Flood Control District, which may potentially require reallocation from other projects to fund in the coming years.

Strategy 3

- The County Waterworks Districts continue to increase water supply reliability through various means including the enhancement of financial stability. Waterworks is continuing to leverage capital funds through grant opportunities. The Board of Supervisors adopted a resolution in April 2025, for a "pass-through" rate adjustment for a five-year period to cover the increasing costs of imported water and inflation. In December 2025, the Board also adopted general rate increases for the 2026 – 2030 period to further support long term operational and capital needs across the Districts.
- Revenue loss due to losing approximately 20 percent of our customers:

  The Palisade Fire had a significant financial impact on D29, primarily due to the loss of approximately 20 percent of our customer base. As homes and properties were damaged or destroyed, many customers suspended their water service indefinitely. This sudden reduction in demand resulted in a notable decrease in monthly revenue. The County Waterworks Districts continue to monitor the long-term financial impacts and has pursued available federal funding to offset eligible costs associated with the fire.

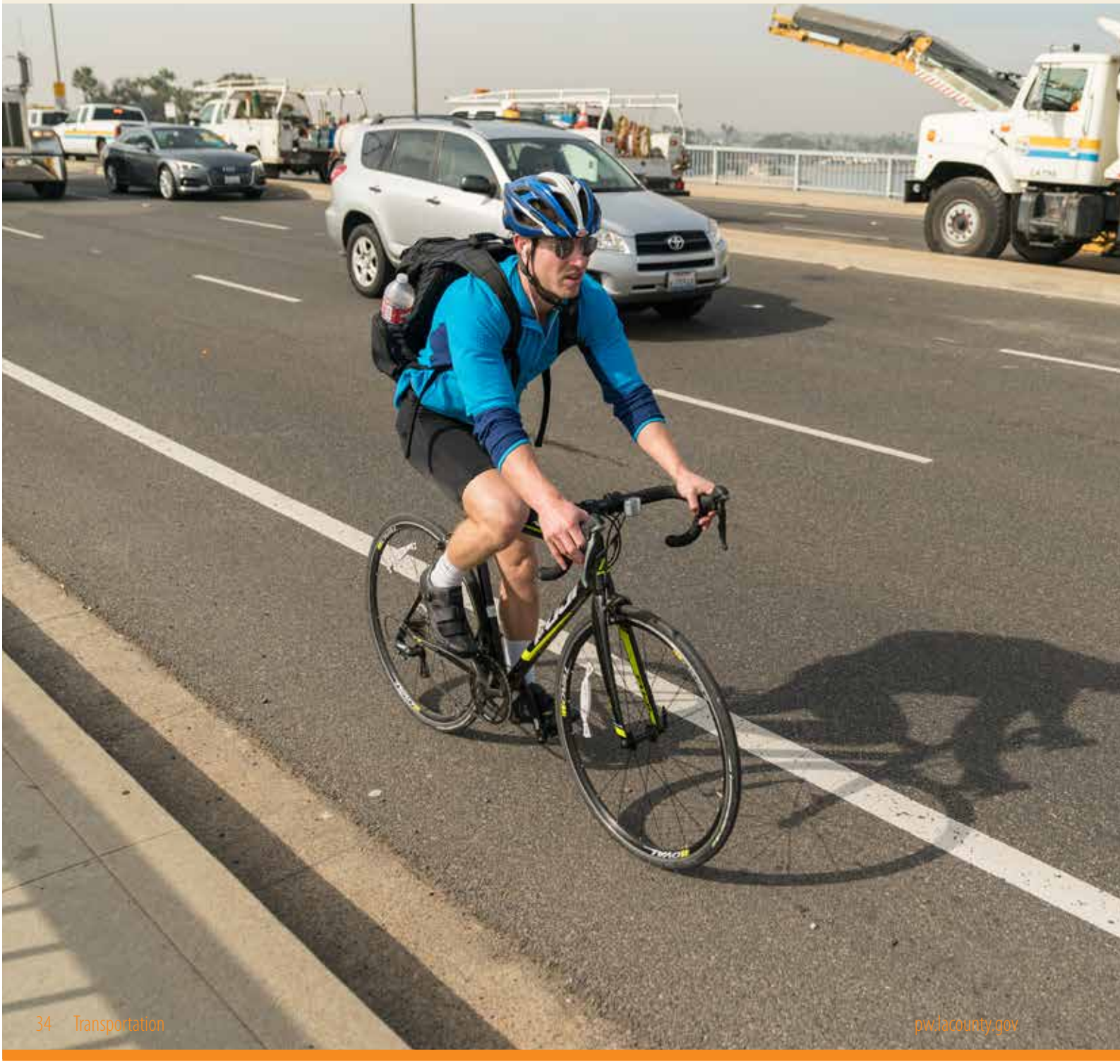
- Projects are being expedited to support fire rebuild and recovery. After reviewing the hydraulics and available fire flow, we identified improvements that may be essential for rebuilding damaged or destroyed properties, and these projects have been streamlined for construction. For example, the Carbon Canyon Water System Improvements is currently under construction, and a contract has been awarded for water main improvements at Las Flores Mesa.

Strategy 4

- Lessons learned and partnerships strengthened during the Altadena fire response helped shape the County's coordinated response to the May 22, 2026, East Los Angeles oil spill and the June 17, 2026, Boyle Heights warehouse fire. Collaboration among County Departments and regional, State, and Federal agencies through multiple task forces ensured recovery efforts prioritized public safety, environmental protection, and community resilience.
- Multi-benefit projects are designed to primarily capture and treat stormwater and urban runoff. The percentage of volume captured during this quarter represents dry-weather and wet-weather capture.

Transportation

"Los Angeles County residents have access to state-of-the-art transportation infrastructure that is safe, resilient, sustainable, and equitable."



9.2% of residents in Los Angeles County use alternate methods of mobility as their primary form of transportation to work.



MAJOR PROGRAMS/SERVICES

The Transportation Core Service Area (CSA) promotes Transportation Safety and Countywide multimodal transportation opportunities, managing approximately 3,300 centerline miles of County roads, transportation infrastructure, programs, and service including:

Vision Zero

In collaboration with Department of Public Health (Public Health) and with the support of other County departments, Public Works established an action plan to carry out the County's Vision Zero goal, an effort to eliminate traffic-related fatalities and severe injuries on unincorporated County roadways. This multifaceted initiative focuses on human mistakes and human vulnerability to guide infrastructure designs and other safety programs to continually strive toward zero traffic fatalities.

Community Traffic Safety

There is a need to consider each community's individual needs when it comes to safety. Rather than addressing safety issues and concerns on a case-by-case basis, Community Plans must be developed to ensure the infrastructure is optimized for safety within the context of the entire community and with the community's full input.

The work to develop these plans is extensive and will require additional resources. However, this will result in safer communities where residents feel empowered to use all modes of transportation to their fullest. Pilot plans are being developed and the lessons learned from those plans will be used to develop a path forward in achieving Community Safety Plans for all the County's diverse unincorporated communities.

Active Transportation & Healthy Communities

Public Health identified communities throughout the County with a need for improved health outcomes. In collaboration with other County departments, Public Works' Transportation CSA has a key role in helping to address this challenge through transportation programs and improvements that promote walking, bicycling, transit use, and safety. These active transportation programs increase the public's transportation choices, provide improved connections to transit hubs and destination centers, and improve health outcomes by promoting healthy lifestyles, reducing reliance on automobile travel, and reducing greenhouse gas emissions.

$375+ Million

spent annually on street and road operation, maintenance, and safety programs

Bicycles & Pedestrians

Public Works is responsible for the development and maintenance of the County's bikeway system and the implementation of the Los Angeles County Bicycle Master Plan adopted by the Board in 2012. The Master Plan is in the process of being updated to revise the list of bikeways to identify new potential bikeway locations and remove unsuitable locations; include design guidelines for all bikeway types on unincorporated roadways, including Class IV; and propose other bikeway infrastructure and improvements to support the County's goals related to transportation equity, safety, and sustainability.

The Agency is responsible for implementing transportation infrastructure in support of Step by Step Los Angeles County: Pedestrian plans for Unincorporated Communities. Improvements that support pedestrian activity such as high-visibility crosswalks, continuous sidewalks, and shade trees or structures are another component to promoting healthy communities.

Public Transit

Public Works provides transit service to over 3.3 million riders annually including fixed route and paratransit (dial-a-ride) services in unincorporated areas to meet the needs of community residents, providing access and intermodal transportation mobility and connectivity.

During the summer season, Public Works provides transportation to the Hollywood Bowl, Ford Theatre, and Santa Monica Beach. Other activities include the operation and maintenance of park-and-ride lots and bus stop amenities. Transit services are primarily financed with the County's share of the Proposition A Local Return Program from Proposition A (1980), a local sales tax measure.

Traffic Programs & Services

The County leads a multijurisdictional Traffic Signal Synchronization and Intelligent Transportation System effort, which has provided approximately $275 million worth of improvements to nearly 70 agencies Countywide through Los Angeles County Metropolitan Transportation Authority's (Metro) Call for Projects biennial grant funding program. Future planned improvements are funded through Measure R Highway Subregional Program, the Measure M Multi-Year Subregional Program, and other local, State, and Federal grant funding.

Public Works also monitors and controls traffic signals Countywide from its state-of-the-art Traffic Management Center in Alhambra and manages additional traffic safety programs and services such as the following:

- County Lighting Maintenance Districts (Streetlights)
- Constituent requests regarding traffic safety, parking, and other traffic concerns
- Los Angeles County Highway Safety Commission
- Adult Crossing Guard Service for Elementary and Middle Schools

Road Infrastructure

Public Works manages the County Transportation Improvement Program for road improvement projects and annual operations and maintenance efforts, funded primarily from gas tax funds, Proposition C, Measure R, and Measure M Local Return funds, Senate Bill 1 (SB 1) Road Maintenance and Rehabilitation Account funds, and Federal, State and regional grant programs. Projects include traffic safety and operational improvements, pavement rehabilitation, roadway drainage, active transportation, street lighting, green street, and beautification projects.

Road maintenance and operations staff operate out of field facilities located throughout the County and provide comprehensive maintenance activities and emergency response, including pavement patching and resurfacing; litter and debris removal; sidewalk, curb, and gutter repair; guardrail maintenance; snow removal; street sweeping; median landscape maintenance: street lighting; vegetation control; bike path maintenance; tree trimming and planting; traffic signing and striping; pavement marking; and, traffic signal operations and maintenance.

Bridge Infrastructure

Public Works inspects and maintains 496 County-owned bridges and inspects 847 city-owned bridges under contract city services. Public Works is also responsible for safety inspections and evaluations of 1,127 highway bridges listed in the National Bridge Inventory within Los Angeles County and serves as the lead agency for the seismic retrofit of nonstate-owned bridges within Los Angeles County as part of the Statewide Seismic Safety Retrofit Program.

9 Sub-regions/Councils of Government in the County (Arroyo Verdugo, Central Los Angeles, Gateway Cities, Las Virgenes/Malibu, North Los Angeles County, San Fernando Valley, San Gabriel Valley, South Bay Cities, and Westside Cities)

Aviation

Public Works operates, maintains, and develops the five County-owned General Aviation airports:

- Brackett Field Airport in La Verne (SD1)
- San Gabriel Valley Airport in El Monte (SD1)
- Compton/Woodley Airport in Compton (SD2)
- Whiteman Airport in Pacoima (SD3)
- General William J. Fox Airfield in Lancaster (SD5)

Altogether, the County-owned airports, which encompass 1,750 acres and nearly 6 miles of runway, are home to over 1,500 general aviation aircraft and over 60 privately-owned aviation businesses. These airports accommodate approximately 500,000 General Aviation aircraft takeoffs and landings each year. General Aviation encompasses all civilian flying except for scheduled airline service. The airports are a component of the nation's integrated transportation system and play a vital role in regional and local area emergency response.

KEY ISSUES/CHALLENGES

- **Safety**
  - It is critical that measures be taken to reduce transportation fatalities. The number of people killed and seriously injured is on the rise and programs such as Vision Zero are vital elements in bringing those numbers down.

- **Mobility**
  - Changes need to be made to our roadways to make them effective for all users. This will require innovation, robust planning, community input, and additional sources of funding.

- **Transportation Infrastructure State of Good Repair**
  - In order to achieve the vision of a transportation system that is safe, multimodal, and effective, the infrastructure must remain in good condition. This requires continual investment into preserving, rebuilding, and replacing infrastructure in a timely and efficient manner.
  - Innovation and efficiency are key to doing this with the limited funds that are available. However, with the shift towards electrification, the money available through the gas tax will continue to shrink. In addition, costs continue to escalate. Funding sources need to be identified to allow the infrastructure to not only stay in good condition, but to be further improved upon.

STRATEGIES

- **Improve Street Safety**
  The County's Vision Zero Action Plan highlights the County's effort to eliminate all traffic-related fatalities, a key measure of public safety. The actions noted below will improve roadway conditions and provide for safer means of transportation.
  - Ensure safe communities through implementation of the Vision Zero Action Plan and creation of Community Safety Plans.
  - Monitor the safety of the transportation network and deliver traffic safety projects and enhancements for all users.

- **Expand Transportation Choices**
  A transportation system for the modern age requires the integration of multiple methods of transportation. Efforts to accomplish this require emphasis beyond the traditional to include not just improvements in public transit, but improved bicycle access and walkability.
  - Provide a holistic approach that incorporates various modes of transportation.
  - Improve, enhance, and maintain pavement, bridges, sidewalks, traffic control devices, street lighting, roadway infrastructure, and airports in a state of good repair.
  - Implement sustainable transportation planning policies that promote transit use, reduce car dependency, and reduce greenhouse gas emissions.

STRATEGIES STATUS (FIRST QUARTER: JULY – SEPTEMBER 2026)

Strategy: Improve Street Safety

1. Executed grant agreement with the Federal Highway Administration (FHWA) for the $29.81 million award through the Bipartisan Infrastructure Law – Safe Streets and Roads for All Grant program FY 2024 for the Safer Steps for LA County Pedestrian Project. The project will install pedestrian safety enhancements at over 70 locations in several unincorporated communities. Additionally, the funding will support development of pedestrian plans for the East San Gabriel Valley and a pilot program to install street racing deterrents.
2. Continued developing projects along the Collision Concentration Corridors (CCC) identified in the Vision Zero Action Plan titled "Vision Zero Los Angeles County – A Plan for Safer Roadways, 2020 to 2025," which was adopted by the Board on August 4, 2020.
3. Coordinated with the Department of Public Health and the Department of Arts and Culture on the Safe Streets and Roads for All Federal Grant FY 2022 funded Florence-Firestone for All project. Public Health and Arts and Culture continued community engagement on a Safe Streets for Seniors Program and Arts Engagement around traffic safety, respectively. Artist-in-Residence Audrey Chan continued the development of temporary public artwork for the community. The Project includes a series of traffic safety measures in the unincorporated County community of Florence-Firestone, including the County's number one Vision Zero CCC – Firestone Boulevard. Public Works also continued work on planning delivery of the infrastructure components.
4. Continued work to develop a Safe Routes to School Plan for the unincorporated communities, including prioritizing schools for safe routes to school planning with support from the County's Anti-Racism, Diversity, and Inclusion (ARDI) Initiative. Public Works also continued work engaging the Technical Advisory Committee with representatives from Metro, Los Angeles County Office of Education, Safe Routes to School Partnership, and student representatives. The work is funded by the California Active Transportation Program Cycle 6.
5. Continued design work with a consultant for implementation of a California Active Transportation Program Cycle 6 funded "quick-build" pedestrian safety project in the Lennox community along Collision Concentration Corridors.
6. Continued working with a consultant to provide services to conduct preliminary engineering work for traffic safety improvements in East Los Angeles along Vision Zero CCCs.
7. Continued to collaborate with the Departments of Public Health, Regional Planning, District Attorney, County Counsel, Public Defender, Sheriff's, California Highway Patrol (CHP) and the Chief Executive Office (CEO), Supervisorial District 2, and street safety advocates to determine best measures to curtail illegal street takeovers and racing, including increasing penalties and providing off street racing alternatives. Continued to collaborate with law enforcement partners in the collection of data on reported incidents, which has shown positive impacts of the infrastructure deterrents on incidents of takeovers. Continued development of contract documents to help expedite delivery of deterrents.
8. Continued to work with FHWA through the Federal Lands Access Program (FLAP) for a project that will include a variety of safety improvements along 5.44 miles of Mount Baldy Road in the Angeles National Forest from the city of Claremont boundary to the San Bernardino County line. The total project cost is $17.3 million with $10 million being awarded to Public Works. Under the FLAP program, FHWA will administer the design and construction phases with Public Works providing plan review services and contributing the County's local share estimated at $7.3 million. A project kick-off meeting with FHWA to start design work was held in May 2026. Construction is anticipated to start in winter 2030.
9. Continued efforts to update 53 of the County's guidelines for recommending traffic safety enhancements, including pedestrian devices, traffic calming and other Vision Zero enhancements, and develop standard plans for the infrastructure.
10. Continued work to develop a Rural Roadway Safety Plan for the Antelope Valley, including working with ARDI on an equity analysis. Additionally, primary collision patterns were identified in the Antelope Valley to begin development of systemic traffic safety enhancements to mitigate. The work is supported by a $3.95 million award through the Bipartisan Infrastructure Law Safe Streets and Roads for All FY 2023 grant program. The grant also supports

demonstration projects in Willowbrook/West Rancho Dominguez and a Vision Zero Action Plan update.

11. Continued work on two pedestrian safety enhancements projects in West Rancho Dominguez and Willowbrook. These projects are supported by $15.98 million of grant funding through the Active Transportation Program Cycle 7.
12. Continued working with FHWA on the grant agreement for a $320,000 federal grant under the Fiscal Year 2024 Bridge Investment Program (BIP) for the Enhancing Safety and Mobility: Exploring the Feasibility of Slauson Ave Bridge Widening Project. The feasibility study will evaluate various safety and mobility treatments to upgrade the Slauson Avenue bridge over La Cienega Boulevard.
13. Continued work with consultant to support delivery of a key action in the Vision Zero Action Plan with the development of a community engagement strategy for traffic safety projects (Action C-1).
14. Continued advancing contracts to the Board for consideration of on-call consultant professional services to support Vision Zero implementation and transportation planning.
15. Launched a new Vision Zero website and visual identity at VisionZero.LACounty.gov to provide the public information and progress on the County's work to eliminate traffic fatalities.

Strategy: Expand Transportation Choices

1. Continued to work with the Castaic Town Council to complete improvements associated with the Interstate 5 (I-5) Emergency Mobility Action Plan to mitigate impacts from unpredictable closures of the freeway, including those caused by natural disasters such as recent wildfires. A communications system and sensors will be installed at the intersections to enable Public Works to monitor traffic conditions and coordinate signal operations with the California Department of Transportation (Caltrans) and the city of Santa Clarita.
2. Continued development of the Rosemead Boulevard Complete Streets Project through collaboration with stakeholders. Caltrans continued work on the Project Initiation Document to implement a diverging diamond interchange along Rosemead Boulevard over State Route 60. Caltrans also proposed an alternative design for the interchange known as an "L-7" to be analyzed in the Project Initiation Document.
3. Continued efforts to implement various projects from the Emerald Necklace Phase 1 Implementation Plan, including a multiuse path connection from the existing San Jose Creek bike path with the Watershed Conservation Authority's new River Park located along the San Gabriel River (Emerald Necklace Projects 10 and 11) and the Quarry Clasp/Peck Park Trail Project (Emerald Necklace Project 4).
4. Continued to administer grant funds from Metro for 37 Traffic Signal Synchronization Projects (TSSP) and Intelligent Transportation System (ITS) projects either in design or procurement/construction phase. These projects will synchronize traffic signals on 34 major corridors involving approximately 840 intersections in the unincorporated County and the cities of Agoura Hills, Arcadia, Artesia, Baldwin Park, Bellflower, Carson, Cerritos, Claremont, Commerce, Compton, Covina, Downey, El Monte, El Segundo, Gardena, Glendale, Hawthorne, Industry, Inglewood, Irwindale, Lakewood, La Canada Flintridge, La Mirada, La Verne, Lawndale, Long Beach, Los Angeles, Lynwood, Manhattan Beach, Monrovia, Montebello, Pico Rivera, Pomona, Redondo Beach, Rosemead, San Dimas, Santa Fe Springs, South El Monte, South Gate, Temple City, Walnut, Westlake Village and Whittier. The total funding for these active TSSP/ITS projects is approximately $146 million.
5. Continued to administer grant funds from Metro for design of the Gateway Cities Fiber Optic Communications and Closed-Circuit Television Camera (CCTV) Project which will install fiber optic communications and 2 CCTV cameras at key intersections in the Gateway Cities area. The project will establish fiber optic communication connections with the cities of Downey, Norwalk, Santa Fe Springs, and South Gate, enabling enhanced traffic coordination. Construction is expected to be completed in fall 2028.
6. Continued collaboration with Metro and the South Bay Cities Council of Governments to add the County-maintained signalized intersections onto the South Bay Fiber Network (SBFN). The SBFN is a dedicated fiber optic network

connecting the South Bay cities, Public Works, and other public agencies. Upon connecting the County signals to the SBFN, Public Works will be able to receive real-time traffic data to support monitoring and management of the County's traffic signal systems in the South Bay. The SBFN will provide critical infrastructure to support agencies'"Smart City" applications, as well as accommodate broadband connectivity to residences and businesses.

7. Continued working on a comprehensive update and expansion of the County's Bicycle Master Plan. The update will include revising the existing list of bikeways; proposing a new achievable bikeway network, including Class IV bikeways; incorporating first/last mile improvements to connect bikeways to transit stations and bus stops; and developing policies and guidelines for shared bikeway infrastructure with micromobility devices.
8. Continued development on a draft ordinance related to the implementation of mobility improvements as directed by the Board of Supervisors on June 3, 2025. In consultation with County Counsel, prepared draft ordinance requiring bicycle and Vision Zero safety improvements during County street upgrades. The ordinance will be submitted with the updated Bicycle Master Plan.
9. Continued procurement of an e-bike loan-to-own program operator for the East Los Angeles Bike Share Demonstration Project, an electric bicycle loan program for residents who commit to meet usage requirements. The request for proposal was released in November 2024, and two proposals were received. The contract was awarded in July 2026, and executed in August 2026. A kick-off meeting with the vendor was held in September 2026.
10. Completed the Affordable Housing and Sustainable Communities (AHSC) 3rd and Dangler project, and continued implementation of AHSC projects, including Casa De La Luz and East LA Wellness Center in unincorporated East Los Angeles, as well as the Florence Neighborhood Mobility project in unincorporated Florence-Firestone, to improve walking, biking, and transit access near affordable housing and key destination locations.
11. Continued working on Measure M Multi-Year Subregional Program (MSP) projects, including the Westmont/West Athens Pedestrian Improvements Phase 1 and Phase 2 projects, SR-14 North Los Angeles County Safety & Mobility Improvements project, Westside Bus Connection project, and the Dominguez Channel Greenway project.
12. Continued working with partner agencies and Metro on Metro Active Transport (MAT) Program funded projects along Randolph Street and Slauson Station to support walking, biking, and transit access and first/last mile routes.
13. Continued working with Metro on funding agreements for MAT and MSP projects for transportation improvements within the East Los Angeles Civic Center area to support walking, biking, transit access and first/last mile routes.
14. Continued working on the Herbert Bridge Beautification Project to implement aesthetic and placemaking enhancements to the Herbert Ave Bridge in City Terrace.
15. Continued coordination with Department of Beaches & Harbors on the development of pedestrian and bike path improvements along the Ballona Creek jetty in Marina del Rey.
16. Completed 14 pavement improvement projects funded with SB1 Road Maintenance and Rehabilitation Account (RMRA) totaling $14.3 million in construction costs.
17. Initiated construction for Lark Ellen Median Improvements Phase 1 project in unincorporated West Covina with expected completion in summer 2027. The project includes installation of new sidewalk, bus shelters, bike racks, traffic signal equipment, and landscaping work along the roadway and service medians. Initiated pre-design process for the Phase II project, which is expected to be completed by early 2031.
18. Planned and organized two Metro Open Streets events for the 2026 International Association Football Federation (FIFA) World Cup for the San Gabriel Valley FanFest and Paseo Willowbrook (Avalon Open Street and Fan Zone).
19. Completed the Advertising Bus Shelter Replacement Project (Phase 1) project, which revitalized 40 bus stops across unincorporated Los Angeles County, through the installation of improved shelters, benches, trash receptacles, and bike racks. Construction began in January 2026, and was completed in August 2026. These shelters will offer shade and lighting for transit users, providing relief during times of high heat as well as safety and security at night.
20. Enhanced service medians along Normandie Avenue in West Carson, providing Americans with Disabilities Act access to two bus stops.

RESULTS-BASED ACCOUNTABILITY: SUMMARY

Population Accountability

Population Outcome: Los Angeles County residents utilize state-of-the-art transportation infrastructure that is safe, resilient, sustainable, and equitable.				
Population Indicators	**Current Value**	**Current Reporting Period**	**Previous Value**	**Previous Reporting Period**
Number of roadway fatalities in the County[1]	79	10/1/25 - 9/30/26	111	10/1/24 - 9/30/25
Percentage of County residents using alternate methods of mobility	9.2%[2]	1/1/24 - 12/31/24	9.2%	1/1/23 - 12/31/23

Performance Accountability

Strategy 1: Improve Street Safety					
Performance Measures (July – September 2026)	**Current Actual Value**	**Previous Value**	**Current Target Value**	**Current Trend**	**Baseline % Change**
Number of safety improvements implemented on Collision Concentration Corridors[3]	2,869	2,862	2,890 (6/30/27)	↑	0.2%
Number of Vision Zero Infrastructure-related actions completed	24 of 63	23 of 63	63 of 63 (12/31/30)	↑	4.3%
Number of Community Traffic Safety Plans completed in collaboration with stakeholders	2	2	10 (6/30/30)	→	0.0%

Strategy 2: Expand Transportation Choices					
Performance Measures (July – September 2026)	**Current Actual Value**	**Previous Value**	**Current Target Value**	**Current Trend**	**Baseline % Change**
Number of bikeway miles identified in the Bicycle Master Plan implemented	223.4	222.2	227 (12/31/28)	↑	0.5%
Percentage of shaded bus stops	35.2%	34.8%	35.3% (12/31/26)	↑	1.1%
Tree stocking rate[4]	84.8%	84.7%	87.5% (6/30/29)	↑	0.1%
Percentage of pavement in good or better condition	31.5%	34.9%	40.0% (6/30/28)	↓	-9.7%

1. Value is based on Traffic Collision Report data that Public Works received from the CHP for unincorporated County roadways. Data set compiled from Los Angeles County Public Works' Collision Database, exported 9/28/26.

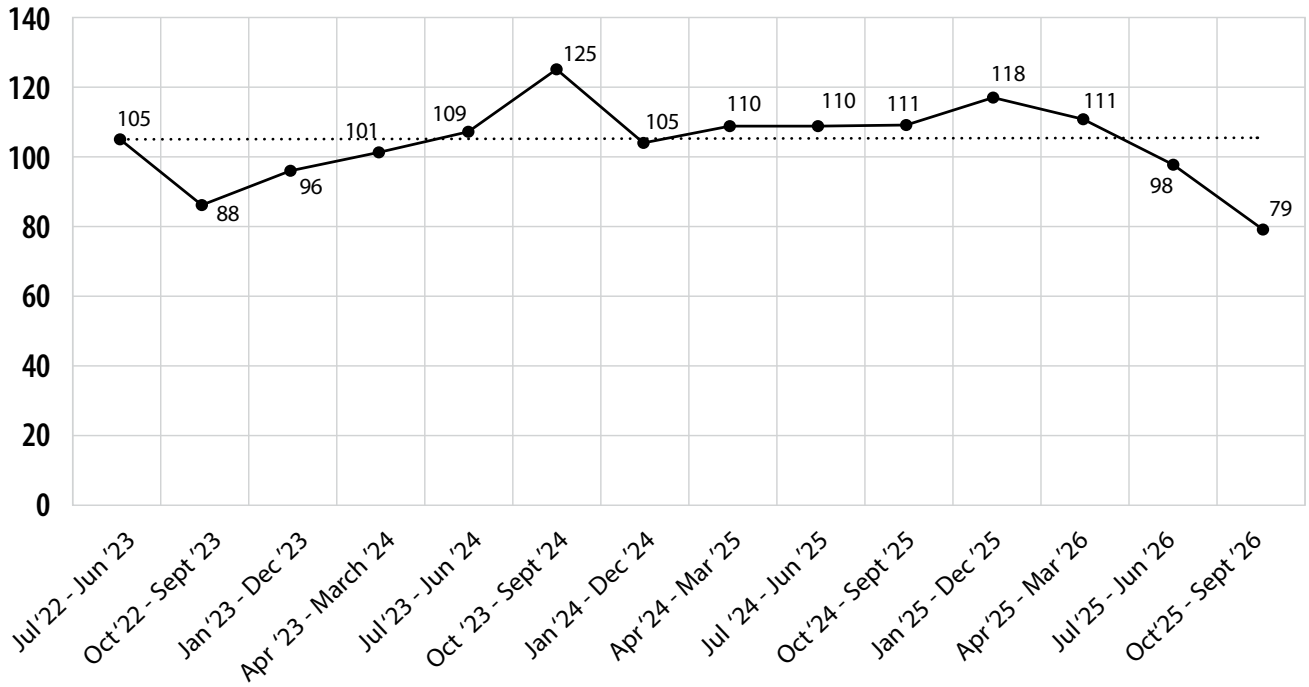
2. Value represents 2024 data published on 12/22/25 by American Community Survey through the United States Census Bureau, which is populated on a calendar basis (January through December) for all of Los Angeles County (not just unincorporated communities).

3. Previous values of the number of safety improvements reported may change as project completion dates are reported.

4. Reflecting Transportation CSA's commitment to urban forestry, tree stocking rate represents the percentage of available planting spaces that are currently filled with trees, compared to the total number of spaces verified to be in alignment with the minimum tree spacing requirements.

Total Traffic Fatalities

County-maintained Roadways



Los Angeles County Public Works Traffic Collision Database (Exported 9/28/2026)

KEY TAKEAWAYS

- Total traffic fatalities from October 2025 to September 2026 were down from a one-year period between October 2024 to September 2025 (i.e., 79 from 111). This sharp decline may reflect a return to pre-pandemic level of fatal crashes.
- According to data collected from law enforcement, although incidents have substantially increased throughout the County, there continues to be a reduction in street takeover-related calls for service at intersections where infrastructure deterrents have been installed. Enhanced deterrents developed to counter vandalism and damage to implementations have been installed in high activity locations.
- Transportation CSA has resumed executing agreements for Federal funding awarded through the Bipartisan Infrastructure Law following the preliminary injunction that was issued by the court.
- As a result of a broad assessment of over 1,300 roadway miles in North County, which constitutes approximately one third of County-maintained roadway miles, the pavement condition decreased notably, demonstrating the challenge of reaching the June 30, 2028 goal.
- Road maintenance crews prepared roadway assets for the upcoming storm season in anticipation of El Niño.

Environmental Services

"People in Los Angeles County are thriving in a safe, clean, and sustainable environment."



2025 Waste Generation in Unincorporated County:

- Population: **1 million**
- Waste generation: **2.7 million tons**
- Equivalent to **15 pounds per person per day**

2025 Waste Disposal in Unincorporated County:

- **0.79 million tons** disposed in landfills
- Equivalent to **4.3 pounds per person per day**



MAJOR PROGRAMS/SERVICES

Public Works is the lead County agency responsible for advising the Board of Supervisors on waste management issues and manages numerous Countywide, regional, and unincorporated area programs that monitor, regulate, and manage the collection, treatment, and disposal of solid and hazardous waste.

Los Angeles County has the most complex solid-waste management system in the nation, comprised of 9 municipal solid waste landfills, 7 inert-waste landfills, over 70 materials recovery, transfer/processing and organic waste management facilities, and over 100 permitted waste haulers.

Public Works also administers the Office of Oil and Gas, and manages, operates, and maintains sewer infrastructure comprised of sewer lines, sewage pumps, and wastewater control treatment plants within the Consolidated Sewer Maintenance and the Marina Sewer Maintenance Districts, providing services to over 2 million people within the County unincorporated communities and 38 cities. The Environmental Services Core Service Area is also responsible for Public Works' fleet, which includes on-and off-road vehicles and equipment.

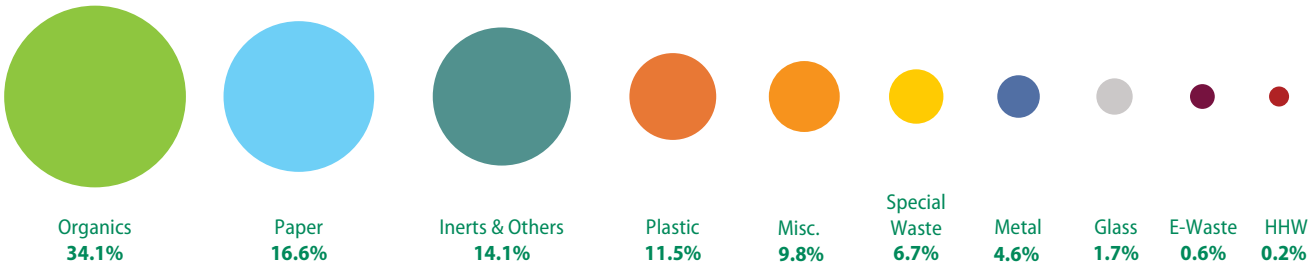
Waste Collection and Disposal

Public Works provides trash collection and recycling services for approximately 1 million unincorporated area residents and nearly 20,000 businesses through comprehensive waste collection franchises and Garbage Disposal District systems. In the Antelope Valley and Acton/Agua Dulce, residential trash collection services are provided to approximately 100,000 residents through an open-market system. Each year, Los Angeles County unincorporated area residents and businesses generate nearly 2.7 million tons of solid waste; approximately 0.9 million tons of which are disposed at landfills.

Waste Diversion Programs

On September 13, 2022, the Board of Supervisors unanimously adopted the Los Angeles County Zero Waste Plan which is an update to the 2014 Roadmap to a Sustainable Waste Management Future. The Zero Waste Plan lays out a general framework for the strategies and initiatives that the County can implement to decrease reliance on landfills by maximizing the recovery of products, materials, and energy from waste that would otherwise be disposed. The Plan includes disposal reduction targets to achieve 95 percent waste diversion by 2045.

Components of Waste Stream



Public Works manages numerous County unincorporated areas and Countywide solid waste reduction and recycling programs, a few of which include the Household Hazardous (HHW) and Electronic Waste (E-Waste) Management, Environmental Education & School Outreach, Smart Gardening, Construction & Demolition Debris Recycling, and Food Donation Recovery and Outreach Program (Food DROP) Programs.

Office of Oil and Gas

On June 1, 2026, the administration of the Office of Oil and Gas was transitioned to Environmental Services Core Service Area.

The Office of Oil and Gas was established to improve coordination and oversight of oil and gas operations in Los Angeles County and to support public and environmental health. Working with the California Geologic Energy Management Division (CalGEM), the Chief Sustainability Office, and the County Departments of Regional Planning, Public Health, and Fire's Health HazMat, the Office developed a framework to plug and abandon idle oil wells, environmental conditions for frontline communities. The Office also launched a public website (https://oilandgas.lacounty.gov) that provides information on legislation, regulations, and current events, and includes an online form for community concerns. The website includes a Geographic Information System dashboard with data on wells located in Los Angeles County. The Office is coordinating with CalGEM to permanently plug and abandon six orphan wells in the unincorporated West Hills as part of the State's Oil and Gas Well Abandonment Expenditure Plan. The physical work to plug and abandon the wells is anticipated to begin in Fall 2026.

In September 2021, the Board directed the Department of Regional Planning to prepare an ordinance amending Title 22 to prohibit new oil wells and production facilities in all zones, classify existing wells and production facilities as nonconforming uses, and establish regulations for existing operations. The ordinance applies to unincorporated areas except for the Baldwin Hills Community Standards District (CSD), areas governed by a specific plan, and uses operating under a valid discretionary permit.

The Board adopted the Oil Well Ordinance on January 24, 2023, and it took effect on February 23, 2023. On May 14, 2024, the Board approved an amendment to the Baldwin Hills CSD to be consistent with the Countywide Oil Well Ordinance. A revised Oil Well Ordinance is being proposed to incorporate the amendments to the Baldwin Hills CSD, update the County General Plan, and to clarify the County's regulatory authority granted by AB 3233.

The Chief Sustainability Office responded to a September 2021, Board motion directing implementation of the initial Just Transition Strategy recommendations. This included expanding the Stakeholder Taskforce to include frontline and tribal communities, identifying and addressing key data gaps, such as the demographics of fossil fuel workers and economics of the fossil fuel industry, and providing regular reports to the Board. The completed Just Transition Strategy, was submitted to the Board on December 5, 2022. The motion also directed the Chief Executive Officer to identify options for increasing revenue to support ongoing implementation, including state and Federal resources.

6,801 tons

Household Hazardous Waste/E-Waste Collected FY 2025-26

53,175 gallons

Used-motor oil collected at County used-motor oil permanent centers FY 2025-26

12.96 tons

Batteries collected at designated County Libraries FY 2025-26

The Office coordinated with various departments on a report back on the May 13, 2025, Board motion to update recommendations for implementing local regulations that strengthen health and safety protection and public notification requirements. The Board motion also directed the Office to continue to explore implementation and funding mechanisms to support both short- and long-term goals of the phase out process. The Department of Public Health provided its report back on September 19, 2025, with recommendations focusing on active oil extraction operations. The Department of Regional Planning provided its third report on April 20, 2026, outlining the status of the community engagement activities related to remediation and reuse of former oil sites. Public Works filed a report on May 28, 2026, with an analysis of compliance data on SB 1137 and AB 1866.

Sewer Maintenance Infrastructure

The sewer infrastructure, maintained by Public Works, includes 4,630 miles of sanitary sewers, 88 pump stations, and 4 wastewater treatment plants.

Public Works' sewer maintenance staff has a goal to inspect 500 miles of sewer infrastructure each year via a Closed-Circuit Television (CCTV) program to improve system maintenance by early identification and repair of blocked/deteriorated sewer lines. The outcome of this inspection program is a reduction of overflow events and assurance of continuous uninterrupted sanitary sewer service.

2025 Solid Waste Quantities in Los Angeles County

Generation = Diversion + Disposal



Amount of trash generated

33.3 million tons per year



Amount of trash diverted

21.6 million tons per year



Amount of trash disposed

11.7 million tons per year



Food Donation Event

Industrial Waste

The Industrial Waste Program has 8,600 operating permits for wastewater discharges to the sanitary sewer system. The Hazardous Substances Underground Storage Tank Programs has 1,500 permitted facilities that are inspected annually. The Industrial/Commercial Facilities Stormwater Program has 2,800 facilities under permit.

Public Works Fleet

The Public Works fleet includes nearly 3,000 pieces of on-and off-road vehicles and equipment. To support the mission of preserving sustainable and safe communities, gasoline and diesel equipment will be replaced with cleaner burning alternative fuels and zero-emission vehicles.

KEY ISSUES/CHALLENGES

- The sustainable management of the 33.3 million tons of solid waste generated by residents and businesses per year is a major challenge, as well as ensuring adequate disposal capacity for the waste that cannot be recycled or otherwise diverted.
- Los Angeles County landfills have about 6.60 million tons of permitted annual capacity available for waste disposal. This figure represents the total tons of permitted capacity at in-county landfills capable of receiving waste from unincorporated areas but does not include landfills that have wasteshed restrictions such as Scholl Canyon, Burbank, and Savage Canyon Landfills. It also excludes capacity available at landfills outside of Los Angeles County, which are critical for managing the 66 percent of LA County waste that is exported.
- Assembly Bill 845 prohibits privately owned landfills from restricting or limiting the acceptance of waste based on its place of origin. This means they cannot refuse or limit waste simply because it comes from a specific city or area. As a result, there is no guarantee that the available landfill capacity will be reserved exclusively for waste from unincorporated areas.
- Waste disposed at landfills is also a major source of greenhouse gases that contributes to climate change.
- Increasing regulations and the communities' demand for equitable, environmentally conscious, and economical solid waste management systems challenge our ability to meet customer expectations.
- China's National Sword Policy, which was announced in 2017 and took effect in 2018, has created challenges for California's recycling markets by restricting the import of recyclable materials such as low-grade plastics, unsorted mixed paper, and scrap metals.
- Ensuring Los Angeles County has adequate organic waste management infrastructure to comply with the organic waste landfill disposal reduction requirements of Senate Bill 1383 (SB 1383).
- Industrial waste discharges and the underground storage of hazardous materials, if not properly managed, can lead to surface and groundwater contamination, which impacts health and safety and the environment.
- Ensuring the sewer system is sustainable through risk-based condition assessment of the infrastructure reduces sanitary sewer overflows and provides reliable sewer services at an affordable cost.
- Aging infrastructure and varying regional management practices have reduced the effectiveness and reliability of the sewer infrastructure.
- Implementing policies and practices to reduce our carbon fuel footprint is key to support cleaner, healthier communities.

STRATEGIES

- **Support Development of Regional Infrastructure for Organic Waste Diversion**
  - Utilize InfrastructureLA and the Solid Waste and Recycling Management Subcommittee (SWARM) to discuss regional issues related to infrastructure and engage local leaders to specifically discuss current challenges surrounding sustainable waste management in Los Angeles County.
  - Prioritize recycling organic waste and developing new organic waste recycling infrastructure capacity to convert organic waste into valuable products such as renewable energy, renewable fuels, and soil amendments.
  - Implement organic waste collection for all residents and businesses in all County unincorporated communities.
  - Leverage and secure funding to develop the required organic waste processing infrastructure for jurisdictions to comply with the requirements of SB 1383.

- **Ensure Adequate Disposal Capacity for Unincorporated Area Waste Including Disaster Related Debris**
  - Encourage, promote, and support the development of conversion technologies as alternatives to landfills.
  - Cultivate strategic relationships with landfill operators and regulatory agencies to expeditiously enact emergency waivers to temporarily increase disposal tonnages at local landfills, as well as processes, such as waste-characterization procedures in place, to readily accept fire debris as needs arise.

- **Keep Unincorporated County Communities Clean**
  - Implement Strategies and Initiatives in the County's Zero Waste Plan to decrease reliance on landfills and achieve zero waste by 2045.
  - Continue to operate the Commercial Franchise system to require organic waste recycling and other services to increase recycling in the commercial sector.
  - Develop and implement a comprehensive communication plan with multimedia components and robust community engagement and outreach.
  - Establish strong partnerships with local officials and various community-based organizations.
  - Expand Food DROP to assist more businesses in connecting with non-profits to distribute food to those in need.
  - Reduce illegal dumping in County unincorporated area roads, streets, and alleys through collection, education and outreach campaigns, and referrals for enforcement of illegal dumping violations.
  - Ensure the sanitary sewer collection system facilities are properly operated, maintained, and managed to reduce frequency and severity of sanitary sewer overflow events and their potential impacts on public health, safety, and the environment while meeting applicable regulations and laws.
  - Transition of the Public Works' Fleet to a zero-emission fleet to reduce vehicle greenhouse gas emissions.

STRATEGIES STATUS (FIRST QUARTER: JULY – SEPTEMBER 2026)

Strategy: Support Development of Regional Infrastructure for Organic Waste Diversion

Public Works is pursuing the following actions to support the development of organic waste management infrastructure:

1. Develop a regional roadmap for the development of organic waste management infrastructure.
   - Considering supporting organic waste management facilities in development or proposed by local agencies in the region by providing feedstock and/or procuring end products.
   - Collaborating with local agencies in the region to leverage existing infrastructure and encourage the development of new organic waste management facilities.
   - Evaluating the feasibility of developing community-scale infrastructure such as neighborhood compost hubs for residential food and green waste.
   - Fostering robust markets for recovered organic waste products, which will encourage regional infrastructure development. The cost and feasibility of additional procurement opportunities, including procurement compliance attributes, are being reviewed. Public Works is assessing opportunities to apply mulch from tree trimming operations to public landscapes or give it away to residents. Public Works is also evaluating opportunities to use compost and mulch in stormwater, road, and landscape maintenance operations.

2. Identify locations to site new infrastructure and expand existing material processing facilities' ability to incorporate organic waste processing and conversion technologies.
    - Completed preliminary feasibility analysis of 13 closed landfill sites. Identified three closed landfill sites for further analysis, which showed that two have existing uses that preclude development of organic waste processing infrastructure. A detailed evaluation of the remaining site is in progress.
    - Finalized Countywide siting analysis, which identified 138 stand-alone parcels for potential development. A detailed evaluation of these parcels, beginning with identifying site ownership, is in progress.
    - A plan to engage private infrastructure developers to explore feasible concepts for potential organic waste processing projects is in progress.
    - A framework to select a site and operating partner for a pilot community compost food scrap drop-off hub is currently in progress. Potential sites are being evaluated to determine if they may be suitable for a pilot project.
3. Ensure organic waste collection service is successfully implemented within all unincorporated communities.
    - Most residential customers in County unincorporated areas have organic waste collection service wherein a specific receptacle is provided for purposes of separately collecting organic waste, such as green waste and food waste, to be beneficially repurposed rather than disposed of in landfills.
    - Taking necessary steps to develop a new waste collection system in North County.
    - Monitored implementation to ensure proper source separation of waste materials.
    - Continued the site visits and outreach for all commercial customers.
4. Expand the Food Donation and Recovery Outreach Program (Food DROP).
    - Continued to monitor SB 1383 food recovery compliance and food donation status with 221 Tier One and Tier Two Edible Food generators through surveys, emails, and phone calls. Provided guidance on SB 1383 edible food recovery requirements, reviewed food donation documentation, and obtained copies of food donation agreements, where applicable.
    - Supported the procurement and implementation planning efforts for Careit, a food donation application, to strengthen coordination between edible food generators and food recovery agencies.
    - Continued to coordinate with food recovery agencies in County Unincorporated Communities to track edible food recovery activities, assess operational needs, and support ongoing food recovery efforts.
    - Completed the procurement and distribution of grant funded equipment and supplies to enhance food storage, transportation, and distribution capabilities for food recovery agencies.
5. Implement a strong, comprehensive organic waste communication plan. Continued to educate residents and local officials, and support collaboration to manage organic waste in the region. Provided educational information and resources via FightFoodWasteLA.com, CleanLA.com, social media platforms, and print materials.
6. Seek feedback from the community on awareness of and participation in organic waste management.
    - Continued to distribute surveys to gather customer satisfaction feedback on current waste and recycling services, including organic waste management. Surveys were available on postcards, newsletters, and social media.
7. Implement requirements in Residential Franchise and Garbage Disposal District contracts for waste haulers to conduct mulch and compost giveaway events for residential customers in unincorporated communities.
    - Events are held twice per year; the first in spring and the second in fall.
    - A total of approximately 30 tons of mulch and 90 tons of compost were distributed at events that occurred during July through September.

Strategy: Ensure Adequate Disposal Capacity for Unincorporated Area Waste Including Disaster Related Debris

1. Explore long term agreements with local jurisdictions and disposal facility operators to guarantee disposal capacity for disaster debris.
    - Public Works is building on lessons learned from recent wildfire response efforts to support the County's objective of securing reliable disposal capacity for disaster debris.
    - While regional disposal facilities were generally available to accept residential debris, operators expressed reluctance to receive material from commercial properties due to uncertainty regarding potential hazardous contamination. Public Works collaborated early with disposal operators (e.g., Waste Management) and Local Enforcement Agencies (LEAs) to develop a strategy or process to classify commercial properties into low, medium, and high potential for hazardous materials. For higher-risk properties, additional requirements, such as chemical analysis, are implemented prior to disposal. This approach gives operators more certainty regarding waste characterization, thus reducing liability concerns and improving willingness to accept commercial debris.
    - Going forward, Public Works is updating the County's Mass Debris Management Plan and looking at whether longer-term disposal arrangements with operators, partner jurisdictions, and regulatory agencies are feasible. If pursued, these agreements might potentially include these components:
        - Build in debris characterization and acceptance protocols
        - Outline coordination and early notification expectations
        - Some form of capacity provision, including priority access, if feasible, for pre-qualified County disaster debris streams
    - Reliable disposal access over time will depend on operator's willingness, jurisdictional authority, and available resources.
2. Identify locations that may be suitable for conversion technologies, including existing and closed landfill sites and other solid waste processing facilities.
    - Complete a detailed evaluation of closed landfill sites to determine feasibility for conversion technology development.
    - Collaborate with operating landfills and solid waste processing facilities to identify opportunities for co-location of conversion technologies.

Strategy: Keep Unincorporated County Communities Clean

Public Works is taking action to keep Unincorporated County communities clean, provide efficient and high-quality waste collection, and advance the Zero Waste Plan. The following efforts help address the impact of greenhouse gas emissions from organic waste and the Public Works fleet, as well as mitigate sanitary sewer spills, thereby ensuring the health and safety of our customers and the environment:

1. Reduce illegal dumping in County unincorporated areas roads, streets, and alleys.
    - Continued removal of illegally dumped waste by contract haulers and Public Works crews.
    - Continued outreach to promote proper disposal options, which help prevent illegal dumping.
    - Held community curbside cleanups for convenient disposal of unlimited trash and bulky items.
    - Held two tire collection events, collecting 35.00 tons (equivalent to 3,500 passenger tires).
    - Held five mattress collection events, collecting 350 units of mattresses and box springs.
2. Continued implementation of the County's Single-Use Plastics Ordinance, including developing implementation guidelines and a waiver process.
    - Concluded a 12-week digital campaign to raise awareness and provide information on the ordinance to residents, businesses, sustainability-focused organizations, and policymakers. The campaign resulted in nearly 1.8 million combined impressions across streaming, social media, and search engines. The zeroplasticwastela.com website received 13,800 views, and 1,077 residents and 69 businesses signed up for the pledge to reduce single-use plastic waste.
    - Coordinated with the Department of Economic Opportunity to provide over 200 bundles of compliant foodware samples to food facilities in unincorporated County.
    - Preparing outreach materials for retail facilities and gathering contact information for covered retail establishments in unincorporated Los Angeles County.
    - Conducting outreach to food facilities within County operations through in-person site visits or phone calls to provide information, share resources, and assess progress in ordinance implementation.
3. Utilized the Recycling Market Development Zone (RMDZ) Incentive Funds provided by CalRecycle to attend ZoneWorks on September 22 and 23, 2026. During ZoneWorks, CalRecycle program managers and local jurisdiction Zone Administrators discussed developing local recycling markets, connecting businesses with feedstock and technical resources, supporting reuse and repair, and addressing evolving State recycling and extended producer responsibility (EPR) requirements. ZoneWorks included tours of Feeding America, a food bank, and Global Plastics Recycling, a manufacturer of recycled plastic materials.
4. Educated approximately 11,410 students through the Countywide Environmental Defenders Program (TK-5th grade) with approximately 36 Countywide live in-person assembly presentations focusing on the Four Rs (Reduce, Reuse, Recycle, and Rethink), Household Hazardous Waste and Electronic Waste, Stormwater Pollution Prevention, Water Conservation, and organic waste.
5. In May 2026, a new contract for the Countywide Generation Earth Program (6th-12th grade) was awarded. Program materials are currently in development, including teacher workshop content and curriculum resources.
6. Community Outreach and Education
    - Public Works attended 10 community outreach events to provide residents with education and resources on sustainability programs, including organic waste management.
    - Public Works hosted 7 community meetings to provide unincorporated residents with updates about their waste hauling services and information to increase source separation and organic waste recycling.
    - Public Works continued managing various outreach campaigns that were launched last quarter to promote sustainability, including proper disposal of food waste, and reaching millions of residents across Los Angeles County through radio, digital, outdoor, and live-event platforms. The following campaigns remained active and continued to be implemented during the first quarter reporting period:

- LA Dodgers Campaign: Continued partnering with iHeartMedia and the Dodgers Foundation to promote beverage container recycling, with Dodgers star player Freddie Freeman as the spokesperson. The campaign includes radio spots, social media engagement, outdoor billboards, and a survey-based contest to win a signed Freeman jersey. The survey-based contest concluded on August 31, 2026, and a winner from LA County was identified. A standout campaign feature is a recycling challenge for Little League teams participating in the Dodgers Dreamteam Program. Teams competed for the opportunity to attend a Dodgers game, with one player from the winning team throwing the first pitch to Freeman. The game commemorating the recycling challenge took place on September 8, 2026, and included an interview with Public Works Director on the Dodgers' flagship radio station, AM 570 LA Sports. The interview reinforced key recycling messages while highlighting the challenge's milestones and recognizing its winners.
- As part of the campaign, Public Works was invited to participate in two community outreach events sponsored by the Dodgers Foundation. These opportunities enabled Public Works to engage directly with LA County residents and amplify campaign messages. Together, the events reached approximately 500 people.
- With an estimated reach of over 50 million impressions, the campaign is designed to significantly boost public awareness and encourage community involvement in key activities that help keep LA County clean. The campaign will continue running throughout the Dodgers' baseball season and, if applicable, extend into the playoffs and World Series, offering additional exposure and impact.
- SB 1383 Meta Ad Campaign: Continued implementing a geo-targeted Meta Ad campaign to reach residents and businesses in unincorporated LA County areas with educational messaging on the importance of food waste recycling. The campaign is currently running on Facebook and Instagram and has generated nearly 12 million impressions to date, helping increase awareness of proper organic waste recycling practices and supporting compliance with SB 1383 requirements.
- FightFoodWasteLA.com offers valuable information and resources aimed at promoting organic waste recycling and assisting county businesses and residents to reduce food waste. Following the initiation of a Google Ads campaign in August 2023, to enhance awareness of food waste reduction and organic waste recycling, the website has successfully attracted over 225,171 active users by the end of July 2026.

7. Worked with County contracted waste haulers to distribute newsletters to 4,459 businesses, 1,222 multi-family complexes, and 6,193 single family properties with dumpsters, as well as to approximately 128,123 residential customers using wheeled plastic carts in County unincorporated communities to provide information and resources on waste reduction practices, proper source separation to increase recycling, and the importance of food waste collection. Newsletters were also distributed to approximately 91,000 residential and commercial customers in seven Garbage Disposal Districts.
8. Provided residents with convenient, safe, and legal means to properly manage their HHW/E-Waste.
    - Provided ten temporary and eight permanent collection events.
    - Encouraged source reduction, alternatives to HHW, and promoted the HHW Reuse Centers.
    - Provided outreach and education, including geotargeting, about available disposal options available for used motor oil and oil filters, sharps, and household batteries.
    - Continued to promote curbside collection of E-Waste and the sharps mail-in program, both available to residents in County unincorporated communities.

9. Established LA Fixit Clinic events to teach residents how to repair and reuse items to help divert material from ending up in landfills.
    - Through a memorandum of understanding with the County Library to facilitate hosting events throughout the County, Public Works hosted events at the West Covina Library on July 18, 2026, the Norwalk Library on August 22, 2026, the Compton Library on September 5, 2026, and the South Whittier Library on September 26, 2026.
    - Additional events at County Libraries and other locations are scheduled for later this year.
10. Reduced frequency and severity of sanitary sewer overflow events.
    - Completed sewer repair projects in the Unincorporated Communities of South San Gabriel (1), and La Puente (1), and in the Cities of Duarte (3), and Carson (3).
11. Transition of Public Works' Fleet to a zero-emission fleet.
    - Public Works currently has 152 on-road electric vehicles and equipment in its fleet.
    - There are 83 electric pickup trucks, 4 electric vans, 5 electric SUVs, 40 electric sedans, and 20 miscellaneous equipment in the fleet. During this quarter, purchase orders were issued for one additional electric vehicle.



Generation Earth 2026 Summit

RESULTS-BASED ACCOUNTABILITY: SUMMARY

Population Accountability

Population Outcome: People in Los Angeles County are thriving in a safe, clean, and sustainable environment.				
Population Indicators	**Current Value**	**Current Reporting Period**	**Previous Value**	**Previous Reporting Period**
Tons of waste disposed in landfills	2,465,408	Jan – Mar 2026*	2,440,916	Jan – Mar 2026
Number of illegal dumping reports in LA County	3,356**	Jul – Sept 2026	3,733	Apr – Jun 2026**
Tons of Edible Food Donated	111	Jul – Sept 2026	111	Apr – Jun 2026
Number of health advisory warnings and closures for lakes, rivers, and beaches annually in Los Angeles County due to sewage spills	0	Jul – Sep 2026	0	Apr – Jun 2026

** The "Current Reporting Period" for landfill disposal data may be delayed by up to six months.*
***Reports of illegal dumping are actual data for July and August with an estimate for September.*
****Tons of Edible Food Donated are reported annually by March of each year.*



FixIt Clinic at Rosemead Library

Performance Accountability

Strategy 1: Support Development of Regional Infrastructure for Organic Waste Diversion					
Performance Measures (July – September 2026)	**Current Actual Value**	**Previous Period**	**Current Target Value**	**Current Trend**	**Baseline % Change**
Number of organic waste processing facilities	65	65	100	→	0%
Tons of organic waste collected quarterly	28,994*	29,644	54,528	↓	2.19%
Number of grants/funding secured for organic waste processing infrastructure	0	0	2	→	0%

**Tons of organic waste collected are actual data for July with estimates for August and September. Commercial Franchise Data is estimated since they report quarterly, and the data will not be available until October.*

Strategy 2: Ensure Adequate Disposal Capacity for Unincorporated Area Waste Including Disaster Related Debris					
Performance Measures (July – September 2026)	**Current Actual Value**	**Previous Period**	**Current Target Value**	**Current Trend**	**Baseline % Change**
Tons of available landfill capacity in Los Angeles County capable of taking material from unincorporated areas	6.60 million*	6.60 million*	11.66 million**	→	0%
Tons of capacity available out-of-county for Los Angeles County unincorporated waste	19.8 million***	19.8 million***	11.66 million**	→	0%
Number of conversion technologies facilities planned/built	1	1	1	→	0%

**This value changes on an annual basis and represents the total annual permitted capacity at in-County landfills capable of receiving waste from unincorporated areas, as of December 31, 2025. This does not include landfills that have wasteshed restrictions such as Scholl Canyon, Burbank, and Savage Canyon Landfills. Permitted tonnage limitations do not apply to disaster debris.*

***This value represents the 2025 total annual Countywide disposal (including 0.79 million tons from Unincorporated Area). Disaster debris tonnage varies annually and is not currently reflected in the "Current Target Value."*

****This value represents the total annual permitted capacity at out-of-County landfills capable of receiving waste from unincorporated areas, as of December 31, 2025. This only includes landfills that currently received an average of 100 tpd (tons per day) or more from LA County jurisdictions in 2025 or have an import agreement.*

Strategy 3: Keep Unincorporated County Communities Clean					
Performance Measures (July – September 2026)	**Current Actual Value**	**Previous Value**	**Current Target Value**	**Current Trend**	**Baseline % Change**
County Unincorporated Area diversion rate	71%*	71%	80%	→	0%
Tons of illegal dumping collected quarterly	2,520**	2,454	4,238	↑	2.69%
Number of customer complaints quarterly	2,720***	2,388	7,332	↑	13.90%
Customer experience rating	3.07	3.75	3.0	↓	18.13%
Tons of GHG emissions reduced annually for waste diversion	593,589*	593,589	626,607	→	0%
Number of zero emission compliant vehicles purchased	1****	3	5	↓	-66.67%
Number of sewer repair/replacement projects	8	8	6	→	0%

** Updated once a year; current data is for calendar year (CY) 2025.*

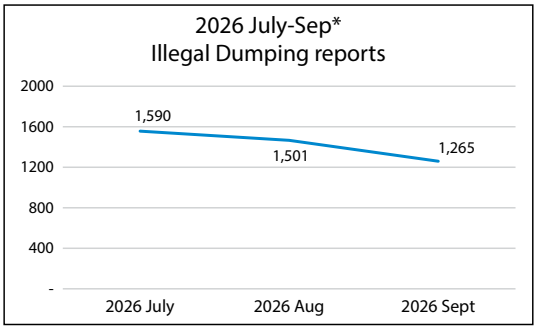
***Illegal dumping tonnage includes actual data for July and a projection of 820 tons for August and September. The previous period was actual data for April and May with a projection of 814 tons for June.*

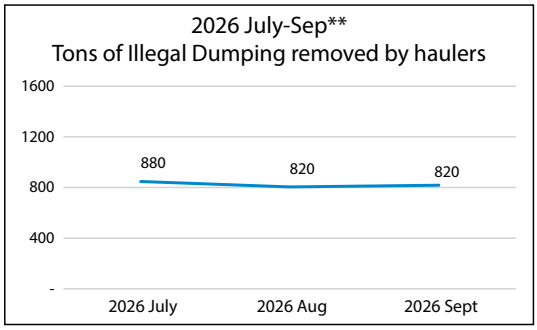
****Number of customer complaints includes actual data for July with an estimate for August and September. The previous period was actual data for April and May with a projection of 814 complaints for June.*

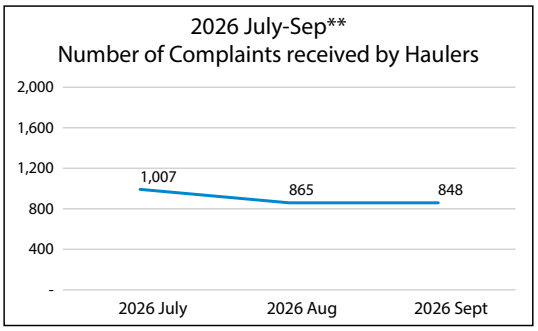
***** Purchase orders issued; however, vehicles may not be delivered yet.*

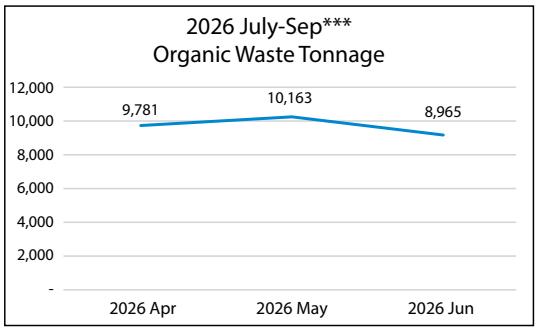
KEY TAKEAWAYS

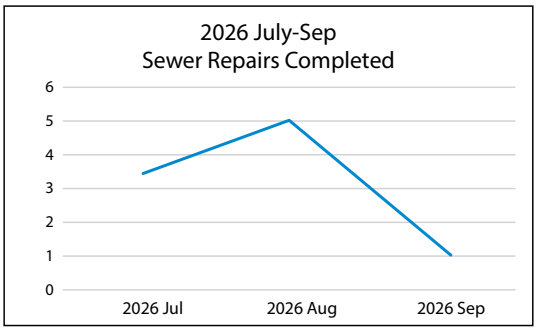
The following charts represent a few of the Performance Measures trends for Strategies 1 and 3.











**This is actual data for July with a projection for August and September.*
***This is actual data for July with a projection for August and September.*
****This is actual data for July with a projection for August and September. Commercial Franchise Data is estimated since they report quarterly, and the data will not be available until August.*

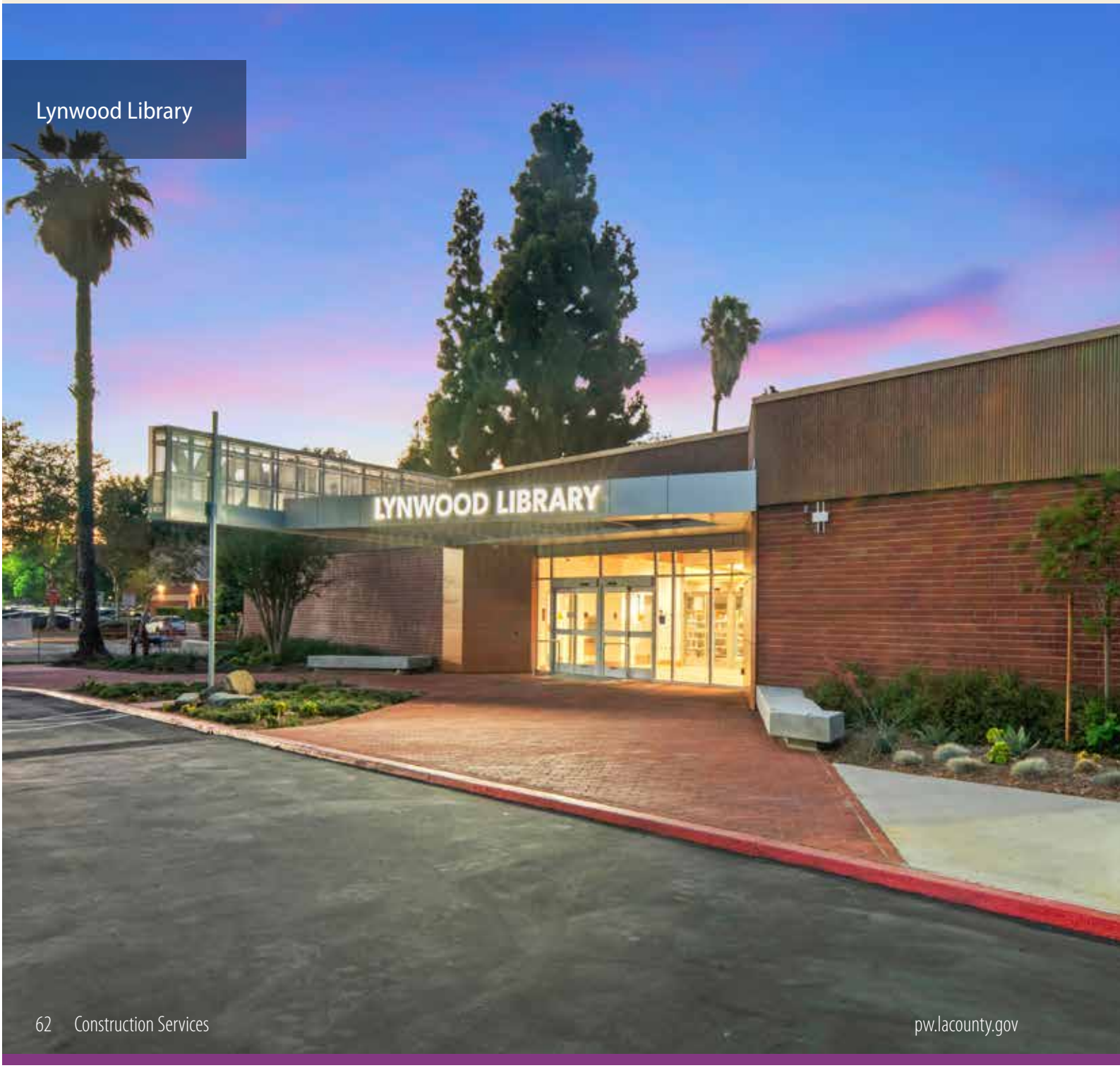

Public Works
LOS ANGELES COUNTY


CAMPBELL'S
SOUP
GOYA


615655

Construction Management

"Public Works is the Builder of Choice in Los Angeles County."



Lynwood Library

In FY 2026-27

6 new or renovated County building projects completed, valued at nearly $64 million, and within budget

2 infrastructure projects completed, valued at $5.6 million



pw.lacounty.gov

MAJOR PROGRAMS/SERVICES

Capital Projects Programs

Public Works' Construction Management Core Service Area provides program/project management services for the County's Capital Projects Program, typically considered vertical infrastructure. This includes the renovation of existing building facilities and the master planning, programming, and construction of new building facilities for many County departments, including Animal Care and Control; Beaches and Harbors; Chief Executive Office; Child Support Services; District Attorney; Fire; Health Services; Justice, Care, and Opportunities; Mental Health; Parks and Recreation; Probation; Public Health; Public Libraries; and Sheriff's.

Currently, Public Works manages approximately 143 active capital projects with a total project value of nearly $3.6 billion.

Infrastructure Program

Construction Management also manages Public Works' annual Infrastructure Program, typically considered horizontal infrastructure. It provides internal service to Public Works divisions by providing a complete menu of professional project management and construction management services for a wide variety of infrastructure projects, each with unique requirements, schedule constraints, and impacts on the surrounding communities. These services are delivered at the highest level at the most affordable cost by delivering the individual projects in strict accordance with legal, community, and design requirements; providing for the general safety of the public and County staff; and by employing best practices from both the construction and project management industries.

Public Works continues working to be more innovative and cost-efficient for both internal customers and the public. To achieve this, we have created a new division focused on an outcome-based, integrated project delivery system that is customer-oriented, efficient, and effective. This will combine the best practices of infrastructure and capital project delivery to improve overall results.

Currently, Public Works manages 194 active infrastructure projects with a value of over $2.3 billion.


LAC General Hospital

The County's Homeless Initiative

The Homeless Initiative is designed to generate a coordinated set of County Strategies to reduce homelessness through an intensive, inclusive planning process in six areas: prevention of homelessness, subsidized housing, increased income, case management and support services, creation of a coordinated system, and an increase in affordable housing.

As part of the Homeless Initiative Strategies, Public Works has completed construction of five Restorative Care Village (RCV) projects at the Los Angeles General Medical Center (formerly LAC+USC Medical Center) in Los Angeles, Rancho Los Amigos National Rehabilitation Center in Downey, Olive View Medical Center in Sylmar, High Desert Regional Health Center in Lancaster, and the Behavioral Health Center at the Martin Luther King, Jr. Medical Campus. Together, these projects provide a total of 700 transitional housing beds and associated outpatient services to assist patients with medical, mental health, and substance use disorders. Most recently, the Los Angeles General Medical Center RCV Phase 5, which includes 96 subacute mental health beds, was completed in Quarter 1 2026-27. Additionally, in May 2025, Department of Mental Health notified Public Works of their successful award of approximately $130 million in BHCIP grant funds for an Olive View Continuum of Care project, which will provide 48 additional transitional beds. The Progressive Design-Build Agreement to deliver the project was approved by the Board in July 2026 and the project is scheduled to break ground in Quarter 3 2026-27.

337
total active capital and infrastructure projects with a project value of approximately $5.9 billion

Relative to the Los Angeles County Shelter Crisis Declaration, Public Works, in association with the Board of Supervisors and Los Angeles County Department of Homeless Services and Housing (HSH), continues to work towards the fast tracking of projects to create new homeless shelters and safe parking sites throughout the County. Since 2019, interim housing projects have been completed to house up to 474 residents and providing 148 beds. Additional interim projects in progress can provide up to 800 additional new beds and safe parking for up to 100 vehicles and recreational vehicles. Public Works also continues to support HSH with jurisdictional approval assistance and design and construction monitoring for Project Homekeys 1.0, 2.0, and 3.0, where the California Department of Housing and Community Development has funded County partnerships with local nonprofit organizations to acquire and convert motels into interim housing and permanent supportive housing for Los Angeles County residents experiencing homelessness. Project Homekey has delivered nearly 1,626 units to date, with another 432 units currently in development.

The County has also worked with the State of California to identify unused or underutilized buildings on approximately 10 acres at the Metropolitan State Hospital campus in Norwalk that the County will renovate and transform into a continuum of housing and treatment options for people with mental health challenges – the proposed Los Angeles County Care Community. Phase 1 of the project will provide approximately 152 beds: two 16-bed Psychiatric Subacute facilities, one 70-bed Transitional Aged Youth (TAY) Interim Housing facility, and two 25-bed Permanent Supportive Housing (PSH) facilities surrounded by outdoor greenspace promoting a healing environment. Grant funding for Phase 2 of the project is currently being explored which will expand the Los Angeles County Care Community by two buildings, adding one 16-bed Mental Health Rehabilitation Center, and 32 Psychiatric Health beds for a total of 200 beds at the Los Angeles County Care Community.



UCLA Medical Center

KEY ISSUES/CHALLENGES

- **Project Management Delivery**
  Keeping in-line with project control technology and trends allows Public Works to foster a competitive edge and collaborate more efficiently with the private industry. Utilizing technology and project delivery methods that are on-par with our contractors helps to improve process efficiencies, resulting in lower costs, time savings, and improvement in customer and stakeholder satisfaction demands.

- **Addressing Broad Scope of Client Needs**
  All County departments provide specific services and have unique needs while each Supervisorial District has different priorities that best serve their constituents. Public Works must be able to proactively respond and quickly adapt to changing customer demands.

- **Aging Buildings and Infrastructure**
  - Ensuring processes are in place to allow Public Works to carry out the evaluation and repair or replacement of buildings and infrastructure that have outlived their useful lifespan.
  - Ensuring sufficient staff and resources are available to carry out projects funded through the recently approved Federal and State legislative bills.

STRATEGIES

- **Improve Organizational Effectiveness**
  - Prioritize streamlining processes and implementing organizational improvements to ensure that projects are delivered within scope, schedule and budget.
  - Implementing a new Project Management Information System will play a major role in process improvements.

- **Improve Client Relations**
  - Enhance customers' understanding of the infrastructure development process and the roles and responsibilities of other stakeholders, including the part of the customer.
  - Develop project delivery playbooks and capital project delivery road maps for both vertical and horizontal infrastructure projects.
  - Conduct customer experience surveys and meetings with client departments to understand their perspective of successes and challenges to improve project management practices.

STRATEGIES STATUS (FIRST QUARTER: JULY – SEPTEMBER 2026)

Strategy: Improve Organizational Effectiveness

1. Based on Public Works' review of its current project delivery approaches, a Project Controls Group was formed to provide support to infrastructure projects by providing cutting-edge project scheduling, information gathering, tracking, and reporting. This quarter, the group continued to focus on improving portfolio data accuracy and reporting available for different Enterprise users.
2. On March 20, 2025, Public Works released the Request for Proposal (RFP) for the new Project Management Information System (PMIS), which includes more detailed and explicit requirements for the County's business. The PMIS is to provide an integrated program and project management function for the Construction Management Branch. Potential vendors submitted their bid proposal for the RFP on June 30, 2025. The evaluation of the proposals submitted by the potential vendors is currently ongoing. The short listed firms will be notified in October.
3. Public Works has deployed an outcome based integrated infrastructure project delivery model that has standardized processes, procedures, tools, and technologies. This system, when fully stabilized, will optimize processes, be customer-oriented, and be more efficient, effective, and innovative. This quarter, stabilization efforts continued to improve delivery system processes, procedures, tools, and technologies deployed to all infrastructure projects within the Enterprise portfolio.
4. Public Works continues to pursue legislation to improve operational effectiveness. In 2022, the County gained increased change order authority for up to seven projects through the end of 2026. In 2026, Public Works gained approval on new legislation to remove the sunset date and seven-project cap. Additionally, in 2024, the County gained authority for the use of Progressive Design-Build (PDB) delivery for up to 10 projects through the end of 2029. Currently the Pre-Construction Services Agreement for the County's first PDB project has been executed and the solicitation for the County's second PDB project is underway. In 2028, Public Works will pursue legislation to remove the 10-project cap and sunset date. Also in 2026, the County gained approval on new legislation to remove the sunset date for the use of Design-Build for projects over $1 million.
5. Public Works has implemented Lessons Learned training for their Project Managers. As of Quarter 4 FY 2025-26, eight training sessions have been conducted.

Strategy: Improve Client Relations

1. Public Works will continue conducting a Customer Experience Survey for its County Department and Public Works Division customers annually in Quarter 1. The survey for Fiscal Year 2026-27 indicated a 77 percent rating of good or above. Construction Management Core Service Area representatives are meeting with any of those clients providing less than good rating to ensure expectations are aligned and communicate any updates.
2. The Capital Project delivery playbook is being updated to account for the latest legislation, delivery methods, and statistics with the other Builders of the County.

RESULTS-BASED ACCOUNTABILITY: SUMMARY

Population Accountability

Population Outcome: Public Works is the Builder of Choice in Los Angeles County.				
Population Indicators	**Current Value**	**Current Reporting Period**	**Previous Value**	**Previous Reporting Period**
Percentage of ***vertical*** infrastructure projects delivered within scope, as expressed by: A) Percentage of change orders executed on new construction projects within 10%	100% (2 of 2)	7/1/26 – 9/30/26	100% (1 of 1)	4/1/26 – 6/30/26
Percentage of ***vertical*** infrastructure projects delivered within scope, as expressed by: B) Percentage of change orders executed on renovation/refurbishment projects within 15%	75% (3 of 4)	7/1/26 – 9/30/26	50% (3 of 6)	4/1/26 – 6/30/26
Percentage of ***vertical*** infrastructure projects delivered within 3 months of schedule	100% (6 of 6)	7/1/26 – 9/30/26	71% (5 of 7)	4/1/26 – 6/30/26
Percentage of ***vertical*** infrastructure projects delivered within budget	100% (6 of 6)	7/1/26 – 9/30/26	100% (7 of 7)	4/1/26 – 6/30/26
Percentage of ***horizontal*** infrastructure projects delivered within scope, as expressed by percent of change orders executed on projects within 15%	100% (2 of 2)	7/1/26 – 9/30/26	83% (5 of 6)	4/1/26 – 6/30/26
Percentage of ***horizontal*** infrastructure projects delivered within 3 months of schedule	50% (1 of 2)	7/1/26 – 9/30/26	0% (0 of 6)	4/1/26 – 6/30/26
Percentage of ***horizontal*** infrastructure projects delivered within budget	50% (1 of 2)	7/1/26 – 9/30/26	17% (1 of 6)	4/1/26 – 6/30/26

** Please refer to Key Takeaways on next page*

Performance Accountability

Strategy 1: Improve Organizational Effectiveness					
Performance Measures (July - September 2026)	**Current Value**	**Previous Value**	**Current Target Value**	**Current Trend**	**Baseline % Change**
Percentage of ***vertical*** infrastructure projects with soft cost below 30% *	67% (4 of 6)	57% (4 of 7)	80%	↑	17.5%
Percentage of ***vertical*** infrastructure projects with bids/proposals within 10% of final cost estimates	0% (0 of 2)	N/A (0 of 0)	80%	→	N/A
Percentage of ***horizontal*** infrastructure projects with soft cost below 30% *	50% (1 of 2)	100% (6 of 6)	80%	↓	-50%
Percentage of ***horizontal*** projects with bids/proposals within 15% of final cost estimates	0% (0 of 4)	40% (4 of 10)	80%	↓	-100%

** Please refer to Key Takeaways below*

Strategy 2: Improve Client Relations					
Performance Measures (July - September 2026)	**Current Value**	**Previous Value**	**Current Target Value**	**Current Trend**	**Baseline % Change**
Percentage of Customer satisfaction rating above "Good" *	80%	82%	90%	↓	-2.4%*

** Please refer to Key Takeaways below*

KEY TAKEAWAYS

- Overall, baseline data shows that our Core Service Area is excelling in some areas while other areas have opportunities for improvement.
- The horizontal infrastructure project not delivered within three months of schedule was delayed due to unforeseen project site conditions and contractor issues outside of Public Works' control.
- Soft cost data for horizontal infrastructure projects is still being refined and going through quality assurance review to ensure that data related to Transportation and Water projects is accurate.
- Horizontal infrastructure project data reported for the Fiscal Year quarter are for projects that have completed the lifecycle within that quarter and excludes Job Order Contract and On-Call Work Orders, or projects authorized via Board Motion.
- Public Works issued the Customer Experience Survey to their County Department and Public Works Divisions customers in Fiscal Year 2026-27, Quarter 1; and the survey indicated a 80 percent rating of good or above.




children



Public Contracting and Asset Management

"Communities benefit from resilient infrastructure and economic development."





MAJOR PROGRAMS/SERVICES

The Public Contracting and Asset Management (PCAM) Business Area is an internal-serving group that focuses on providing technical support services to the Enterprise. Our goal is to make Public Works a center of excellence for modern infrastructure design, technical services, asset and property management, mapping services, and public contracting.

Public Works serves the largest and most diverse county in the nation. This comes with inherent challenges as we strive to design, build, and maintain the infrastructure needed to provide essential services to the communities we serve. PCAM views this as an opportunity to showcase the quality support services we provide, which are critical to position Public Works as the most trusted public agency in the region.

To be an industry leader and fulfill our duty to the public, the Business Area must continue to adapt and adopt emerging trends and technologies; ensure staff receives the training and support needed to refine and expand their skills; and build and strengthen relationships with other Public Works Business Areas, partner agencies, and public stakeholders.

Center of Excellence

This strategy aims to encourage PCAM to leverage Public Works' public, private, and academic resources to design more innovative and resilient infrastructure to meet the needs of the communities we serve; increase our internal and external customers' satisfaction with the technical services we provide; and to ensure the Agency has a highly skilled workforce capable of developing and delivering modern infrastructure that meets the needs of the communities we serve. PCAM's ability to deliver services on time and on budget is critical for the Agency to deliver the modern infrastructure needed to provide essential services to our communities. Delays in the completion of design and procurement of contracts, surveys, and technical reports, lead to delays in a project schedule, which result in higher construction costs that reduce the available funding for projects.

As part of leveraging academic resources, PCAM will begin the process of American Public Works Association (APWA) Accreditation for Public Works. This stringent accreditation process will be a multi-year effort that will include reviewing and centralizing the Agency's policies and procedures.



Organizational Efficiency

This strategy aims to increase our internal and external customers' satisfaction with the technical services we provide, and to ensure the Agency has a highly skilled workforce capable of developing and delivering modern infrastructure that meets the needs of the communities we serve. PCAM will create new tools or systems to ensure accurate service delivery and/or improve efficiency. The Agency's success starts at home. Thus, PCAM will ensure proper facility upgrades and preventative maintenance work is completed, allowing our workforce to strive in a safe and up-to-date environment while providing crucial services to the communities we serve.

By creating a culture where ongoing learning and skill development is encouraged, PCAM will ensure the Agency retains staff and the expertise required to meet the current and future challenges our infrastructure faces due to the impacts of climate change. Recruiting the necessary talent may require the Agency to invest more resources by "casting a wider net" to seek highly qualified candidates or establishing more competitive compensation for hard-to-recruit positions.

Equity in Contracting and Hiring

This strategy supports the County's continued commitment to equity in public contracting and local job creation. PCAM supports these goals by ensuring the construction contracts we solicit and administer comply with mandatory Local and Targeted Worker Hiring Policy goals and by conducting outreach and providing support to historically underutilized businesses to help them contract with the County. We are also dedicated to fulfilling all the Agency's contracting needs in an efficient and timely manner. PCAM will work diligently to promote economic growth for Los Angeles County by contracting locally and increasing job opportunities for County residents.

Financial Health

This strategy focuses on ensuring the financial health of Public Works. PCAM supports this strategy by ensuring that projects are completed on time and within budget. By utilizing new tools and systems, we will ensure that projects are tracked for efficiency, which leads to timely completion.

1st Quarter FY 2026-27

(All Districts)

Contracts Awarded:



Over

$107M

Over

$6M

To Small Businesses

Local Wages:

$19,333,318

Public Works maintains

156

County-owned field facilities. This quarter, technical and trades staff completed over 527 work orders for maintenance, repairs, and



KEY ISSUES/CHALLENGES

- Providing ongoing training and education opportunities to the large and diverse Public Works technical staff.
- Competing with outside service providers and increasing in-house services through career development and positive customer experience.
- Recruiting and retaining licensed professional surveyors due to the statewide shortage.
- Improving competition with other departments and agencies to retain trained staff.
- Managing County-owned facilities that require ongoing maintenance and preservation, while addressing emerging issues related to climate change.
- Implementing mandated initiatives from the Board of Supervisors to advance equity in County contracting; supporting local, small, and underutilized businesses; and promoting regional jobs creation, a need that is continuously compounding and evolving.

STRATEGIES

- **Center of Excellence**
  - Design modern and resilient infrastructure that achieves award level ratings and leverages external resources.
  - Ensure Public Works' policies and procedures are up to date, centralized, and in line with APWA Accreditation standards.
- **Organizational Efficiency**
  - Create new tools or systems that improve efficiency and work products.
  - Support and/or offer certification, education, licensing, and training programs to technical staff.
  - Deliver innovative technical service on time and on budget to increase satisfaction with internal and external customers.
- **Equity in Contracting and Hiring**
  - Commit to the implementation of practices and Board priorities that increase equitable contracting opportunities in the region, while fulfilling all contracting needs for Public Works projects and services.
  - Successfully implement programs to increase employment opportunities for County residents and strengthen the local economy.
- **Financial Health**
  - Ensure that projects are completely on time and on budget.

STRATEGIES STATUS (FIRST QUARTER: JULY - SEPTEMBER 2026)

Strategy: Center of Excellence

1. PCAM has created a dashboard for functional managers to track budgets, expenditures, and schedules and allow more effective reporting on the efficiency of in-house technical services. The current report includes information on on-time service delivery and on-budget delivery.
2. During this reporting period, staff delivered updates on the County's survey review process at the California Land Surveyors Association (CLSA) Los Angeles Chapter Meeting and hosted the Bi-Annual Deputy County Surveyor's Forum, which included a presentation on the County's AI-Assisted Record of Survey Review Program. Staff also participated in the Carbon Forward Summit hosted by the United States Green Building Council for advancing lower-carbon materials and sustainable construction. In addition, staff hosted a Geotechnial Engineering Seminar Lunch & Learn with industry leaders from EnGeo and Professor Jonathan Stewart for University of California, Los Angeles (UCLA). Staff attended a webinar hosted by CalGeo called, "Geology for Geotechs" and attended the American Society of Civil Engineers (ASCE) Los Angeles Section Project awards on behalf of Public Works for Lincoln Avenue Bridge.
3. During this reporting period, Public Works continued implementing Infrastructure Collaborative, an enterprise-wide knowledge sharing program and received an Achievement Award from the National Association of Counties (NACo). The program is designed to provide employees with the opportunity to learn about current best practices and explore solutions to common challenges in our work with the goal of enhancing service delivery. The monthly discussion sessions are conducted by subject matter experts within Public Works and are focused along four infrastructure service tracks: Planning, Delivery, Operations & Maintenance, and Funding/Finance. Three sessions were held this period titled, "From Dirt to Delivery: The Hidden Process of Land Development", "Catch Basins and Beyond: An Inside Look at Stormwater Maintenance Operations", and "Loans and Bonds."

Strategy: Organizational Efficiency

1. Public Works continues to prioritize the safety, functionality, and sustainability of our facilities. This quarter, we are working on 17 projects across the County.
2. Public Works has identified over 65,488 facility preventative maintenance work orders and projects to be completed in Fiscal Year 2026-27, with 6 percent of those work orders and projects completed in this reporting period.
3. Public Works is committed to enhancing the management of traffic control assets by holding regular meetings and engaging contract cities to share best practices in maintenance and operations. This quarter, Public Works met with the City of Inglewood to discuss improving responsiveness, enhancing customer experience, and exploring additional services to boost the cities' roadway safety.
4. To enhance Public Works asset management, PCAM completed the acquisition of Street Level Imagery and Light Detection and Ranging (LIDAR) covering close to 5,000 miles of County maintained roads, as well as the extraction of over 730,000 assets across 20 different asset types. PCAM organized 20 training sessions over two weeks to train Public Works staff on the access methods for this information (online application, Geographic Information System plugin, Application Programming Interface (API) access) that informed over 300 staff on how to leverage the results. PCAM worked with Public Works divisions and developed and implemented a plan to capture an additional 500 miles of Flood Control District infrastructure, all the County airports, and an additional 20 asset types which will be delivered in the next quarter.
5. Public Works received a grant of $875,000 from the California Energy Commission. This grant will be used to install 54 additional electric vehicle charging stations in the headquarters campus to address the growing number of County-owned electric vehicles. The proposed charger locations in the administration parking lot were adjusted to accommodate a City of Alhambra easement, with no change to the number of chargers. A board letter for Southern California Edison's equipment easement is scheduled for November 17, 2026, construction is expected to begin in December if approved. Public Works and Internal Services Department signed a $118,548 agreement for the motor pool and annex parking structure charging equipment upgrades. Southern California Edison is in the design phase, with completion expected in late 2027.

Strategy: Equity in Contracting and Hiring

1. Public Works participated in four business outreach and development events this quarter, in alignment with our commitment to supporting equitable contracting opportunities and access for local businesses and historically underutilized businesses. These events reached approximately 1,550 attendees, provided information and resources on how to do business with Public Works, and took place in partnership with various agencies, including LA County Department of Economic Opportunity, Los Angeles Department of Water and Power, Los Angeles County Metropolitan Transportation Authority (Metro), the City of Los Angeles, and the City of Torrance.
2. Public Works is dedicated to promoting equity in contracting by implementing key programs aimed at supporting individuals facing barriers to employment in Los Angeles County and empowering small and historically underutilized businesses with the knowledge and resources to compete for contracting opportunities. These programs include the Countywide Community Workforce Agreement, the Local and Targeted Worker Hiring Program, and the Contractor Development and Bonding Assistance Program. During this reporting period, Public Works continued to increase staffing resources to enhance support for these initiatives.
3. PCAM collects data from all firms who visit the "Do Business with Public Works" contracting opportunities website to determine if a firm is a small business or historically underutilized business, how they learned about the opportunity, if the firm submits a proposal, and if the firm is ultimately awarded a contract. This data will help Public Works target outreach to boost the participation in County contracting.

Strategy: Financial Health

1. Staff anticipates and mitigates financial risks through impact analyses and scenario-based forecasts, enabling timely adjustments to planned activities.
2. Staff monitors core business metrics to ensure projects are delivered on schedule and within budget, optimizing resource allocation and efficiency.
3. PCAM integrates equity and enterprise priorities into financial stewardship, collaborating across departments and maintaining readiness for system/process changes.

RESULTS-BASED ACCOUNTABILITY: SUMMARY

Population Accountability

Population Outcome: Communities benefit from resilient infrastructure and economic development.				
Population Indicators	**Current Value**	**Current Reporting Period**	**Previous Value**	**Previous Reporting Period**
Number of safe and resilient infrastructure that has achieved award level ratings by the Institute of Sustainable Infrastructure	1	Jul - Sep 2026	1	April - June 2026
Number of equitable contracts granted that promote economic development	22	Jul - Sep 2026	11	April - June 2026
Amount of wages earned through equitable contracting, strengthening the local economy	$19,333,318*	Jul - Sep 2026	$155,194,307	April - June 2026

**Information only representing Q1 wages, previously showed wages through life of contract.*

Performance Accountability

Strategy 1: Center of Excellence					
Performance Measures (July - September 2026)	**Current Actual Value**	**Previous Value**	**Current Target Value**	**Current Trend**	**Baseline % Change**
Percentage of innovative projects designed leveraging our public, private, and academic resources	3.3%	3%	10%	↑	10%
Percentage completed to centralize the department's policies and procedures*	93.5%	93.5%*	100%	→	0%

** Initial self-assessment period (actual accreditation process has not begun)*

Strategy 2: Organizational Efficiency					
Performance Measures (July - September 2026)	**Current Actual Value**	**Previous Value**	**Current Target Value**	**Current Trend**	**Baseline % Change**
Percentage of scheduled facility upgrades and preventative maintenance projects completed annually*	15%	25%	25%	↓	40%
Percentage of eligible technical staff actively pursuing professional licensure or certification	27%	27.5%	100%	↓	1.8%
Percentage of jobs completed on time for external and internal customers	72%	79%	100%	↓	8.9%
Number of new tools or systems implemented that result in measurable gains in process efficiency	11	9	10	↑	22.22%

**Cumulative percentage for entire Fiscal Year. Compared to FY25-26 first quarter.*

Strategy 3: Equity in Contracting and Hiring					
Performance Measures (July - September 2026)	**Current Actual Value**	**Previous Value**	**Current Target Value**	**Current Trend**	**Baseline % Change**
Percentage of construction projects that meet or exceed County-defined local hiring and workforce equity goals	80%	81.67%	100%	↓	2%
Number of hours of employment created for local residents and underrepresented workforce	234,346*	2,012,475	1,500,000	↓	88.3%

**Information only representing Q1 wages, previously showed wages through life of contract.*

Strategy 4: Financial Health					
Performance Measures (July - September 2026)	**Current Actual Value**	**Previous Value**	**Current Target Value**	**Current Trend**	**Baseline % Change**
Percentage of projects completed within budget	82%	86%	100%	↓	4.6%

KEY TAKEAWAYS

- PCAM saw a decrease for on-time and on-budget metrics for Q1. This is mostly because of the learning curve of our new asset management system and when projects were opened/closed.
- PCAM remains instrumental in the recovery efforts as a result of the January 2025 wildfires.
- During Q4, PCAM divisions identified 11 new tools or systems that have enhanced their daily operations.
- The number of technical staff that are pursuing professional licensures or certifications has remained consistent in Q1.
- Wages earned and hours of employment now show only quarterly amounts rather than amounts for the life of the contracts.






Department of Public Works
Sign Shop

Municipal Services

"Creating vibrant communities that are safe and resilient in unincorporated Los Angeles County."



2,300 subdivision improvement plans reviewed annually

20,587 building permits valued at $2.9 billion issued annually



pw.lacounty.gov

MAJOR PROGRAMS/SERVICES

Public Works' Municipal Core Service Area (CSA) is responsible for the development of vibrant communities that are safe, and resilient. As such, the CSA provides programs and services that support sustainable and resilient developments, environmental protection, advance social equity, enhance quality of life, and promote economic development throughout Los Angeles County. Services include efficient project entitlement, permitting, and inspection of residential, industrial, and commercial developments; code enforcement and property rehabilitation programs; graffiti abatement services; and initiatives to bridge the digital divide.

Municipal Services also supports housing and community development by advancing affordable housing for low-income communities and persons experiencing homelessness (PEH). Additionally, the CSA plays a key role in the County's emergency management efforts by planning for and coordinating emergency preparedness, response, and recovery activities. During major emergencies and disasters, the division supports County emergency operations and works closely with the Sheriff's Department, Fire Department, the Office of Emergency Management, and other partner agencies to coordinate response efforts.

Project Entitlements

Public Works, in partnership with the Department of Regional Planning, provides coordinated land development services on California Environmental Quality Act (CEQA) document reviews, entitlements, plan checking, permitting, inspection services, and permit approvals for customers. These services are all supported by EPIC-LA, the County's online plan review and permit processing system. Each year, Public Works completes approximately 2,300 subdivision-related plan reviews and records about 290 new subdivision maps. During the first quarter of Fiscal Year 2026–27, Public Works completed 449 subdivision-related plan reviews and recorded 47 new subdivision maps. In addition, Public Works provides land development and County Surveyor services to 42 contract cities.

Permits and Inspection

Public Works provides permitting and inspection services for construction, transportation, filming, and other activities within public rights-of-way in unincorporated Los Angeles County. The Department also issues permits and conducts inspections for work affecting Los Angeles County Flood Control District facilities, including underground confined space inspections of storm drain systems. In addition, Public Works provides public right-of-way permitting and inspection services for three contract cities and issues transportation permits for 21 contract cities. In the first quarter of Fiscal Year 2026–27, Public Works processed approximately 3,942 road, flood encroachment, and transportation permits and completed more than 8,191 inspections.

Graffiti Abatement

Public Works administers the County's Graffiti Abatement Program, which removes graffiti in unincorporated communities and Flood Control District channels. The program also includes an outreach component to encourage communities to report graffiti. In the first quarter of Fiscal Year 2026–27, Public Works abated, 55,744 graffiti tags across the County, supporting safer neighborhoods.

Community Services

Public Works engaged with more than 125 unincorporated communities to address local needs, resolve issues, and enhance quality of life. Community Liaisons worked directly with town councils, homeowner associations, community groups, Board offices, and constituents to strengthen relationships and support community priorities. In the first quarter of Fiscal Year 2026–27, the Community Services Group participated in more than 87 community meetings across all five Supervisorial Districts, helping to build partnerships, promote transparency, and enhance public trust.

Public Works also provided services to incorporated cities within Los Angeles County through General Service Agreements, giving cities access to a skilled workforce, extensive resources, reliable service delivery, and emergency response capabilities. Community Liaisons manage contract services and help advance regional strategic priorities. In the first quarter of Fiscal Year 2026–27, Public Works completed approximately 54 City Service Requests for 25 cities within Los Angeles County.

Special Assessment Districts

Public Works manages 26 Landscape Maintenance District (LMD) Zones throughout the County, with most located in Supervisorial District 5, several in Supervisorial District 1, and one in Supervisorial District 3. To help ensure the long-term financial sustainability of these districts, Public Works developed a comprehensive community engagement plan to discuss maintenance service levels and potential assessment rate adjustments with residents. The outreach strategy includes door hangers, constituent surveys, and hybrid community meetings to encourage public participation and gather community feedback.

During the first quarter of Fiscal Year 2026–27, Public Works held one community meeting for LMD Zone 63 to discuss potential assessment rate increases and a possible Proposition 218 ballot measure in 2027. Public Works also manages 11 Drainage Benefit Assessment Areas (DBAAs) in the Antelope Valley; 7 DBAAs receive landscaping and irrigation services, while the remaining 4 receive weed abatement and litter control services.

County Improvement Districts

Public Works administers the County Improvement Districts Program, which is authorized under the California Streets and Highways Code to establish improvement districts and levy assessments on benefiting properties to finance public infrastructure improvements, such as a new water or sewer line, or the conversion of a private street to a public street. Following the Eaton Fire, the program has received a growing number of requests from Altadena residents interested in converting from septic systems to public sewer service.

To support this effort, Public Works developed a comprehensive map identifying properties currently served by septic systems, which has been used to organize and facilitate targeted virtual community meetings. The County Treasurer and Tax Collector is also evaluating financing options, including the feasibility of allowing property owners to repay project costs through property tax assessments.

During the first quarter of Fiscal Year 2026–27, Public Works held 2 virtual community meetings for neighborhoods interested in pursuing septic-to-sewer conversions. A Notice to Proceed was issued to a design consultant in May 2025 to prepare preliminary designs and cost estimates for feasibility studies in the petitioning neighborhoods. During May and June 2026, Public Works presented the feasibility

Building and Safety services to

5 Cities

18 million square feet of graffiti removed per year by Public Works.

Land Development services to

42 Cities

study results and preliminary cost estimates to each of the 12 participating neighborhoods and conducted virtual surveys over a three-month period to gauge community interest in moving forward with the Improvement Districts formation process. Less than 10 percent of the impacted parcel owners responded to the survey regarding the formation of County Improvement District for sewer projects.

In July 2026, Public Works presented the feasibility study and cost estimate to the Top of Topanga mobile home park community in Supervisorial District 3 during a virtual meeting. However, the community will likely pursue other options.

Permits and Inspection

Public Works is also responsible for the enforcement of building and safety regulations for public and private structures in unincorporated Los Angeles County through a network of ten regional permit offices. The Department provides plan review, permitting, and inspection services to support safe construction and development. Building permit information is publicly available through Public Works' interactive "Building Permit Viewer" website. Each year, Public Works issues approximately 20,587 building permits with a combined construction valuation of approximately $2.9 billion. By the end of the first quarter of Fiscal Year 2026–27, Public Works issued 4,068 building permits with a total construction valuation of approximately $768 million. In addition to its online permit services, Public Works provides plan review services for five cities through contract city services.

Building Code Adoption

The State of California updates its Building Standards Code every three years. The most recent update took effect on January 1, 2026, with the adoption of the 2026 Los Angeles County Building Codes. Public Works collaborated with stakeholders and regional jurisdictions to develop local amendments that address construction challenges specific to Southern California. Many of these amendments strengthen structural design requirements to improve resilience to wildfires and major earthquakes, while others advance the goals of the County Sustainability Plan.

Fire Recovery Efforts

The Eaton and Palisades Fires devastated large areas of unincorporated Los Angeles County. Public Works is leading the County's recovery efforts by accelerating the rebuilding of these communities in a manner that is equitable, efficient, and resilient. This work includes operating Recovery Permit Centers that streamline plan review, permitting, and inspections for fire-rebuild projects, while advancing long-term recovery planning to support the restoration and resilience of fire-impacted communities.

Homelessness and Housing

Public Works supports the County's efforts to provide safe and sustainable communities by partnering on interim housing projects for people experiencing homelessness (PEH); inspecting and assessing shelters and interim housing facilities during emergencies or severe weather events; and supporting initiatives such as Project Roomkey that provide temporary housing for the County's most vulnerable residents. During the first quarter of Fiscal Year 2026–27, Public Works finalized 1,984 residential building permits in support of these and other housing initiatives.

County Garage Conversion Accessory Dwelling Unit Program

To support the Board of Supervisors' Emergency Declaration addressing the housing crisis, Public Works is promoting the adaptive reuse of existing garages into Accessory Dwelling Units (ADUs). The expedited permitting process includes standardized plan sheets, pre-construction meetings, and construction guidance to simplify and accelerate project approvals while encouraging sustainable reuse of existing structures. During the first quarter of Fiscal Year 2026–27, approximately 93 garage conversion applications were submitted, and 43 building permits were issued.

One-Stop

Public Works conducts code enforcement activities related to property maintenance to enhance public safety and quality of life in unincorporated communities. Staff respond to complaints and investigate public nuisance, unsightly property conditions, and unpermitted construction. As of the end of the first quarter of Fiscal Year 2026-27, there were 167 new code enforcement cases, 332 new property rehabilitation cases, and 156 Nuisance Abatement Team cases (captures both code enforcement and property rehab cases).

The Nuisance Abatement Team cases typically involve violations enforced by the Departments of Public Works, Regional Planning, Public Health, Fire, and Animal Care & Control, and require the assistance of a multiagency Task Force, including County law enforcement and the District Attorney's Office. Public Works also investigates unpermitted construction on private property, on a compliant basis, to ensure compliance with County regulations.

Newhall Ranch – Mission Village

The ongoing efforts by Public Works on this project include:

- Bi-weekly meetings with FivePoint's executive team to discuss high-level workflow and staffing issues.
- 66 total units have been permitted for single-family residences and multi-family buildings in the first quarter of Fiscal Year 2026-27.
- 1,615 total permits and 2,394 units have been issued for single-family residence and multi-family buildings.
- Collaboration with the Treasurer and Tax Collector and County Counsel to acquire and transfer Community Facilities District (CFD) facilities, with a valuation of $1.24 billion, financed by a CFD, to the County and Flood Control District. To date, the County has reimbursed FivePoint $56,976,198.66 in accordance with the Acquisition, Funding, and Disclosure Agreement for the Valencia Facilities CFD 2021-01.

Emergency Management

Public Works plays a critical role in the County's emergency management system by supporting the Chief Executive Office's (CEO) Office of Emergency Management in Countywide emergency planning, preparedness, response, and recovery. Public Works also serves on the County Emergency Management Council, helping coordinate emergency policies, plans, training, and exercises across County departments. During major emergencies and disasters, Public Works leads the Construction and Engineering Branch within the County Emergency Operations Center, coordinating damage assessments, infrastructure restoration, engineering support, debris management, and other public works functions essential to the County's response and recovery efforts.

Public Works also operates a Department Operations Center (DOC), which coordinates the Department's emergency response activities and serves as the central point for managing personnel, equipment, and resources during incidents. The DOC supports both localized emergencies and Countywide operations and is typically activated multiple times each year in response to storms, wildfires, earthquakes, and other emergencies.

Continuity of Operations (COOP) Plan

The COOP Plan identifies essential functions and critical processes that must continue or be rapidly restored following an emergency or disruption. Public Works evaluated more than 150 business processes and prioritized them based on their importance to protecting life, property, and critical infrastructure. The COOP Plan identifies the personnel, facilities, equipment, and other resources needed to restore these essential functions and ensure the Department can continue providing critical services during emergencies and disasters.

During this quarter, Public Works worked on updating the COOP annexes for 2026.

County Building Evaluation Team (CBET)

In partnership with the CEO and the Internal Services Department, Public Works developed a comprehensive emergency response plan that establishes how County facilities will be prioritized and evaluated following major disasters, including earthquakes, tsunamis, and significant flooding. As part of this effort, Public Works is responsible for assessing the structural integrity and safety of County-owned buildings to support timely reoccupation and recovery.

Public Works also maintains the County Building Evaluation Team (CBET) Program, which trains staff to perform post-disaster building safety assessments. In Fiscal Year 2025–26, staff completed CBET training and began the annual update of the CBET Manual. Public Works will continue conducting training and exercises to ensure personnel remain prepared to implement the CBET Plan and support the County's earthquake preparedness and emergency response efforts.

Safety Assessment Program (SAP)

Public Works participates in California's SAP, a statewide mutual aid program administered by California Governor's Office of Emergency Services (Cal OES) that provides trained professionals to conduct post-disaster building safety evaluations. Maintaining a large cadre of SAP-certified engineers, architects, and building inspectors enables Public Works to quickly assess damaged buildings following local emergencies while also providing qualified personnel to assist other jurisdictions during major statewide disasters. The Department currently has 168 active SAP-certified evaluators.

Public Works Dispatch Center

Public Works operates a 24/7 Dispatch Center and emergency hotline (1-800-675-HELP), handling nearly 60,000 service requests and emergency calls each year. Calls include reports of graffiti, potholes, hazardous material spills, water service disruptions, illegal dumping, sewer overflows, damaged signs, and malfunctioning traffic signals. The Dispatch Center also coordinates the response of Public Works field crews with law enforcement, fire, and other emergency response agencies to ensure timely resolution of incidents.

Current road closures on County-maintained roads are available at pw.lacounty.gov/rmd/roadclosures, and traffic signal incidents can be viewed at pw.lacounty.gov/OSD/TrafficSignalIncidents/.

Public Works' Response Costs* for Recent Disaster Events:

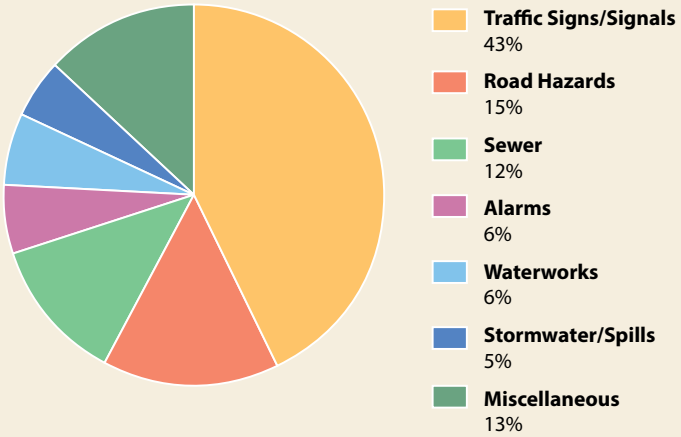
2024 Early February Rainstorms	$33.8M
2025 January Windstorm and Fires	$225.8M

** Documented costs for Public Works' response phase activities for declared emergencies only. Recovery and mitigation costs are not included.*

PUBLIC WORKS DISPATCH SERVICES



Analysis of Fiscal Year 2025-2026 Dispatch Calls, excluding graffiti reports



24/7
Hours Days per week

50,000
Calls Per Year

COMMUNICATION SYSTEMS
Telephone / Radio / Electronic

ALARM SYSTEM MONITORING



Public Works Department Operations Center (DOC)

KEY ISSUES/CHALLENGES

The well-being and safety of our communities and workforce

- Provide outreach and engagement with the development community and permit applicants, to increase their understanding of the processes and best practices for sustainability, resiliency, and quality of life.
- Improve and simplify processes for permitting, to be more customer-friendly and efficient, while ensuring safety and code compliance.
- Improve collaboration among permitting departments for a concerted submittal review process to address customer needs, resiliency, and recovery after disasters.
- Adopt methods to quickly and flexibly adjust staffing levels to accommodate economic changes, customer demand, and emergency incidents.

Guiding and ensuring modern infrastructure that uplifts all communities

- Ensure equity in program plans and services, particularly in underserved and unfinished communities.
- Develop and strengthen strategic relationships, including opportunities for collaboration, community input, and stakeholder engagement.
- Increase dwelling units across the unincorporated County, including affordable housing and ADUs.
- Take actions to address the crisis of PEH, such as measures focused on interim and affordable housing and safe, clean communities.
- Bridge the digital divide through initiatives to ensure broadband infrastructure development and equitable access to broadband.

The preparedness of our Public Works community and the community at large

- Increase workforce awareness of operational authority and available resources to facilitate efficient enterprise-wide emergency responses and recovery efforts.
- Build community resilience and educate our at-risk unincorporated residents on emergency and disaster preparedness information through meaningful community outreach and engagement.
- Promote community awareness of available services and resources provided by Public Works, particularly in the context of emergency management and related municipal services.



- Develop and strengthen strategic relationships and collaborative opportunities to support situational awareness, regional preparedness, response efficiency, and recovery and resiliency efforts.
- Support preparation for emerging social, environmental, health, and technology issues, recognizing the interplay between these issues and their implications for emergency management.

STRATEGIES

Accelerate Housing

A key component of vibrant, safe, and resilient communities is the availability of housing across the region. Increasing the number of dwelling units and housing projects receiving certificates of occupancy is a critical measure of progress, as is maintaining a timely, responsive permitting process, that is customer-focused, efficient, and ensures safety, code compliance, and equity throughout the County.

Actions include:

- Improving processes and workflows to enhance customer experience
- Streamlining permitting
- Targeting educational outreach for stakeholders, including communities and the industry

Increase the State of Readiness and Community Preparedness

Public Works manages a wide range of critical infrastructure and services, that directly support the communities and economy of Los Angeles County. Disruptions to these systems can have severe regional impacts including threats to life and property. To reduce these risks, Public Works prioritizes preparedness, response, recovery, and mitigation for all hazards. This includes comprehensive, mandated training for staff and close collaboration with strategic partners to inform and educate communities about hazard readiness. Maintaining a strong state of preparedness, both within Public Works and across the communities we serve, is essential to building vibrant, safe, and resilient communities.

Actions include:

- Ensuring compliance with State and Federally mandated emergency management trainings.
- Participating in and hosting emergency management exercises to test readiness and preparedness.
- Participating in community workshops, educational series, and events to support engagement on emergency-related issues including climate resiliency.
- Completing After-Action Reports and assessing opportunities for improvements.

Resilient Recovery of Fire-Impacted Unincorporated Communities

Public Works is committed to supporting the long-term recovery and resilience of the unincorporated communities affected by the Palisades and Eaton Fires. Efforts focus on restoring essential housing and infrastructure, addressing environmental and public health concerns, and implementing sustainable measures that reduce future wildfire risk. Recovery actions are coordinated with County departments, State and Federal agencies, utilities, and community partners to ensure equitable, timely, and resilient outcomes, while leveraging policy, legislation, technology, and best practices to accelerate progress.

Actions include:

- Surge staffing to support permit reviews and inspections in fire-impacted communities, complemented by One-Stop Permit Centers that provide both walk-in and appointment-based guidance from all four permitting departments.
- Faster plan review and approvals through initiatives such as the Self-Certification program for architects and engineers, the Pre-Approved Plans Pilot for ready-to-use home designs, expedited processing for "like-for-like" rebuilds, and the eCheck AI Pilot to accelerate plan checks.
- "Rebuilding Together" workshops that help residents understand how to work with design professionals, use of pre-approved plans, pursue like-for-like rebuilds, access resilient rebuilding resources, consider manufactured or factory-built housing, and hire licensed contractors.
- Deferral of building plan review and construction permit fees for fire-impacted single-family homeowners who lived in their homes before January 7, 2025, to reduce financial burden for property owners.
- Collaboration with utility partners and expediting permitting to transition overhead infrastructure to underground installations where feasible.

Improving Quality of Life in Unincorporated Communities

Improving quality of life in unincorporated communities is central to Municipal Services' goal of building safe, clean, and resilient neighborhoods. Comprehensive graffiti abatement restores public spaces and strengthens community pride. Streamlined permitting and accelerated housing construction, address urgent housing needs and promote equitable development. Robust code enforcement, including the rehabilitation of substandard properties, helps ensure neighborhoods remain healthy, safe, and vibrant. Together, these efforts demonstrate Public Works' commitment to service excellence, sustainability, and inclusive growth, as outlined in its Strategic Plan.

Actions include:

- Conducting proactive graffiti abatement, removing more than 160,000 illegal tags each year.
- Conducting educational outreach with local community groups to promote graffiti reporting and explain how to submit reports effectively.
- Partnering with the Office of Violence Prevention to develop collaborative protocols that help streamline graffiti reduction in unincorporated areas.
- Conducting timely inspections of substandard property complaints to ensure rapid response to unsafe hazardous conditions.
- Completing substandard property abatement in a timely manner to reduce blight and protect community health.

STRATEGY STATUS (FIRST QUARTER: JULY – SEPTEMBER 2026)

Strategy: Accelerate Housing

1. Public Works continues to provide expedited services for projects that have an affordable housing component or provide affordable housing stock in other ways, such as ADUs, that may positively impact PEH.
2. Public Works continues to collaborate with the Departments of Regional Planning, Fire, and Public Health to provide coordinated reviews and inspections, with a target to increase the number of permits and certificates of occupancy issued.
3. Public Works is engaged in internally examining streamlined permitting processes and workflows to improve turnaround times on customer submissions; and externally educating and engaging stakeholders to enhance customer experience.
4. Public Works is expanding the Self-Certification Pilot Program, initiated to assist with fire recovery, countywide. Currently working with County Counsel on an ordinance to authorize self-certification for non-fire rebuild projects.

Strategy: Increase the State of Readiness and Community Preparedness

1. Public Works continues to participate in outreach events to educate County residents on emergency preparedness for all hazards, including earthquakes, fires, and floods. This quarter, Public Works attended four outreach events to share preparedness resources with its communities.
2. Public Works continues to take proactive steps to prepare for emergencies by participating in tabletop exercises and educational seminars. These activities help the Enterprise gain valuable knowledge about the resources offered by our partner agencies, help improve our situational awareness, and strengthen communication and coordination during large-scale emergencies or special events across the Los Angeles region. This quarter, Public Works participated in one exercise.
3. Public Works continues to implement a social media campaign to increase public awareness by sharing emergency and preparedness information and resources regarding extreme heat preparation, wildfire prevention, and flooding.
4. Public Works performed an Enterprise-wide emergency preparedness event, the annual All Hazards Response meeting, to improve emergency preparedness.
5. Public Works has continued participation as members of the Los Angeles County Fire Department Urban Search and Rescue (USAR) Team as California Task Force 2. There are currently seven Public Works engineers serving as Structures Specialists on the USAR Team. This quarter, following the devastating 7.4 magnitude earthquake in Columbia on August 10, 2026, three of these engineers were deployed to assist with critical search and rescue coordination and to conduct structural review on many impacted buildings.

Strategy: Resilient Recovery of Fire-Impacted Unincorporated Communities

1. Public Works has deployed surge staff to ensure timely permitting and inspections, guided by current application volumes and projected workload.
2. Public Works has dedicated inspectors for projects in the fire-impacted communities with a goal of completing inspections within 48 hours, keeping rebuild projects moving forward, and ensuring timely issuance of Certificates of Occupancy.
3. Public Works has implemented several programs to help expedite the issuance of building permits for the fire-impacted communities, including one-stop centers, Self-Certification Pilot program, pre-approved plans, fee deferrals, Like-

for-Like Rebuilds, Pre-Fabricated structures, LA County eCheck which utilizes an artificial intelligence software called Archistar, and the CanIBuild portal which allows residents to instantly determine which designs are permissible on their parcels. Public Works will also continue to outreach and message on these various programs.

4. Public Works has fostered cross-sector collaboration with utility providers to facilitate the undergrounding of overhead infrastructure in areas where technical, financial, and environmental conditions allow—prioritizing long-term resilience and safety.

Strategy: Improving Quality of Life in Unincorporated Communities

1. Public Works strives to remove all reported graffiti within 48 hours using specialized graffiti abatement contractors supported by robust monitoring and oversight. This quarter, 99.9 percent of graffiti tags were removed within the 48-hour goal.
2. Public Works strives to inspect 100 percent of substandard property complaints within 7 days by continuing to maintain a dedicated inspection schedule, prioritizing new complaints, adequately staffing the program, and deploying staff resources for rapid response. This quarter, 73 percent of substandard properties were inspected within 7 days.
3. Public Works strives to complete 100 percent of substandard property abatements within 90 days by streamlining contractor coordination, expediting Notices and Orders, closely monitoring case progress, and ensuring adequate resources for timely resolution. This quarter, 46 percent of cases were closed within the 90-day target.

RESULTS-BASED ACCOUNTABILITY: SUMMARY

Population Accountability

Population Outcome: Creating vibrant communities that are safe and resilient in unincorporated Los Angeles County.				
Population Indicators	**Current Value**	**Current Reporting Period**	**Previous Value**	**Previous Reporting Period**
Percentage of housing demand met annually*	23%	October 1, 2025 – September 30, 2026	21%	July 1, 2025 – June 30, 2026
Number of unincorporated communities provided emergency preparedness outreach	1	July 1, 2026 – September 30, 2026	4	April 1, 2026 – June 30, 2026

** Includes all housing units finaled within unincorporated LA County.*

Performance Accountability

Strategy 1: Accelerate Housing					
Performance Measures (July – September 2026)	**Current Value**	**Previous Value**	**Current Target Value**	**Current Trend**	**Baseline % Change**
Number of dwelling units based on certificates of occupancy issued per quarter*	639	614	2,814	↑	4.0%
Average building plan check turnaround times (calendar days)	17	14	30	↑	21.4%
Average development improvement plan check turnaround times (calendar days)	27	26	30	↑	4.0%

** Baseline established by the County's 2021-2029 Housing Element (link) to meet regional housing needs of 90,052 units within the unincorporated LA County in 8 years period broken down by 4 quarters per year [90,052/(8*4)=2,814].*

Strategy 2: Increase State of Readiness and Community Preparedness					
Performance Measures (July – September 2026)	**Current Actual Value**	**Previous Value**	**Current Target Value**	**Current Trend**	**Baseline % Change**
Number of community preparedness outreach events serving at-risk communities per quarter	4	4	3	→	0%
Number of residents engaged during community preparedness outreach events per quarter	310	260	150	↑	19.2%
Number of Public Works personnel participating in Emergency Management trainings per quarter**	13	69	144	↓	-81%
Number of targeted training exercises and educational seminars attended per quarter	4	3	2	↑	33%

*** Minimum number of trained Public Works Personnel required to support activities in the DOC.*

Strategy 3: Resilient Recovery of Fire-Impacted Unincorporated Communities					
Performance Measures (July – September 2026)	**Current Actual Value**	**Previous Value**	**Current Target Value**	**Current Trend**	**Baseline % Change**
Number of Recovery Certificates of Occupancy issued each quarter*	118	28	100	↑	321%
Percentage of recovery building permits issued within 30 calendar days	1%	1%	100%	→	0%
Percentage of inspection requests completed within 48 hours	83%	62%	100%	↑	33.9%
Miles of permitted overhead utilities undergrounded in fire recovery area per year	2.8	16.3	12	↓	82.8%

** Out of 6,858 destroyed dwelling units in unincorporated fire recovery areas.*

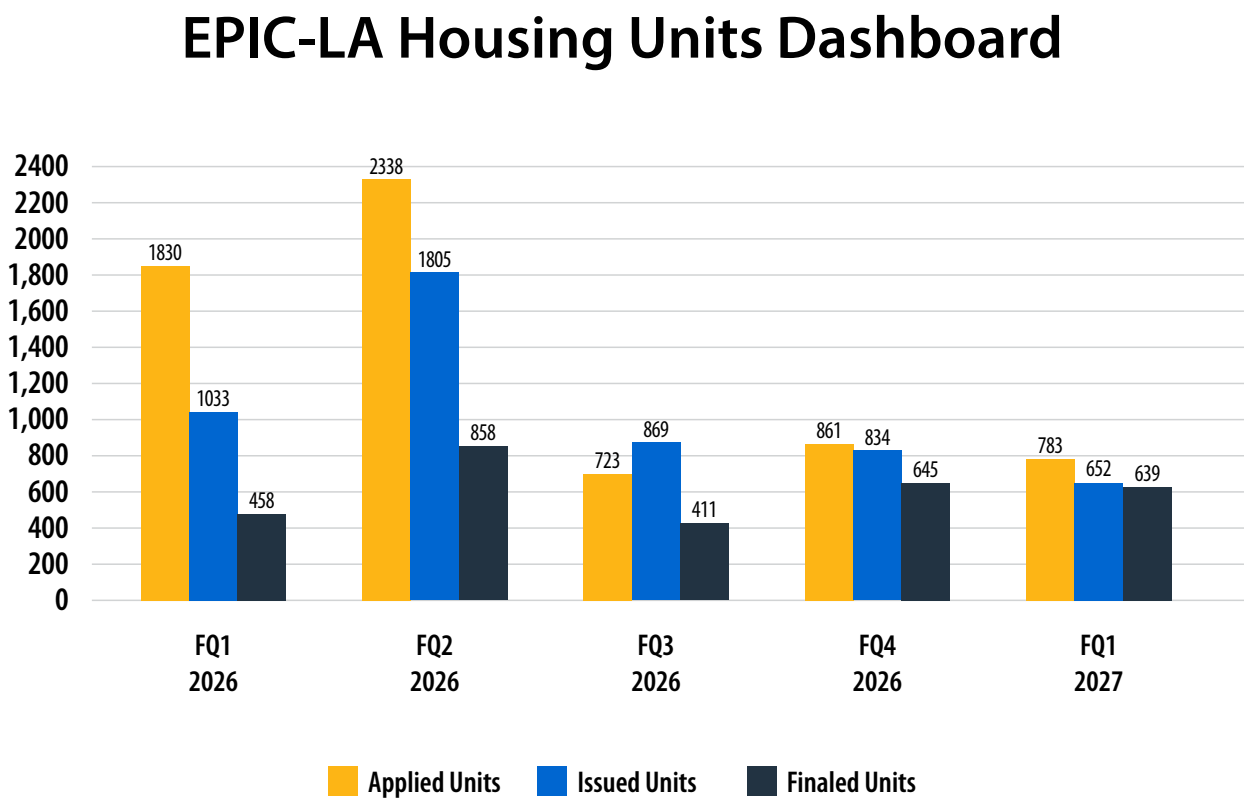
Strategy 4: Improving Quality of Life in Unincorporated Communities					
Performance Measures (July – September 2026)	**Current Actual Value**	**Previous Value**	**Current Target Value**	**Current Trend**	**Baseline % Change**
Percentage of graffiti abated within 48 hours*	99.9%	99.9%	100%	→	0%
Percentage of substandard properties inspected within 7 days	73%	64%	100%	↑	14.1%
Percentage of substandard property cases closed within 90 days	46%	51%	100%	↓	9.8%

**Removals not completed on time were due to no access and weather conditions.*

KEY TAKEAWAYS

Accelerate Housing

- To meet regional housing needs, Public Works has developed several express permits for mechanical, electrical, plumbing, sewer, and solar applications, which allows the agency to focus efforts on being responsive to developers and support the unincorporated Los Angeles County areas as being the area of choice for housing development.
- Public Works continually trains staff to maintain and improve upon quality first-round plan check turnaround times.
- Public Works has developed new processes and standard plans for garage conversions to ADUs and Junior ADUs.
- Public Works continues to collaborate with the Department of Regional Planning to establish a process to streamline ADU/Junior ADU standard plan approvals.
- Building permits finaled and/or certificates of occupancy issued are based on market demand, which trended downward during this quarter.
- Average building plan check turnaround times (based on calendar days) increased by three days during this quarter and remains well within target.
- Average development improvement plan check turnaround times increased by one day this quarter but remains below the target.

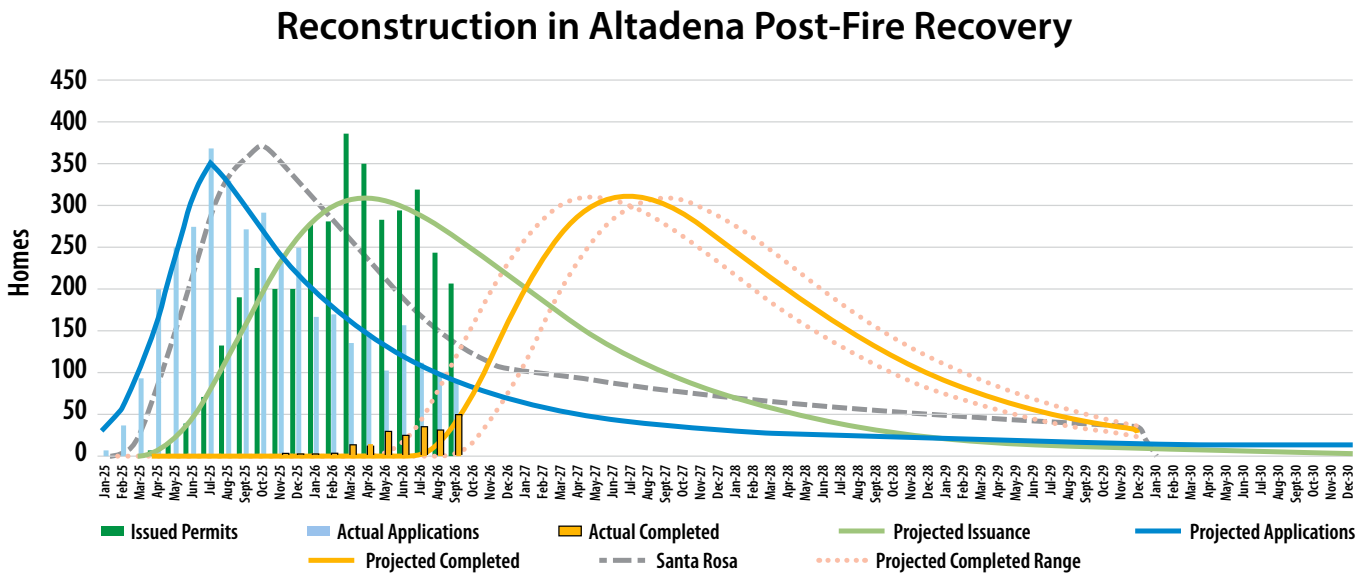


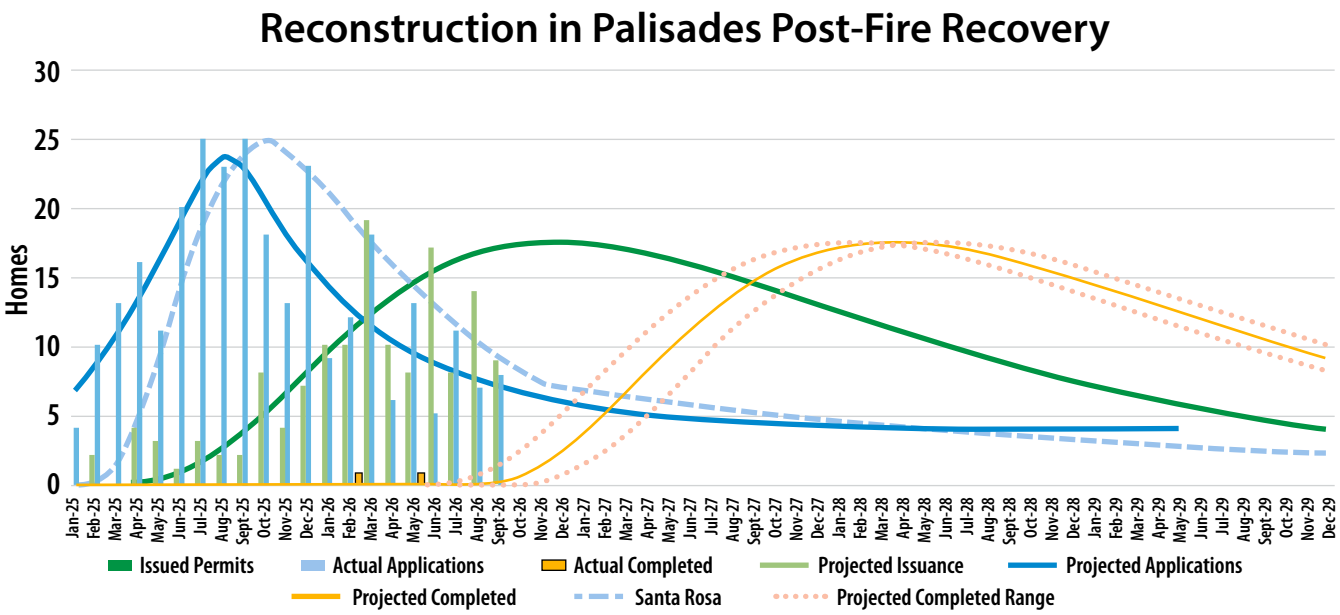
Increase State of Readiness and Community Preparedness

- Public Works attended and will continue to attend various community outreach and engagement events and conduct meaningful engagement with our at-risk unincorporated community residents on emergency preparedness for all hazards.
- Public Works collaborated closely with our strategic partners to mitigate the adverse impacts of wildfire and storm events. Public Works personnel participated in tabletop exercises and/or other educational seminars to strengthen communication, coordination, and collaboration with our strategic partners to support situational awareness, regional preparedness, and response and recovery efforts.
- Public Works is appropriately staffed in each branch under the Standardized Emergency Management System, National Incident Management System, and Incident Command System structures, and in compliance with mandated emergency management trainings.
- Public Works is prepared to collaborate with our strategic partners through Unified Coordination Group calls to respond to incidents.

Resilient Recovery of Fire-Impacted Unincorporated Communities

- Public Works has developed projections based on applications received, permits issued, and utilizing construction industry estimates of 10-18 months to construct a new single-family residence. Last quarter, 28 Certificates of Occupancy (COO) were issued; during this quarter, 118 COOs were issued.
- Los Angeles County has set an aspirational goal to issue permits within 30 business days. Time from applications received to permit issuance includes the time Architects/Engineer's take to prepare full building plans, resubmit plans for recheck, and for applicants to submit clearances, secure funding, identify a builder, and pull the necessary permits. While we continue implementing strategies, timeframes have not yet met the 30-day target, signaling an area for continued improvement to meet this aspirational goal.
- Of the 2,100+ permits issued to date, approximately 1,100+ have begun construction and 500+ called for early inspections. The percentage of inspections completed within 48 hours shifted from 62 percent to 83 percent. Efforts to improve this performance measure will continue.
- Public Works continues to foster cross-sector collaboration with utility providers to facilitate the undergrounding of overhead infrastructure in areas where technical, financial, and environmental conditions allow—prioritizing long-term resilience and safety.





Improving Quality of Life in Unincorporated Communities

- Public Works graffiti removal contracts aim to deliver 7-day service and 48-hour removal time for graffiti abatement throughout all unincorporated areas of the County. This quarter, 99.9 percent of graffiti was abated within 48 hours, maintaining near-perfect performance and aligning closely with the 100 percent target.
- Public Works has realigned staff resources to support timely inspections of substandard property complaints, ensuring rapid response to unsafe conditions, however, performance increased from 64 percent to 73 percent.
- Public Works continues to streamline property rehabilitation efforts by coordinating with contractors and adjusting resources to complete abatements in a timely manner, reducing blight and improving neighborhood conditions. This quarter, the number of cases closed within 90 days decreased slightly from 51 percent to 46 percent.
- Public Works continues to train staff and develop procedures and manuals to improve consistency, efficiency, and effectiveness in addressing substandard properties.
- Public Works engages with partner agencies and community stakeholders to strengthen collaboration and ensure equitable outcomes in property rehabilitation efforts.

Appendix 1

Services Provided to Cities

VIA Agreement

Los Angeles County Public Works

Services Provided To Cities (Via Agreement)

SD1

	Bridge Inspection and/or Maintenance	Building & Safety	Storm Drain Catch Basin Clean Out	Storm Drain Catch Basin Insert Maintenance (County Flood Control Catch Basins)	City Pump Station	Street Maintenance	Industrial Waste	Permit Issuance & Inspection (Transportation)	Consolidated Sewer Maintenance District	Safe, Clean Water Program	Sewer Maintenance Contract	Street Lighting Maintenance District	Subdivision Maps: Final	Subdivision Maps: Tentative	Traffic Advisor	Traffic Operations Services	Traffic Signal Maintenance	Traffic Signal Maintenance – Shared Intersections	Underground Storage Tanks	Infrastructure Design Construction	Traffic Monitoring
Alhambra	■			■						■									■	■	
Azusa	■									■			■					■	■	■	
Baldwin Park	■								■	■								■	■	■	
Covina	■		■	■						■			■			■	■	■	■	■	■
Diamond Bar	■		■				■		■	■		■							■	■	
El Monte	■			■				■		■									■	■	
Industry	■	■	■	■	■	■		■	■	■					■	■	■	■	■	■	■
Irwindale	■	■	■				■			■	■							■	■	■	
La Puente	■						■			■						■		■	■	■	
La Verne	■		■				■			■									■	■	
Los Angeles										■								■		■	
Montebello	■			■						■	■		■			■		■	■	■	
Monterey Park	■			■						■		■						■	■	■	
Pomona	■									■									■	■	
Rosemead	■		■	■	■		■		■	■								■	■	■	
San Gabriel	■			■						■			■					■	■	■	
South El Monte			■						■	■		■							■	■	
Walnut	■		■			■	■	■	■	■		■				■	■	■	■	■	
West Covina	■		■					■		■							■	■	■	■	
TOTAL	**17**	**2**	**9**	**8**	**2**	**2**	**6**	**4**	**6**	**19**	**2**	**4**	**4**	**0**	**1**	**5**	**4**	**13**	**18**	**19**	**2**

Los Angeles County Public Works

Services Provided To Cities (Via Agreement)

SD2

	Bridge Inspection and/or Maintenance	Building & Safety	Storm Drain Catch Basin Clean Out	Storm Drain Catch Basin Insert Maintenance (County Flood Control Catch Basins)	City Pump Station	Street Maintenance	Industrial Waste	Permit Issuance & Inspection (Transportation)	Consolidated Sewer Maintenance District	Safe, Clean Water Program	Sewer Maintenance Contract	Street Lighting Maintenance District	Subdivision Maps: Final	Subdivision Maps: Tentative	Traffic Advisor	Traffic Operations Services	Traffic Signal Maintenance	Traffic Signal Maintenance – Shared Intersections	Underground Storage Tanks	Infrastructure Design Construction	Traffic Monitoring
Carson	■			■			■	■	■	■		■	■	■		■	■	■	■	■	■
Compton	■			■						■						■		■	■	■	
Culver City	■			■			■			■			■						■	■	
El Segundo	■							■		■			■				■	■		■	
Gardena	■		■	■			■			■			■					■	■	■	
Hawthorne	■			■						■			■				■	■	■	■	
Hermosa Beach				■						■			■					■	■	■	
Inglewood				■						■								■	■	■	
Lawndale		■					■	■	■	■		■	■			■	■	■	■	■	
Los Angeles										■								■		■	
Lynwood	■			■						■			■					■	■	■	
Manhattan Beach										■			■				■		■	■	■
Redondo Beach	■			■						■			■			■	■	■	■	■	
TOTAL	8	1	1	9	0	0	4	3	2	13	0	2	10	1	0	4	6	11	11	13	2

Los Angeles County Public Works

Services Provided To Cities (Via Agreement)

SD3

	Bridge Inspection and/or Maintenance	Building & Safety	Storm Drain Catch Basin Clean Out	Storm Drain Catch Basin Insert Maintenance (County Flood Control Catch Basins)	City Pump Station	Street Maintenance	Industrial Waste	Permit Issuance & Inspection (Transportation)	Consolidated Sewer Maintenance District	Safe, Clean Water Program	Sewer Maintenance Contract	Street Lighting Maintenance District	Subdivision Maps: Final	Subdivision Maps: Tentative	Traffic Advisor	Traffic Operations Services	Traffic Signal Maintenance	Traffic Signal Maintenance – Shared Intersections	Underground Storage Tanks	Infrastructure Design Construction	Traffic Monitoring
Agoura HIlls	■						■		■	■		■				■	■	■	■	■	
Beverly Hills				■			■			■								■	■	■	
Calabasas	■			■			■		■	■		■						■	■	■	
Hidden Hills			■						■	■						■		■	■	■	
Los Angeles										■								■		■	
Malibu	■								■	■		■							■	■	
San Fernando	■			■			■			■										■	
Santa Monica	■			■						■			■							■	
West Hollywood			■	■			■			■	■		■				■		■	■	
Westlake Village	■	■	■	■			■		■	■						■	■		■	■	
TOTAL	**6**	**1**	**3**	**6**	**0**	**0**	**6**	**0**	**5**	**10**	**1**	**3**	**2**	**0**	**0**	**3**	**3**	**5**	**7**	**10**	**0**

Los Angeles County Public Works

Services Provided To Cities (Via Agreement)

SD4

	Bridge Inspection and/or Maintenance	Building & Safety	Storm Drain Catch Basin Clean Out	Storm Drain Catch Basin Insert Maintenance (County Flood Control Catch Basins)	City Pump Station	Street Maintenance	Industrial Waste	Permit Issuance & Inspection (Transportation)	Consolidated Sewer Maintenance District	Safe, Clean Water Program	Sewer Maintenance Contract	Street Lighting Maintenance District	Subdivision Maps: Final	Subdivision Maps: Tentative	Traffic Advisor	Traffic Operations Services	Traffic Signal Maintenance	Traffic Signal Maintenance – Shared Intersections	Underground Storage Tanks	Infrastructure Design Construction	Traffic Monitoring
Artesia		■					■		■	■			■						■	■	
Avalon																			■	■	
Bell	■			■						■									■	■	
Bell Gardens	■			■			■		■	■		■	■						■	■	
Bellflower	■			■			■		■	■									■	■	
Cerritos	■	■					■	■		■								■	■	■	
Commerce	■			■			■	■	■	■			■	■		■		■	■	■	
Cudahy	■		■				■		■	■			■						■	■	
Downey	■			■						■									■	■	
Hawaiian Gardens	■		■	■			■		■	■								■	■	■	
Huntington Park	■									■			■					■	■	■	
La Habra Heights	■		■						■	■							■		■	■	
La Mirada	■	■	■				■	■	■	■		■	■	■		■	■	■	■	■	
Lakewood	■	■		■			■	■	■	■			■	■		■	■	■	■	■	
Lomita		■	■	■			■	■	■	■		■	■	■	■		■		■	■	■
Long Beach	■							■		■								■		■	
Los Angeles										■								■		■	
Maywood	■			■					■	■									■	■	
Norwalk	■			■			■			■									■	■	
Palos Verdes Estates	■			■					■	■			■						■	■	
TOTAL	**16**	**5**	**5**	**11**	**0**	**0**	**11**	**6**	**12**	**19**	**0**	**3**	**9**	**4**	**1**	**3**	**4**	**8**	**18**	**20**	**1**

Los Angeles County Public Works

Services Provided To Cities (Via Agreement)

SD4 (Continued)

	Bridge Inspection and/or Maintenance	Building & Safety	Storm Drain Catch Basin Clean Out	Storm Drain Catch Basin Insert Maintenance (County Flood Control Catch Basins)	City Pump Station	Street Maintenance	Industrial Waste	Permit Issuance & Inspection (Transportation)	Consolidated Sewer Maintenance District	Safe, Clean Water Program	Sewer Maintenance Contract	Street Lighting Maintenance District	Subdivision Maps: Final	Subdivision Maps: Tentative	Traffic Advisor	Traffic Operations Services	Traffic Signal Maintenance	Traffic Signal Maintenance – Shared Intersections	Underground Storage Tanks	Infrastructure Design Construction	Traffic Monitoring
Paramount	■			■			■	■	■	■		■							■	■	
Pico Rivera	■			■	■		■	■	■	■			■					■	■	■	
Rancho Palos Verdes				■			■		■	■									■	■	
Rolling Hills	■	■							■	■			■	■					■	■	
Rolling Hills Estates			■	■		■	■		■	■		■	■			■			■	■	
Santa Fe Springs	■							■	■	■			■					■		■	
Signal Hill				■				■		■			■						■	■	
South Gate	■			■				■		■			■					■	■	■	
Torrance	■			■						■			■					■		■	
Vernon	■			■						■			■							■	
Whittier	■									■		■						■	■	■	
TOTAL	**24**	**6**	**5**	**19**	**1**	**1**	**15**	**11**	**18**	**30**	**0**	**6**	**17**	**5**	**1**	**4**	**4**	**13**	**26**	**31**	**1**

Los Angeles County Public Works

Services Provided To Cities (Via Agreement)

SD5

	Bridge Inspection and/or Maintenance	Building and Safety	Storm Drain Catch Basin Clean Out	Storm Drain Catch Basin Insert Maintenance (County Flood Control Catch Basins)	City Pump Station	Street Maintenance	Industrial Waste	Permit Issuance & Inspection (Transportation)	Consolidated Sewer Maintenance District	Safe, Clean Water Program	Sewer Maintenance Contract	Street Lighting Maintenance District	Subdivision Maps: Final	Subdivision Maps: Tentative	Traffic Advisor	Traffic Operations Services	Traffic Signal Maintenance	Traffic Signal Maintenance–Shared Intersections	Underground Storage Tanks	Infrastructure Design Construction	Traffic Monitoring
Arcadia	■		■							■			■					■	■	■	
Bradbury	■		■	■					■	■						■			■	■	
Burbank	■									■			■							■	
Claremont	■									■									■	■	
Duarte			■	■			■		■	■						■	■		■	■	■
Glendale	■		■							■			■					■		■	
Glendora	■		■						■	■			■					■	■	■	
La Cañada Flintridge	■	■	■	■		■	■		■	■		■				■	■	■	■	■	
La Verne	■		■				■			■									■	■	
Lancaster	■							■								■			■	■	
Los Angeles										■								■		■	
Monrovia	■		■	■						■								■	■	■	■
Palmdale	■							■								■			■	■	
Pasadena	■									■			■					■		■	
San Dimas	■						■	■	■	■			■					■	■	■	
San Marino	■									■			■					■	■	■	
Santa Clarita	■			■			■		■	■							■	■	■	■	
Sierra Madre	■									■										■	
South Pasadena	■		■	■						■			■						■	■	
Temple City	■		■			■	■		■	■							■	■	■	■	
TOTAL	**18**	**1**	**10**	**6**	**0**	**2**	**6**	**3**	**7**	**18**	**0**	**1**	**8**	**0**	**0**	**5**	**4**	**11**	**15**	**20**	**2**

Appendix 2

Public Works' Priority Legislation

Public Works' Priority Legislation

As of October 5, 2026

Bill and Author	Issue Area	Status	County Position
Construction Management			
AB 1198 (Haney, D-San Francisco)	Public works: prevailing wage	Signed by Governor on 9/27/26	Watch
AB 1658 (Kalra, D-San Jose)	Local Agency Public Construction Act: change orders	Signed by Governor on 6/30/26	Support
AB 1786 (Harabedian, D-Pasadena)	Best value construction contracting for counties	Signed by Governor on 9/15/26	Support
SB 342 (Umberg, D-Santa Ana)	Contractors: unlicensed work	Signed by Governor on 9/30/26	None
SB 935 (Choi, R-Irvine)	Local agency design-build projects: authorization	Signed by Governor on 7/16/26	Support
Environmental Programs			
AB 643 (Wilson, D-Suisun City)	Climate change: short-lived climate pollutants: organic waste reduction	Signed by Governor on 9/20/26	Support
AB 762 (Irwin, D-Thousand Oaks)	Disposable, battery-embedded vapor inhalation device: prohibition	Signed by Governor on 9/28/26	Watch
AB 1153 (Bonta, D-Oakland)	Illegal disposal site abatement	Signed by Governor on 9/15/26	Support
AB 1642 (Harabedian, D-Pasadena)	Wildfires: contamination standards	Signed by Governor on 9/15/26	None
AB 2310 (Carrillo, D-Palmdale)	Illegal dumping	Signed by Governor on 9/30/26	None
AB 2559 (Ward, D-San Diego)	Solid waste: construction debris: diversion: deposits	Signed by Governor on 7/16/26	Support
S. 351 (Capito, R-WV)	STEWARD Act of 2025	House - Held at desk	Support
S. 2110 (Merkley, D-OR)	Reusable Containers	House - Held at desk	Support
SB 501 (Allen, D-Santa Monica)	Responsible Battery Recycling Act: covered batteries	Signed by Governor on 9/18/26	Support
SB 633 (Blakespear, D-Carlsbad)	Beverage containers: recycling	Signed by Governor on 9/18/26	Support
SB 811 (Caballero, D-Fresno)	Hazardous materials: metal shredding facilities	Signed by Governor on 9/30/26	Watch
SB 936 (Blakespear, D-Carlsbad)	Nitrous oxide: sales	Signed by Governor on 9/18/26	Watch

Bill and Author	Issue Area	Status	County Position
Municipal Services			
AB 306 (Schultz, D-Burbank)	Building Standards Commission: appeals: code equivalence determinations	Vetoed by Governor on 9/20/26	Support
AB 1621 (Wilson, D-Suisun City)	Postentitlement phase permits: Housing Accountability Act	Signed by Governor on 9/29/26	None
AB 1815 (Wicks, D-Oakland)	Factory-built housing: building standards	Signed by Governor on 9/29/26	Watch
AB 1997 (Lee, D-Milpitas)	Land use: housing development approvals: timelines and processes	Vetoed by Governor on 9/30/26	None
AB 2058 (Harabedian, D-Pasadena)	California Factory-Built Housing Law: inspection: permitting	Signed by Governor on 9/29/26	Watch
AB 2397 (Ta, R-Westminster)	Local government: community facilities districts: financing	Signed by Governor on 9/30/26	Watch
AB 2418 (Mark Gonzalez, D-Los Angeles)	Local building permits: nonresidential private permitting review	Signed by Governor on 9/30/26	Watch
AB 2601 (Lee, D-Milipitas)	Planning and zoning: housing development: streamlined approval and subdivisions	Signed by Governor on 9/30/26	Watch
H.R. 5311 (Fedorchak, R-ND)	CABLE Expansion Act	House - Energy & Commerce Comm.	None
H.R. 6644 (Hill, R-AR)	Housing for the 21st Century Act	Became Law	Support
S. 1323 (Schiff, D-CA)	FIREWALL Act	Sen. Finance Comm.	Support
S. 5276 (Schiff, D-CA)	Reducing Red Tap for Rebuilding Act	Sen. Homeland Support Security & Gov. Affairs	Support
SB 222 (Wiener, D-San Francisco)	Residential heat pump systems: water heaters and HVAC: installations	Signed by Governor on 9/28/26	Watch
SB 887 (Padilla, D-El Centro)	CEQA: data centers: clean energy powerplant projects	Signed by Governor on 9/21/26	Watch
SB 922 (Laird, D-San Jose)	Vehicles: local agency charges: use of streets or highways	Signed by Governor on 8/27/26	Support
SB 1014 (Grayson, D-Walnut Creek)	Dev. projects: prelim. est. of req'd improvements: onsite & offsite improvements	Signed by Governor on 9/29/26	None

Bill and Author	Issue Area	Status	County Position
SB 1169 (Grayson, D-Walnut Creek)	Subdivision Map Act: tentative maps: expiration dates	Signed by Governor on 9/20/26	None
Public Contracting and Asset Management			
AB 1941 (Gonzalez, D-Los Angeles)	Organized metal theft	Signed by Governor on 9/30/26	Watch
Strategic Planning & Sustainability Office			
H.R. 1235 (Webster, R-FL)	Federal Infrastructure Bank	House - Transp. & Infra.; Financial Srvs; Ways & Means Comms.	Watch
H.R. 5356 (Davis, D-IL)	Federal Infrastructure Bank	House - Transp. & Infra.; Financial Srvs; Ways & Means Comms.	Watch
SB 769 (Caballero, D-Fresno)	The Golden State Infrastructure Corporation Act	Vetoed by Governor on 9/18/26	Support
Transportation			
AB 1976 (Wicks, D-Oakland)	Streets and highways: pedestrian and bicycle facilities	Signed by Governor on 9/27/26	Watch
H.R. 6298 (Friedman, D- CA)	Safe & Affordable Transit Act	House - Transportation & Infra. Comm.	Support
H.R. 7437 (McDonald Rivet, D-MI)	BASICS Act	House - Transportation & Infra. Comm.	Support
H.R. 8870 (Graves, R-MO)	BUILD America 250 Act	House - Transp. & Infra. Comm.	Watch
Water Resources			
AB 35 (Alvarez, D-Chula Vista)	Prop. 4 Administrative Procedure Act: exemption: program guidelines and selection criteria	Signed by Governor on 7/16/26	Watch
AB 1894 (Rubio, D-West Covina)	Fish and wildlife: invasive mussels	Vetoed by Governor on 9/18/26	Watch
AB 2032 (Ransom, D-Stockton)	Fish and wildlife: golden mussels	Signed by Governor on 9/29/26	Support
AB 2051 (Wicks, D-Oakland)	Public resources: Coastal Resilience Permitting Working Group	Signed by Governor on 9/27/26	Support

Bill and Author	Issue Area	Status	County Position
AB 2739 (Soria, D-Merced)	Water: affordability and system stabilization	Vetoed by Governor on 9/30/2	Support
H.R. 338 (Costa, D-CA)	Every Drop Counts Act	House - Natural Resources Comm.	Support
H.R. 1267 (Perez, D-WA)	Water Systems PFAS Liability Protection Act	House Subcommittee on Water Res. & Env. Comm.	Support if amended
H.R. 3927 (Rouzer, R-NC)	Nationwide Permitting Improvement Act	House Subcommittee on Water Res. & Env. Comm.	Support
H.R. 9497 (Graves, R-MO)	Water Resources Development Act of 2026	Received in Senate	Watch
S. 1462 (Curtis, R-UT)	Fix our Forests Act	Sen. Ag, Nutrition, & Forestry Comm.	Support
SB 1153 (Caballero, D-Fresno)	Disaster preparedness: urban retail water suppliers and public water systems: wildfire	Signed by Governor on 9/29/26	Watch
SB 1417 (Perez, D-Pasadena)	Mutual water companies: assessments and water charges notice	Signed by Governor on 9/30/26	Support
Public Works At-Large			
H.R. 4503 (Johnson, R-SD)	ePermit Act	Sen. Env. & Public Works Comm.	Support
H.R. 4669 (Graves, R-UT)	FEMA Reform Act	House - Transp. & Infra.; Homeland Security Comms.	Watch
H.R. 4776 (Westerman, R-AR)	SPEED Act	Sen. Env. & Public Works Comm.	Watch
H.R. 10002 (Pettersen, D-CO)	Guaranteed Disaster Assistance Act	House - Transp. & Infra. Comm.	Support
H.R. 10061 (Neguse, D-CO)	Wildfire Response and Readiness Act	House - Nat. Resource Comm.	None



Public Works

LOS ANGELES COUNTY

pw.lacounty.gov

900 S. Fremont Avenue
Alhambra, CA 91803